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|---------|--------|--------------|--------|--------------|--------|
| Algeria | 100.00 | Indonesia | 100.00 | Philippines | 100.00 |
| Bahrain | 100.00 | Iran | 100.00 | Poland | 100.00 |
| Belgium | 100.00 | Israel | 100.00 | Portugal | 100.00 |
| Cyprus | 100.00 | Italy | 100.00 | Romania | 100.00 |
| Czech | 100.00 | Japan | 100.00 | Saudi Arabia | 100.00 |
| Denmark | 100.00 | Korea | 100.00 | Singapore | 100.00 |
| Egypt | 100.00 | Kuwait | 100.00 | Spain | 100.00 |
| Finland | 100.00 | Lebanon | 100.00 | Sweden | 100.00 |
| France | 100.00 | Lithuania | 100.00 | Switzerland | 100.00 |
| Germany | 100.00 | Latvia | 100.00 | Taiwan | 100.00 |
| Greece | 100.00 | Malaysia | 100.00 | Thailand | 100.00 |
| Hungary | 100.00 | Norway | 100.00 | Turkey | 100.00 |
| Ireland | 100.00 | Poland | 100.00 | Ukraine | 100.00 |
| Italy | 100.00 | Romania | 100.00 | USA | 100.00 |
| Japan | 100.00 | Saudi Arabia | 100.00 | West Germany | 100.00 |

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World News Business Summary

Last of the US hostages expected to go free today

Terry Anderson, the longest-held hostage in Lebanon, will be freed today, a Moslem fundamentalist source said soon after another American, Alan Stein, was freed in Beirut following 1,773 days in captivity. Freedom for Anderson would begin the final chapter in the seven-year hostage drama. Two German aid workers are still held. Page 18

Kohl minister quits
The scandals surrounding Germany's espionage agencies claimed their most eminent victim with the resignation of Lutz Stavenhagen, Chancellor Helmut Kohl's minister directly responsible for the security services. Page 3

Sterling's future

"In a decade's time, the British will wake up to the fact that any importance of sterling will have evaporated. Either the Ecu will be equal in importance to the dollar, or, even worse for the British, the D-Mark will have become by far the dominant currency in Europe." In today's FT, former west German Chancellor Helmut Schmidt gives his personal view of the tough questions waiting at Maastricht. Page 17

Vance in Oslo
United Nations envoy Cyrus Vance toured the Croatian frontline town of Osijek and said he saw evidence of ceasefire violations by the Yugoslav army. Page 2

Neo-Nazis raided
German police seized weapons in more than 100 raids on the homes of neo-Nazis in 32 cities. It was part of a crackdown on violence against foreigners. Page 15

Japan backs UN role
Japan's lower house of parliament passed a bill that would authorise the first dispatch of ground troops abroad since the Second World War. They would serve in UN-sanctioned actions. Page 5

Moscow talks date
The US and the Soviet Union sought to maintain the pace of the Middle East peace process by announcing that the third stage of negotiations would open in Moscow at the end of January. Page 4

Europe fights crime
The EC is to set up a European police organisation, called Europol, to exchange information on drug trafficking and cross-border crime. Page 3

Boutros Ghali appointed
Egypt's deputy premier Boutros Boutros Ghali was formally appointed by the UN General Assembly to be secretary-general for a five-year term beginning in January. Page 4

Togo premier seized
Togo's prime minister Joseph Koffi was captured in a bloody attack on his residence by renegade soldiers. Page 4

Magistrates strike
Italian magistrates staged a one-day strike to protest at what they see as political interference by President Francesco Cossiga. Page 2

Khmer Rouge pledge
Khmer Rouge leader Khieu Samphan, who was attacked by an angry mob and thrown out of Phnom Penh last week, is to return to the Cambodian capital. Page 5

Visa to allow US non-bank companies to issue cards

Visa, US credit card company, is to end a year-old moratorium and allow non-bank organisations in the US to issue its cards. The decision marks a radical change in a policy aimed in the past at holding back industrial and commercial companies who were beginning to move into the card market. Page 19

GENERAL MOTORS of the US, world's leading vehicle maker, is tightening its grip on the management of Isuzu, its troubled Japanese affiliate, by putting two GM executives on to its board. Page 20

NIPPON Telegraph and Telephone Japan's Ministry of Finance will release more shares in the telecommunications utility this financial year despite fears that the all-time Tokyo stock market will be unable to digest them. Page 21

BANCO EXTERIOR The Spanish government will privatise almost 20 per cent of its largest public sector financial institution next year to reduce pressure on the country's public sector deficit. Page 24

URUGUAY ROUND US farmers cannot accept a deal on farm trade reform on the terms so far offered by the European Community, the trade talks were told. Page 7

SAUDI Basic Industries Corporation Saudi Arabian petrochemical group, will borrow up to \$200m from domestic banks in 1992 to finance expansion plans. Page 23

US COMMERCIAL aircraft industry has benefited from "massive and systematic" government support worth up to \$41bn over 15 years, the European Commission claims. Page 18

FAKELANDS OIL Talks aimed at co-operation between Britain and Argentina in managing potential resources around the islands open in London today. Page 6

STERLING'S weakness against the D-Mark forced the Bank of England to spend up to \$418m - twice what the market had expected - supporting the pound last month. Page 10

ROYAL BANK of Canada, Canada's biggest financial institution, lifted net income to C\$933.5m (US\$570m) for the year to end-October from C\$864.9m in fiscal 1990. Page 30

GUINNESS, UK drinks group, made its seventh international bond issue of the year, raising A\$75m (\$59m) five-year funds through Guinness Finance Australia in a deal lead managed by Hambros Bank. It brings to \$200m (\$140m) equivalent the total raised by the company from bond market investors this year. Page 33

BRENT WALKER, troubled leisure company, said it paid \$43m (\$78m) for advice from lawyers, accountants and merchant banks in its attempt to avoid liquidation. It posted losses of £124m before tax in the 26 weeks to July 14. Figures for the comparable period were not available. Page 27

UNICHEM, UK pharmaceuticals wholesaler whose bid for Macarthy, drugs retailer and manufacturer, has been referred to the Monopolies and Mergers Commission, is stepping up its move into retailing through a £35.1m (\$52m) rights issue and the separate £27m acquisition of UK pharmacist E Moss. Page 26

KABI PHARMACIA, pharmaceutical arm of Swedish conglomerate Procordia, is acquiring for SKr500m (\$83.5m) the controlling interest held by Swedish company Fermenta, in Italian pharmaceutical group Pirol. Page 20

Republics told disintegration of union could bring international catastrophe Gorbachev warns of 'tragic danger'

By John Lloyd in Moscow and Chrystia Freeland in Kiev

MR Mikhail Gorbachev, the Soviet president, last night appealed to the Soviet people to uphold the union or risk the "most tragic of impending dangers". War, hunger and even nuclear exchanges could follow if the union was disintegrated, Mr Gorbachev warned.

His appeal follows an overwhelming vote for independence by Ukraine, the second-largest republic, on Sunday. "Disintegration is fraught with the danger of ethnic, inter-republican clashes, even wars", Mr Gorbachev said, in an appeal sent to the deputies of the 12 Soviet republics. "This could be a catastrophe for the entire international community and would dash all the achievements resulting from our new thinking". The republics are due to consider whether or not to sign a new union treaty - so far agreed in principle by the leadership of only seven.

■ Four paragraphs speak volumes for US policy Page 2

■ The day the Soviet Union probably ceased to exist Page 16

In veiled references to a loss of control over the strategic nuclear forces split between the republics of Russia, Ukraine, Kazakhstan and Belarus, the Soviet president talked of "common security... ultimately eroding", and of being "unable to avoid international catastrophe". Last night, Nato urged the breakaway Ukraine republic to renounce nuclear weapons, abide by all the Soviet Union's international commitments and sort out its relations with Moscow and other republics peacefully. Mr Gorbachev also warns, in an interview to be published in

the weekly Literaturnaya Gazeta, that "a new coup may now be in preparation - possibly within the military industrial circles, or in the banned Communist Party structures. His spokesman, Mr Andrei Grachev, said yesterday that the army now risked being drawn into becoming "the instrument of unconstitutional political forces which may be revived" - a clear reference to the Communist Party.

Mr Leonid Kravchuk, in a telephone conversation with Mr George Bush, the US president yesterday - shown on Ukrainian television - said he expected the US to recognise the country soon. He also said that Mr Boris Yeltsin, the Russian president, would officially recognise the Ukraine when the full results of the referendum on independence are known tomorrow - and that there is no alternative to separate recognition of republics. The US has laid out a list of conditions - control of nuclear weapons, observance of debt commitments, respect for democracy and civil rights and commitment to the free market - which would apply both to the Ukraine and to other republics seeking recognition.

Both the US and Germany are sending high level envoys to Kiev shortly - the German envoy, Mr Wilhelm Heintz, travelling on to Kazakhstan and the US envoy, Mr Thomas Niles, being followed at the end of the month by Mr James Baker, US Secretary of State, who will then go on to Moscow.

Romania has joined other central European states in recognising Ukraine - while Hungary has said it will open direct diplomatic relations with Russia. The Indian minister of state for external affairs, Mr Eduardo Faleiro, was reported by the official news agency Tass as saying his country would establish direct relations with former Soviet republics. Underlining the collapse in union structures, Mr Yeltsin, with 14 other Russian deputies, has resigned his mandate as a USSR peoples deputy. According to Tass, many of those resigning explained their decision by saying it was "impossible to fulfil a deputy's responsibilities".

Debt crisis deepens at Maxwell companies

By Robert Peston and Raymond Snoddy in London

PRIVATE companies owned by the Maxwell family must come up with more than £200m (\$355m) by the end of the week or they will be put into administration, a UK insolvency procedure, bankers said yesterday.

One of the banks involved said there was also greatly increased financial pressure on Maxwell Communication Corporation, one of the public companies controlled by the Maxwell family, but it was in no bank's interest to put it into administration.

The gravity of the crisis was underlined yesterday when Mr Kevin Maxwell resigned as chairman and chief executive of MCC, the posts he has filled since the death of his father, Mr Robert Maxwell, a month ago. His brother, Mr Ian Maxwell, also resigned from MCC and later from Mirror Group Newspapers, the other public Maxwell company.

The bankers' pessimism was a reaction to the unexpected news, given to them at an emergency meeting, that £300m is owed directly and indirectly by Headington Investments and other private companies to MCC and MGN. "When the agreement - restated valuation of liabilities... there was an audible

■ Lex Page 22
■ Attention in US focuses on future of Macmillan
■ Banks to hold off until Friday Page 25

gasps", said a banker at the meeting. Bankers were also told that a separate set of new liabilities at the private companies had been uncovered. They had borrowed between £30m and £40m worth of MCC and MGN shares from the MCC and MGN pension funds and pledged these shares to banks as collateral against loans. The pension fund trustees have written to the banks questioning their right to dispose of MCC and MGN shares held as collateral.

"The private companies will only survive if they can raise more than £200m in new funds within the next few days", said a banker. "There is no chance of the banks providing that."

Another banker said he was pessimistic the funds could be obtained from other sources. The banks' informal agreement not to call in their loans to the private companies known as May, which is under evidence of the financial difficulties Continued on Page 18

the Bank of England, is monitoring the situation closely and is unlikely to intervene to prevent the appointment of an administrator.

If the private companies collapse, it will be the biggest UK corporate failure since Polly Peck International went into administration in 1990. Big UK banks have lent an estimated £380m to the private companies and face big losses.

National Westminster Bank, which has lent about £150m, chaired a crisis meeting yesterday morning of more than 30 banks, owed more than £300m by the private companies. They were given the unexpected news that the private companies also owe about £300m to MCC and MGN.

The private companies owe an estimated £250m to MCC. The structure of the debt is complicated. About half is "long term", according to a banker, meaning it was lent some time ago and is not repayable immediately. Of this, a quarter was channelled by MCC through an offshore vehicle set up for tax purposes.

The rest was lent directly to the private companies since May, which is under evidence of the financial difficulties Continued on Page 18



Crisis meeting: Ian (left) and Kevin Maxwell arriving for discussions with their bankers in London yesterday

UK wins battle to drop 'federal' goal from treaty

By David Gardner and David Buchanan in Brussels

IN YESTERDAY'S final ministerial negotiation before next week's Maastricht summit, it had been certain that Britain's partners would agree to omit the reference to "a federal goal" from the treaty's preamble.

Mr Hans van den Broek, Dutch foreign minister, confirmed that dropping federalism "will be part of the package and there will be a price to be paid" by Britain.

European monetary union by the end of this century also grew more certain last night, after a French plan to decide by majority voting on a single currency drew wide support.

The new French plan would effectively set a final date for introducing a single currency for at least some member states. Lack of a fixed date for economic and monetary union (Emu), during the year-long negotiations, has troubled many of Germany's partners, worried that Bonn's openness to Emu may not last.

Mr Theo Waigel, Germany's finance minister, indicated his crucial backing for the French plan. This would leave the first attempt at agreeing Emu in 1996-7 to an EC summit, where decisions are taken by consensus. If that failed, a summit two years later could within two years opt for a single currency by a simple majority.

Mr Norman Lamont, the UK chancellor of the exchequer, said he saw "no reason why if such an important decision on introducing Emu should be decided the first time by unanimity, it should not be dealt with by

■ Emu accords confirmed
■ Eurocarts get down to the donkey work Page 2
■ Editorial comment Page 16
■ Helmut Schmidt asks the tough questions
■ The odd man out Page 17

unanimity subsequently". The issue will go to Maastricht for resolution. Mr Lamont said the UK and other countries reserved their position on the French plan.

This would replace the UK's "F-word" bugbear with language similar to that in the current treaty. It would also incorporate Britain's call for a commitment to "subsidiarity" - the doctrine that decisions should be taken at the lowest feasible level of government - which Germany and The Netherlands insist means the same thing as federalism anyway.

This political and psychological breakthrough for Mr John Major's government came on a day when the Twelve moved closer to agreeing on the EC's Continued on Page 18

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US-Israel ties hold the key to Middle East peace process

It has taken even less time than pessimists feared for the Middle East peace process to suffer its first stumble, and the obstacle proved to be the relationship between the Israeli prime minister Yitzhak Shamir and the US.

Page 4

MARKETS

| | | | |
|--|---|---|--|
| STERLING New York lunchtime: DM1.614 London: \$1.7715 (1.7765) DM2.9575 (same) FF9.765 (9.77) FF2.5275 (2.53) Y229.25 (230.75) £ Index 90.5 (90.6) | GOLD New York Comex Feb: \$386.5 (\$389.9) London: \$387.95 (same) N SEA OIL (Argus): \$19.425 (19.925) | DOLLAR New York lunchtime: DM1.614 FF9.765 SF1.42835 Y129.57 London: DM1.6135 (1.609) FF9.5125 (9.50) SF1.4275 (1.424) Y129.45 (129.95) \$ Index 83.1 (83.0) Yen close: 230.30 | STOCK INDICES FT-SE 100: 2,420.2 (+5.3) FT-A All-Share: 1,186.18 (+0.1%) FT-SE Eurotrack 100: 1,056.25 (+8.27) New York lunchtime: DJ Ind. Av. 2,933.59 (-1.79) S&P Comp 381.16 (-0.24) Tokyo Nikkei 22,166.83 (+174.54) US lunchtime rates: Fed Funds: 4 1/2 % 3-mo Treasury Bill: 4.472 % Long Bond: 100 1/8 yield: 7.912 % |
|--|---|---|--|

Chief price changes yesterday: Page 19

Brussels backs TNT courier joint venture

THE European Commission yesterday confirmed its approval of a joint venture between TNT, the Australian-based transportation company, and GD Net, representing the national post offices of Sweden, Germany, France, the Netherlands and Canada, AP reports from Brussels.

The Commission said initially it was concerned that the venture to form an international courier and express-parcel business could have led to a dominant position in the Community. But it cleared the agreement after the parties agreed to amendments.

The venture will be the third biggest international express business in the world and the second largest in the EC.

The Commission said it was concerned that the venture could benefit from privileges given only to public administrations, which would give it a competitive advantage.

But it said amendments to the agreement meant the venture would compete on an equal footing.

The Commission's main worry was the five-year exclusive access for the joint venture to all postal outlets of the five post offices.

That would have provided the company with access to a commercially attractive group of customers, which would become available to other private operators only by establishing a separate network, it said.

The companies agreed to reduce the period to two years following the transfer of the post offices' international express operations to the joint venture. They also agreed the scope of the exclusivity would cover only outlets currently providing international express operations, the Commission said.

To help maintain fair competition, the post offices agreed that subcontracted services such as pick-up, delivery and sales would be available to competitors on the same terms as the joint venture.

The Commission also said the parties agreed that the joint venture would not benefit from legal privileges granted to postal administrations including VAT and customs exemptions and special provisions for air and road operations.

Mr Aho does not expect its neutrality to be an insurmountable problem, in that neutral Ireland is already a

Maastricht decisions vital to decision on EC membership, says prime minister

Finland keeps close watch on the summit

By John Burton

THE DECISIONS taken at next week's Maastricht summit will have important implications not only for European Community members but also for those countries wondering whether to apply to join the club. Among the latter is Finland, whose prime minister, Mr Esko Aho, has reservations about closer EC integration, but is considering membership for his country for fear that it might appear "a second-class member of Europe."

Mr Aho, in a wide-ranging discussion yesterday in London with FT editors, said: "The results of Maastricht are essential for our evaluation [of the EC]. We want to see what kind of union the EC will become."

Finland's main concern is that the summit decisions should leave a "certain room for national decision-making" if it decides to apply to join the EC. Still sensitive about its relations with the rapidly disintegrating Soviet Union, Finland is seeking flexibility for independent decisions in the area of foreign policy and national security, as well as in some economic areas, including its important forestry industry and agriculture.

Mr Aho does not expect its neutrality to be an insurmountable problem, in that neutral Ireland is already a

member and Sweden and Austria, both neutral, are also seeking membership.

But "Finland is in many ways a different country from the rest of Europe," said Mr Aho. "Our geographical position makes our problems different from western Europe, so the mechanism that the EC has for regional policy, for example, does not apply to our needs. We need to have a certain room for independent decisions in order to take into consideration those special features of our economy and society."

In Mr Aho's view, Finland has already achieved many of its economic goals in a single-market Europe through the European Economic Area (EEA) agreement recently concluded between the European Free Trade Association, of which Finland is a member, and the EC.

"The EEA agreement means for us economic membership in the EC. It accounts for 85 per cent of the economic benefits that full EC membership would give. But we are discussing EC membership because we don't want to have the image of being a second-class member of Europe." Such an impression could discourage foreign investment in Finland.

A decision on the issue is

probable early next year. "If we decide to join, we want to be in the first wave of enlargement," Mr Aho said.

The prime minister, who had talks with Mr John Major, his UK opposite number, when he was in London, believes his country could become a key transit point for western aid to the Soviet Union this winter thanks to its rail connections with its big eastern neighbour. Finland is hoping to help stabilise the situation in Russia and to foster closer economic links with areas on its borders, including the St Petersburg region, Karelia and Murmansk, as well as the independent Baltic states.

Finnish aid is focusing on the Baltic states, particularly Estonia, with assistance being provided in the areas of environment, communications and education. "We are concentrating on the Baltics because we want to avoid them being shut off to both the Soviet and western markets," he said.

"Finland's position in Europe will change from being a remote country to becoming a gateway to the Baltic if the Soviet Union solves its problems."

But Finland is also wrestling with its own economic problems; the country is in its worst recession since the Second World War.

The government last week succeeded in persuading the unions to agree a pay freeze next year and the year after.

Agreement was reached after



Mr Esko Aho being congratulated earlier this year after the election which brought him to power

the markka was devalued by 12.3 per cent through its temporary suspension from its link with the Ecu. "This will be the last devaluation of the markka," promised Mr Aho.

Papandreou corruption conviction sought

By Kerin Hope in Athens

THE senior prosecutor of a special court trying former Greek Prime Minister Andreas Papandreou for alleged corruption in office yesterday asked for a conviction on one charge and an acquittal on two others.

Mr Nikos Katsaros, a conservative parliamentarian, said Mr Papandreou had induced directors of state-owned corporations to deposit public funds at the Bank of Crete in 1988, knowing that the bank faced a liquidity crisis.

The bank's ex-owner, Mr George Koskotas, has admitted embezzling funds, claiming Mr Papandreou blackmailed him into bankrolling the ruling Socialist party. The prosecutor said Mr Papandreou should be acquitted on two other charges: accepting a bribe from Mr Koskotas and assisting an Athens hotelier to secure an illegal debt settlement.

Mr Papandreou, who has boycotted the hearings, says the trial is the result of a political conspiracy against him. The two other prosecutors, a conservative and a left-wing deputy, will make their recommendations before the 12-member tribunal of senior judges considers its decision.

NEC delays computer factory in Germany

By Christopher Parkes in Bonn

PLANS by NEC, the Japanese electronics and communications group, to build a European personal computer factory in Germany have been delayed because of marketing mistakes and poor market conditions, the company said yesterday.

Although the favoured location was still München-Garching in Bavaria, a decision on when to build was not made before spring 1993, according to Mr Oskar Wald, vice-president of NEC Deutschland.

The go-ahead for a plant employing up to 500 people had been expected next year.

The company, the leading PC-maker in Japan, had not yet achieved its initial aim of building its continental market bridge-head in Germany.

Machines introduced last spring were too expensive, the trade had been reluctant to take them up, and NEC had underestimated the existing competition, Mr Wald said.

Average German market prices for PCs had fallen 40 per cent this year, he claimed.

NEC, meanwhile, had sold fewer than half its annual target of about 40,000 computers, currently manufactured in Hong Kong and Japan.

Price reductions and company reorganisation in August had produced a sharp increase in orders, and resulted lately in delivery problems.

Monthly sales had risen to between 2,000 and 3,000 machines, and were expected to double in 1992.

Even so, NEC Deutschland expected only a modest increase in turnover in the current 1991/92 financial year, Mr Wald added. Around two-thirds of total 1990/91 sales of DM801m (£281m) compared with DM752m for the previous year, came from printers and monitors.

Market development plans include the introduction next spring of new products, among them lap-top and note-book computers, followed in 1993 by mobile telephones.

● BASF Magnetics, a leading recording tape-maker, and a subsidiary of the BASF chemical group, is to reduce its German workforce next year by 960. One of its three German factories will close.

The company, which employs 3,600, and also manufactures in France, the US and Indonesia, expects a loss during the current year of at least DM100m on sales of DM1.5bn.

Europe plans action on cross-border crime

By Ronald van de Krol in The Hague

THE European Community is to set up a European police organisation, called Europol, to exchange information on drug trafficking and cross-border crime.

EC ministers responsible for interior and security policy, meeting in The Hague, said Europol would co-ordinate information on other types of organised crime, such as money laundering. Its immediate task will be cross-border drug-related crime.

Bonn spy scandals claim top victim

By Quentin Peel in Bonn

THE rumbling scandals surrounding Germany's espionage agencies yesterday claimed their most eminent victim, with the resignation of Mr Lutz Stavenhagen, Chancellor Helmut Kohl's minister directly responsible for the security services.

His demise immediately sparked opposition calls for Mr Gerhard Stoltenberg, the defence minister, to resign for his part in secret deliveries of former East German arms and equipment to Israel.

Last night the government was trying to control any knock-on effect from the scandals, which have been exposed in the chaos and confusion following Germany's unification, and the publication of quantities of files from the former East German secret service.

The accusations against both Mr Stavenhagen, hitherto a rising star in the government, and Mr Stoltenberg, one of the most senior figures in the Christian Democratic Union, are not so much that they did wrong, as that they denied knowledge of activities they should have known about.

Mr Stavenhagen, a minister in the chancellor's office, has been under attack for months over his involvement in the case of Mr Alexander Schalck-Golodowski, the former East German currency dealer and fixer, who turned out to be under the protection of the west German espionage agency, the Bundesnachrichtendienst (BND), when he fled the country with a western passport.

The minister first denied any knowledge of the case; then the former head of the BND insisted that he had been told; and finally, last week, the Chancellor's office confirmed he had failed to read the letter he was sent on the subject.

The affair of the arms supplies to Israel, exposed when the Hamburg harbour police found Soviet tanks inside crates labelled as agricultural equipment, simply came as the final straw for Mr Stavenhagen. He pleaded ignorance once again, and was clearly found wanting when it was revealed that the BND was the organisation most concerned.

Mr Stoltenberg must appear today before a parliamentary investigation committee to answer for the involvement of the military in the "technical co-operation" exercise with Israel, in which 14 previous secret shipments are now admitted to have taken place. They included air-to-air missiles, anti-aircraft systems, and assorted Soviet-made military vehicles.

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INTERNATIONAL NEWS

Shamir defiant as further talks set for Moscow

By Hugh Carnegie in Jerusalem and Roger Matthews in Washington

THE US and the Soviet Union sought to maintain the pace of the Middle East peace process yesterday by announcing that the third stage of negotiations dealing with wider regional issues would open in Moscow at foreign minister level at the end of January.

The announcement came on the eve of scheduled bilateral talks between Israel and three Arab delegations in Washington which Israel has said it will not attend.

Mr Yitzhak Shamir, Israel's prime minister, yesterday adopted a defiant stance, proclaiming a government decision to set up a new Jewish settlement in the West Bank and determination to hold on to the occupied territories.

Playing down the row prompted by Jerusalem's decision not to attend today's talks with Syrian, Lebanese and joint Jordanian/Palestinian delegations, Mr Shamir said Israeli representatives would be ready to start next Monday instead, as the government had earlier decided.

"The peace process will go on," he said. Preparations for the second stage of the peace process continued in Washington despite the absence of the Israelis.

The Arab delegations arrived in the US during the day, but have not yet indicated whether they are prepared to wait in

Washington for Israel to make an appearance.

Mr Shamir confirmed the government had approved establishment of a new army post, to be converted later into a permanent civilian settlement, on a site in the West Bank where two Jewish settlers were shot dead just before the Madrid peace conference in October.

Israel's refusal to halt settlements or consider giving up the occupied territories is regarded by the US and the Arabs as the overwhelming obstacle to progress in the peace talks. Commenting on the fatal shooting of another settler this week, Mr Shamir said "Eretz Israel" - the biblical term for a greater Israel which includes the West Bank and Gaza Strip - would remain in Israeli hands.

"(The shooting) is one of those murderous acts which won't deter us from establishing settlements, expanding them and consolidating them," Mr Shamir said.

The government is braced for a "media nightmare" as Israel Radio called it, in Washington today as a result of its failure to show up. The US, despite refusing to make further conciliatory gestures to Israel, is trying to minimise the propaganda advantage for the Arab delegations.

US-Israeli ties hold key to progress

Roger Matthews, Middle East Editor, on a relationship strained by the peace process

IT HAS taken even less time than pessimists feared for the Middle East peace process to suffer its first serious procedural stumble. And, all too predictably, the initial obstacle has proved to be not the seemingly intractable substance of the conflict between Israel and the Arabs, but the scarcely less sensitive issue of the relationship between Israel and the US.

The extent to which that relationship has already been redefined is symbolised by the delay in opening the Middle East peace talks scheduled for today in Washington.

The Americans will be ready to begin on the date that they originally proposed, together with the three Arab groups from Syria, Lebanon and the joint Jordanian-Palestinian delegation.

The only representatives not to appear will be those from Israel, the country which over the past two decades has relied critically on vigorous US economic, political and military support and which, over the same period, has always pledged to go anywhere at any time for the sake of peace.

Israel's refusal to attend on the date set by Washington underlines the extent to which Mr Yitzhak Shamir, the Israeli prime minister, believes that President George Bush has changed his Middle East allegiance.

It required eight visits to Israel by Mr James Baker, the US secretary of state, to persuade a deeply reluctant Mr Shamir to attend the Madrid peace conference at the end of



The Israeli housing minister, Mr Ariel Sharon, showing the map of variations in the borders of Palestine and Israel from 1917 until 1982 during a press conference held in Geneva yesterday.

October. Even then Mr Shamir did so fearing that the US, fresh from its military triumph over Iraq, was planning an agenda somewhat different from that acceptable to Israel.

It took the Madrid conference and the subsequent diplomatic exchanges for the reality to be fully appreciated.

What emerged from Madrid was that all the participants,

except of course Israel, wished to move on quickly to the essence of UN resolutions 242 and 338: the core issue of Israel exchanging the land it occupied in 1967 in return for a full peace with its neighbours.

Mr Shamir contends that Israel has already fulfilled its obligations under those two resolutions by returning the Sinai to Egypt in 1982 and has

no intention of yielding any more territory.

It is a unique interpretation and one which, not surprisingly, is rejected by the co-sponsors of the peace process, the US and the Soviet Union, and by most of the international community.

Israel's difficulty in sustaining this position, especially in the face of opinion polls within Israel which show a large majority of the population favouring a land-for-peace deal, would become more obvious the moment the substantive bilateral negotiations began.

With each of the Arab delegations demanding the same concessions from Israel, and the prospect of this three-pronged diplomatic assault taking place with US support under the glare of publicity that events in Washington attract, was not an inviting prospect for Mr Shamir.

Even if an Israeli delegation does eventually appear next Monday, it will still seek to restrict any meetings to procedural issues and particularly to deciding to relocate the talks closer to the Middle East.

The Arab delegations already in Washington are left in the happy position of being required to do nothing beyond re-stating their willingness to negotiate peace along the lines of UN resolutions.

Syria is understood to have decided that it will not under any circumstances be the first to pull out of the peace process, the Lebanese will obviously follow the Damascus example, and the new, more reasoned, style of Palestinian

leadership on display for the first time in Madrid can but benefit from further world exposure.

Officially, the US insists that it cannot force the parties to the Middle East conflict to make peace if they do not want to.

"We cannot want peace more than parties that are part of this: we cannot want talks more than the parties," Margaret Tutwiler, the state department spokeswoman, said on Monday. However, she also made clear that the US was not making any effort to mollify Mr Shamir.

Any diminution in active US support for Israel has historically been a cause for alarm in Jerusalem. There are today younger members of Mr Shamir's government deeply concerned at the apparently confrontational course set by the prime minister.

They particularly fear that he may have jeopardised US approval for \$10bn (25.5bn) in loan guarantees needed to settle Soviet Jews and fuelled the movement against foreign aid that appears to be gathering strength in the US.

The wider Arab world will be watching no less closely, especially those more moderate regimes which have staked part of their political capital on assurances from the US that it is committed to a comprehensive Middle East settlement.

To sustain these Arab expectations without losing the confidence of Mr Shamir's government may already have proved an impossible task for President Bush.

Forged US \$100 bills flood banks in Cairo

By Tony Walker in Cairo

BANK tellers in Egypt are being armed with magnifying glasses to help them detect a wave of forged banknotes that bankers say are the best counterfeit \$100 bills yet produced.

One banker quoted a veteran of the US Federal Reserve as saying that he hoped he would be retired before he was shown counterfeit notes as good as those in Middle East circulation.

So good, in fact, are the latest forgeries, using modern copying techniques - an increasing problem in the US and abroad - that the US Treasury will begin issuing new "counterfeit-proof" banknotes from January 1 in the biggest change to the US currency in more than half a century.

A US Federal Reserve Service official, based in the Middle East, says that while the volume of forged banknotes is tiny compared with the estimated \$240bn in circulation worldwide, advances in printing have obliged the authorities to modify the US currency to "stay a step ahead".

The distinctive appearance of the "greenback" notes themselves, with their portraits of American heroes, US monuments and the words "In God We Trust" printed on the back, will be preserved, but a "security thread" will be added to deter counterfeiters. Developed by the US Treasury, the polyester thread will have the note's denomination printed on it - 50s and 100s at first - although this will not be visible to the naked eye.

Another feature will be the words "United States of America" microprinted along the borders that frame portraits on the back of the notes. The tiny print size will prevent distinct copier reproduction. Such a step will certainly be welcome in Middle East banks where the work of even the most experienced tellers has been slowed by the appearance in the past six months or so of what are being described as "super forgeries".

A senior manager of a large joint venture bank in Cairo said that as a matter of policy his bank was accepting \$100 bills only from its regular customers, and even then it was marking the notes with the client's account number to discourage any attempt to pass dud notes. One of the main reasons for these precautions is that the time taken to examine each individual note, while a customer waits, can cause irritating delays in busy branches.

"This is a cash society," said the banker. "It is not unusual for someone to come in and make a cash deposit of \$200,000." Bankers have tried various ways to streamline checking of banknotes, but a Japanese machine that was effective against less professional forgeries is useless for this latest batch, which are said to be produced either in Lebanon or in the Far East.

Israel has been mentioned as another possible source. These latest \$100 forgeries are said to have first made an appearance in Italy earlier this year where thousands were fed into automatic money change machines, before they were discovered.

Bankers say the most obvious giveaway of the forgeries, which replicate the chemically-treated paper used in authentic bills and even the most detailed flag patterns, are the letters "B", "C" and "D" in the words "The United States of America" on the back of the notes. In the forgeries, the rounded tops of these letters have been flattened, but the difference between the real and the forged is only apparent to the most eagle-eyed tellers.

As one Cairo banker put it: "If you have someone who can quickly detect the fake, he's worth his weight in gold."

According to the US Treasury, forgeries in 1990 amounted to about \$68m in the US of the \$70bn in notes produced that year. No reliable statistics are available for forged US notes globally.

Togo premier held by rebels

TOGO'S Prime Minister Joseph Kokou Koffigoh was captured by renegade soldiers in a bloody attack on his residence yesterday which left at least 13 people dead, Reuters reports from Lomé.

Reporters visiting the morgue at the central hospital in the capital following the dawn assault counted 13 bodies, 12 of them soldiers. Both the assailants and 50 loyal troops defending the prime minister suffered casualties.

"He is in the hands of the Togolese armed forces and is completely safe," a communiqué on state radio said. A presidential spokesman said Mr Koffigoh was being taken to see strongman President Gnassingbe Eyadema.

The troops, apparently loyal to President Eyadema, and who seem to be backed by most of the 12,000 armed forces, used tanks, machine guns and small arms in their attack.

The troops had demanded Mr Koffigoh's replacement and big changes in the transitional government installed in August by a national conference. The soldiers, mostly from Gen Eyadema's Kabye tribe, were angered by last week's banning of the interim government of Gen Eyadema's former ruling party, the Rally of the Togolese People, while the Prime Minister was out of the country.

The soldiers have demanded that the ban on Eyadema's party be lifted and that the government be dissolved. The French government, which has sent 300 troops to neighbouring Benin in preparation for evacuating its 3,000 nationals, said it would do "everything necessary to help restart a dialogue".

The attack occurred the day after Mr Koffigoh issued a 10-point negotiating plan to try to end the standoff with the military. It included a demand that the military withdraw from radio and television stations as well as the capital. The plan called for formation of a broader-based government but ignored the soldiers' demand that the provisional assembly, the High Council of the Republic (HCR), be dissolved.

UK refuses to rule out force on Libya

THE UK foreign office minister, Mr Douglas Hogg, yesterday refused to rule out military action against Libya if Colonel Muammar Gaddafi fails to extradite two intelligence agents suspected of the Lockerbie bombing, AP reports from Tunis.

Mr Hogg, speaking at a news conference after meeting the Tunisian prime minister, Mr Chadi Bendjedid, is trying to win the support of Algeria, Tunisia and Egypt, all neighbours of Libya, in helping to convince Col Gaddafi to hand

resort to a military option if these attempts fail. Mr Hogg said that unspecified "other means of pressure" might be needed to convince Col Gaddafi to turn over the suspects if persuasion did not work. He refused to set a deadline.

Mr Hogg, who on Monday met the Algerian president, Mr Chadi Bendjedid, is trying to win the support of Algeria, Tunisia and Egypt, all neighbours of Libya, in helping to convince Col Gaddafi to hand

over the two suspects. The UK minister's visit coincided with the arrival in Tunis of Mr Ibrahim Bakr, the Libyan minister of interior and justice.

Mr Bakr was received earlier in the day in Algiers by Mr Bendjedid, to whom he transmitted a message from Col Gaddafi, official Algerian sources reported. The contents were not divulged.

Britain and the US allege that the two Libyans carried out the bombing of Pan Am Flight 103 over Lockerbie,

Scotland on December 21 1988, that killed 270 people.

France has issued arrest warrants for four other Libyans, including Col Gaddafi's brother-in-law, in connection with the 1989 bombing of a French airliner over Niger that killed 170 people.

Meanwhile, Mr Hogg also said the UK would consider allowing extradition of Tunisian Islamic fundamentalists residing in Britain if proof of their involvement in violence could be established.



Female soldiers in desert fatigues on military parade on the 20th anniversary of the founding of the United Arab Emirates. It is the first time a Moslem state on the Arabian peninsula has allowed female troops to parade.

New United Nations chief pledges active diplomacy

MR Boutros Boutros Ghali of Egypt, formally appointed yesterday as the new UN secretary general, immediately promised to pursue active preventive diplomacy while promoting democracy and human rights, writes Michael Littlejohns, UN Correspondent, in New York.

Currently his country's deputy prime minister, he will take up the post on January 1 for a five-year term, succeeding Mr

Javier Pérez de Cuéllar, who did not seek re-election.

In an address to a crowded General Assembly, which approved the appointment by acclamation, Mr Ghali pledged a vigorous effort to narrow the north-south economic gap.

"Tackling the crippling problem of international debt is central to achieving a healthy world economy," he said.

But while there could be no democracy without development, said Mr Ghali, democracy must not be seen as a "magic potion" and the UN activities to promote it must not become a means to intervene in internal affairs of states.

Mr Ghali, whose age - he was 69 last month - was a point of controversy, has indicated that he plans to serve only one term as secretary general.

Moi challenges opposition

By Michael Holman in Nairobi

THE Kenyan president, Mr Daniel arap Moi, yesterday invited the country's opposition to take advantage of constitutional change and form political parties.

He was speaking at a special conference in Nairobi of the ruling Kanu party which endorsed a proposal to repeal Section 2A of the constitution, which bans opposition.

"From today, everyone is allowed to register their party," Mr Moi told more than 3,000 delegates.

They had earlier overwhelmingly approved Monday's recommendation by Kanu's governing council to introduce

multi-party politics to Kenya. Enabling legislation is scheduled to go before parliament by Christmas, but enactment will be a formality.

Mr Moi, looking relaxed and confident despite the domestic and international pressure that forced him to end more than two decades of one-party rule, gave no hint of when a general election will be held.

But his combination of exhortations and jokes, which were enthusiastically received by the audience, had the ring of a campaign speech by a leader preparing the way for an early poll.

"Let them [opposition parties] go and get the mandate from the people - they will get zero," he said amid cheers.

But he acknowledged that there was dissent within Kanu's own ranks when he said: "Some of us have joined the opposition, and getting them out is difficult."

Opposition leaders were meeting yesterday in an effort to find common ground in their strategy.

They are expected to call on the government to consult them about an election date, demand international monitoring of any poll, and demand the setting up of an independent election commission.

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INTERNATIONAL NEWS

Japan's lower house agrees to UN troop role

By Stefan Wagstyl in Tokyo

LEADERS of the Japan's ruling Liberal Democratic Party last night breathed a collective sigh of relief when a controversial bill to allow troops to serve in United Nations peace-keeping operations passed through the lower house of the Diet.

However, the government will face a tough time getting the legislation through the upper house. It wants the bill passed into law in time for Japanese servicemen to join UN units which may be sent to Cambodia next year.

The LDP caused a storm last week when, together with the centrist Komei party, it forced the bill through a key committee. The opposition threatened to resort to delaying tactics to prevent the bill's passage but later agreed to allow a vote to be taken in the lower house in return for the promise of a full debate in the upper chamber, where the LDP lacks a majority.

The bill, which passed the lower house by 311 votes to 167, has divided the country. Some Japanese support the government's position that Japan must make a bigger contribution to international affairs including UN activities, while others fear the legislation might infringe the country's pacifist constitution.

At the height of the Gulf War, international criticism of Japan's relative lack of support for the allied effort prompted a swing in opinion in favour of

Japan playing a bigger part in world affairs. Even some leaders of the opposition Social Democratic Party, formerly the socialist party, came out in favour of Japan making a physical as well as a financial contribution to the allied forces.

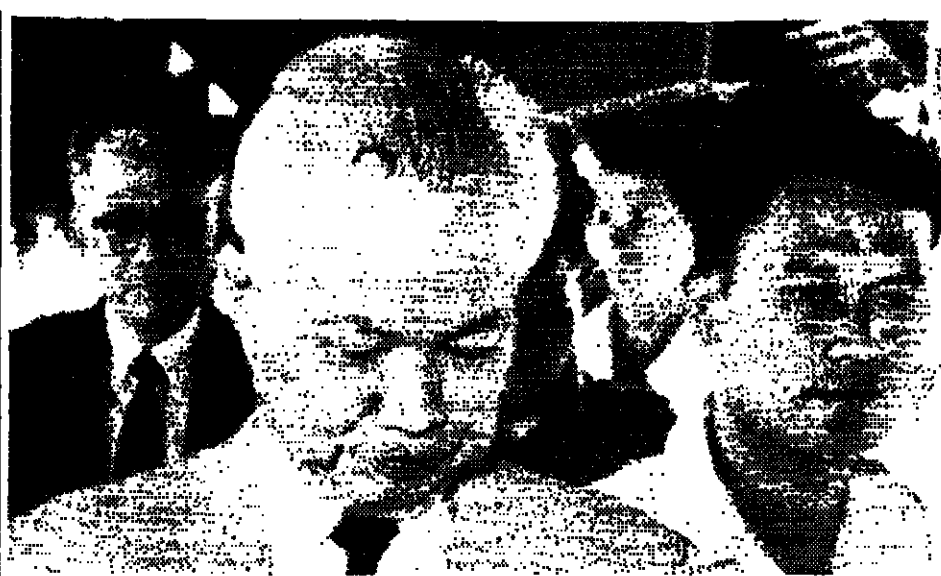
With the crisis over, however, the cautious are making themselves heard once more. Diet members are getting many calls from constituents expressing their doubts about the bill and also outright opposition to it.

The bill would allow the government to send up to 2,000 troops on UN peace-keeping missions, on the strict condition that arms are used only in self-defence.

Meanwhile, the LDP is considering accepting opposition party demands for the Diet to pass a resolution renouncing war to mark the 50th anniversary of the attack on Pearl Harbour on Saturday.

Some opposition Diet members want the resolution to contain a frank apology to the US and to Asian countries invaded by Japan during the Second World War. They argue that a strong statement would help to answer claims from overseas that Japan has never made a fulsome apology for the war.

But hawks in the LDP dispute the need for such an apology, saying that Japan has already apologised to China and other Asian countries.



Khmer Rouge leader Khieu Samphan leaves a SNC meeting in Pattaya yesterday

Khmer Rouge leaders to return to Cambodia after safety pledge

KHIEU SAMPHAN, the Khmer Rouge leader, is to return to Phnom Penh after the four factions involved in Cambodia's peace process agreed a compromise on guarding the leaders of the guerrilla group, agencies report from Pattaya, Thailand.

Khmer Rouge chiefs including Khieu Samphan, who had been fighting the Vietnamese-installed government for 13 years until October's Paris peace agreement, returned to Phnom Penh for only a few hours last week before being

driven out by a mob angry at their genocidal rule during the 1970s.

The factions, meeting yesterday in Pattaya, Thailand, agreed on a compromise under which the Khmer Rouge delegation to the Supreme National Council, the interim body which is to govern the country during a UN-monitored transition period, would be housed in the SNC's compound in Phnom Penh.

The headquarters, a former government guest house, will

be home to some UN officials, diplomats said. This would provide the Khmer Rouge with the moral protection of the UN.

The Khmer Rouge said it would not return unless 800 UN troops were deployed to protect its delegation. However, UN officials said internal security was a Cambodian matter. UN advisers threatened to pull out of Cambodia, possibly scuttling the peace process, if there is another attack on the Khmer Rouge.

Economies of Asia see high growth rates

ASIA'S robust economies outperformed the rest of the world in 1991, posting growth of more than 6 per cent despite the recession in North America, according to a report by the Asian Development Bank (ADB), Reuter reports from Manila.

Exceptions were Bangladesh, India and the Philippines, where growth slowed markedly.

"In contrast to previous world recessions, for instance the 1981-1982 recession, the economic performance of the Asian region has been less affected by the economic slowdown in industrialised countries," the bank said. Though it predicted a slowdown in Japan's growth to 3.3 per cent in 1992, from 4.5 per cent this year, the bank said developing countries of Asia would continue to post strong growth.

The newly industrialised economies of Singapore, Taiwan and South Korea would see average growth fall slightly to 7.3 per cent in 1992, from 7.7 per cent this year, but other south Asian economies would expand faster, with the Indian economy picking up.

Hong Kong should continue to see acceleration in its growth mainly due to strong export demand and a big rise in public investments for infrastructure, the ADB said.

Anniversary of Bhopal gas disaster marked by strike

By K.K. Sharma in New Delhi

WORKERS in the central Indian city of Bhopal staged a general strike yesterday to mark the seventh anniversary of the world's worst industrial disaster when poison gas killed more than 3,000 people and injured another 200,000.

Processions moved through the streets to remind people of the night of December 3, 1984, when deadly methyl isocyanate leaked from a pesticides factory, owned by the Indian subsidiary of the American Union Carbide Corporation (UCC).

Demonstrators burned effigies of UCC's former chairman, Mr Warren Anderson, at more than 20 places across the city. Some protesters, led by left-wing leaders, gathered outside the factory and demanded that a 500-bed hospital be set up at its site. The factory has remained closed since July 1985.

The local communist leader, Mr Balakrishna Gupta, said that compensation should be disbursed immediately among the victims and relatives of the deceased. As deaths caused by the leak have continued to mount, frequent changes of government in India over the past seven years have politi-

cised the issue, further complicating court actions and compensation claims.

Last week, a Bhopal court opened hearings of a criminal suit against Mr Anderson and eight executives of UCC's Asian subsidiaries.

India's supreme court last month paved the way for the suit when it upheld the \$470m (\$265.5m) settlement between the Indian government and UCC. Claims by organisations representing victims had amounted to more than eight-times as much.

Six years ago, the government drew up a scheme for cash disbursements to various categories of Bhopal victims and their families.

But continuous litigation left them bereft of any relief except for nominal interim compensation, which they have found totally insufficient.

Payment of the compensation will begin next February after norms are established before 40 special courts being set up in Bhopal.

Between 20 and 30 claims will be heard each day and it may take years before all the victims' compensation claims are processed.

UK, China restart HK talks

BRITISH and Chinese officials began three days of talks on Hong Kong affairs yesterday, but neither side expected much progress because of a row over Hong Kong's proposed court of final appeal, writes Angus Foster in Hong Kong.

The talks, which are being held through the joint liaison group overseeing details of Hong Kong's 1997 transfer to Chinese sovereignty, were described as "useful" by one official.

China is angry at calls by

Hong Kong political leaders to renegotiate the composition of the court, which was agreed by China and Britain in September. Although Britain and Hong Kong have said the court cannot be renegotiated, China has claimed Britain is acting in secret with Hong Kong politicians to change the agreement.

The dispute is likely to come to a head today when Hong Kong's Legislative Council, the colonial parliament, debates a motion urging the government to renegotiate the court.

TENDER NOTICE UK GOVERNMENT ECU TREASURY BILLS

For tender on 10 December 1991

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 10 December 1991. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 12 December 1991 and will be in the following maturities:
ECU 300 million for maturity on 16 January 1992
ECU 300 million for maturity on 12 March 1992
ECU 400 million for maturity on 11 June 1992

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 10 December 1991. Payment for Bills allotted will be due on Thursday, 12 December 1991.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 12 December 1991 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.

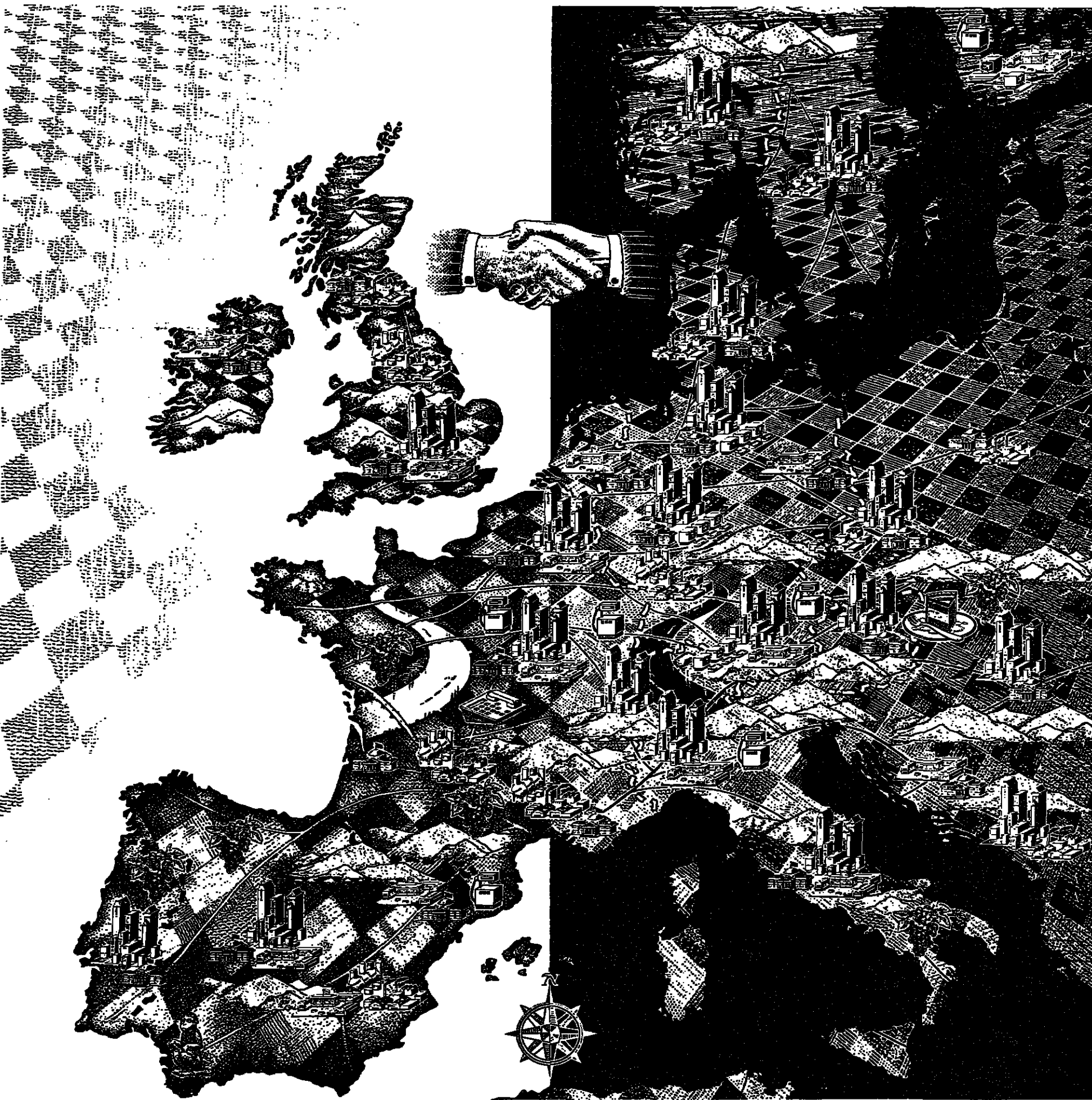
7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 11 June 1992. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

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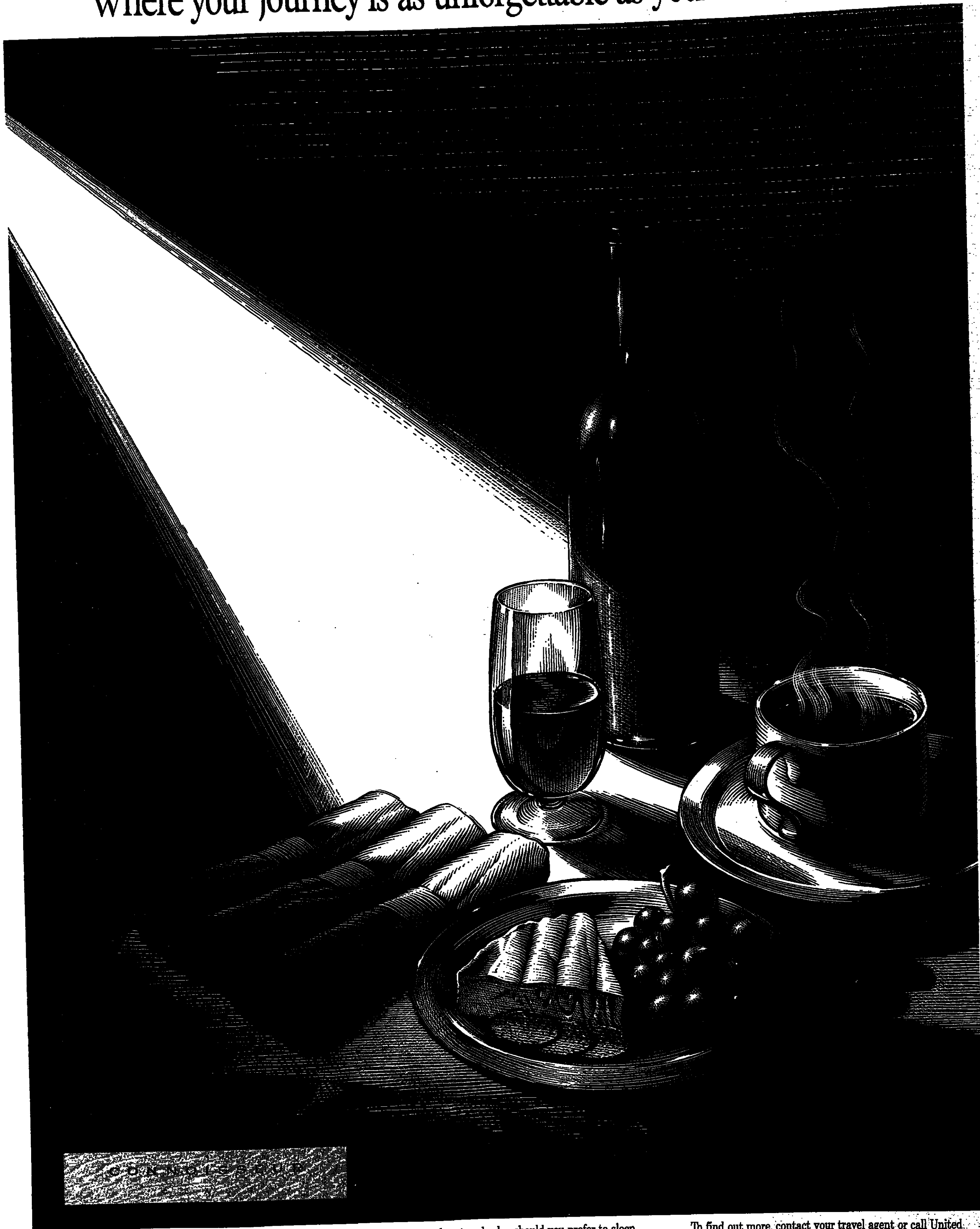
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WORLD TRADE NEWS

EC must back down in agricultural trade impasse says US farm leader

By William DuBois in Geneva

US FARMERS cannot accept a deal on farm trade reform, on the terms so far offered by the European Community, Mr. Dean Kleckner, president of the American Farm Bureau Federation (AFBF), said in Geneva yesterday.

He said the US and the EC had to compromise on reductions in farm subsidies in the Uruguay Round trade talks. But the result had to provide for "locked-in cuts in tonnage" of subsidised farm products on world markets. It also had to ensure that the reductions would continue after the

five or six years envisaged.

Mr. Kleckner had been voicing US farmers' views to Mr. Arthur Dunkel, director general of the General Agreement on Tariffs and Trade, and negotiators from the main farm-exporting countries, as US and EC trade diplomats met in Brussels to seek ways of renewing bilateral dialogue on farm reform. Without a US-EC deal on cuts in farm subsidies the Uruguay Round is unlikely to be completed soon.

There was still a 50-50 chance of a deal, Mr. Kleckner said. Pressures on EC govern-

ments to cut farm spending were stronger than ever and most European delegations in Geneva had shown a real desire to come to terms.

But if it were left to the European agricultural community and farm ministers, the EC terms would be substantially less than the bottom line to which American farmers could agree, Mr. Kleckner confessed to mixed feelings about this week's US-EC meeting in Brussels, organised after intervention by President George Bush and Mr. Ruud Lubbers, Dutch prime minister and cur-

rent EC president. No farm negotiators will be present.

He was happy about the absence of EC farm negotiators but "a little bit worried" that the US side might go further than it should to compromise and make a deal that Congress would not approve.

The AFBF would agree to the lifting of section 22 in the US law, which protects sugar, peanuts, dairy and cotton farmers against imports, only in the context of a multilateral agreement on agriculture in which US farmers received as much as they gave, he said.



Mr. Rubens Ricupero, this year's Gatt chairman (right), with Gatt director general Mr. Arthur Dunkel, yesterday warned that world trade growth would decline sharply in 1991 for a third successive year and pointed to the dangers of failure of the Uruguay Round trade talks, writes Frances Williams in Geneva.

Japanese fearful of regional trade blocs

By Robert Thomson in Tokyo

JAPAN'S Economic Planning Agency (EPA) warned yesterday that the emergence of regional trade agreements could lead to a shrinkage of world trade.

In its annual paper on the world economy, the government agency said the growth of regional trade zones, such as the European Community and the North American Free Trade Agreement, could either enhance or hinder world trade. "The possibility of raising barriers against countries outside the union cannot be denied. We must be vigilant against such a tendency," the EPA said. The agency suggested that free trade zones would be discouraged from turning into economic blocs if the General Agreement on Tariffs and Trade (Gatt) operated more effectively.

Referring to the Uruguay Round of world trade talks, the EPA gave no indication that Tokyo was ready to concede on sensitive issues such as opening its rice market and dispute settlement procedures.

The agency estimated that there would be a global funds shortage amounting to about \$100bn (\$58bn) next year, excluding demand from eastern Europe and the Soviet Union, though the figure is forecast to decline to \$82bn in

1993. It recommends that governments promote personal saving, rationalise financial market functions, and use state funds more efficiently.

Unusually, the EPA suggested, albeit politely, that Washington review defence spending in the light of its budget deficit problems and the changes in the political order. "Given the end of the Cold War and a drastic change in the Soviet political situation, it is necessary to re-examine continuously defence spending, which amounts at present to about a quarter of the total outlays."

The agency said that the promoting of personal saving should be a priority for all governments, and pointed to the "overspending" of US households in the 1980s as a reason for the weak US recovery this year. Excessive US property investment and high corporate debt levels were also cited as long-term restraints on US growth.

The EPA report urged China to broaden its reform programme, and to review the ownership of struggling state industries, accelerate price reforms, improve communication between central and local governments, and enlarge the areas designed to attract foreign investment.

Bush ready for concessions on dumping

By Nancy Dunne in Washington

THE US will accept changes in its controversial dumping laws in the Uruguay Round, but in return it would want stronger limits on traders who try to circumvent those laws, a senior trade official said yesterday.

He said the Bush administration had consulted Congress and domestic industry closely and would agree to changes "in the calculation procedures and methodology for determining dumping."

The official said the US would not give up its "Section 301" law which authorises trade retaliation, as many Gatt members have demanded. But he insisted the law could be made to work in conjunction with Gatt if, as expected, the body's dispute settlement mechanism was strengthened and its coverage extended.

No country then would be able to block an unfavourable panel ruling. The US also wants a one-year limit for the

injuring party to rectify its abuse. After that period, trade retaliation would be permitted.

Mr. Rufus Yerxa, the US ambassador to Gatt, is in Washington this week to meet congressmen, private-sector advisers and inter-agency groups.

He and other trade officials will seek to dispel apprehensions that the US is prepared to cave in on key negotiating aspects.

This week they are contact-

ing members of a restless Congress which is threatening to attach tough provisions to a Uruguay Round package of legislation to force Japan to open its markets.

They will stress that while the US can achieve its basic objectives on agriculture, trade reform, protection of intellectual property rights, rules for services and investment, it must be willing to make concessions as well, including big tariff reductions.

West scrambles for share of Iranian market

Tehran is back in the world trade fold, says Scheherazade Daneshkhu

IRAN, once among the pariahs of the world trading community, is today being wooed by exporters with embarrassing enthusiasm.

A combination of more pragmatic policies by President Ali Akbar Hashemi Rafsanjani, and a long shopping list of infrastructure spending needs following its eight-year war with Iraq, has led to a surge in business deals.

British and US exporters are straining to join the fray now the hostage crisis is close to resolution and the Iraqi market has been lost because of a trade embargo. They are being joined by leading contract exporters from China, Brazil and South Korea.

On Monday, the US paid Iran \$260m (\$147m) in compensation for undelivered US weapons paid for by the Shah before his fall in 1979. A further \$18m was transferred into the so-called Security Account in the Hague which pays off claims against Iran arbitrated at the Iran-US Claims Tribunal. It is a fraction of what Iran is owed but Tehran seems willing to compromise in the face of US goodwill.

US exports to Iran have risen from nil in 1988-89 to \$166m in 1990 and \$273m in the first six months of this year, despite an official trade embargo.

A two-man delegation from the UK's export credit agency, the ECGD, returned last week from Tehran after a "constructive" visit to try to settle an estimated \$200m debt to British exporters dating from the Shah's era. British exporters have been hampered by the ECGD's willingness to provide only short-term cover, in contrast to Iran's main European trading partners, Germany and Italy.

Iran imported an unprecedented \$22bn in goods in the year to March 1990, according to Mr. Mohsen Nurbakhsh, minister of economy and finance.

Mr. Nurbakhsh expects imports to be lower this year at \$16bn, partly because last year's import bill will have included commitments of two or more years. Oil revenues are expected to total about \$17bn, with a possible \$2bn in non-oil exports.

Food imports of \$2.5bn, which accounted for almost a third of all imports at the height of the Iran-Iraq war, now represent a much smaller fraction. Instead, Iran has embarked on a reconstruction programme to overhaul its own strategic industries, such as oil and telecommunications.

Germany is Iran's main trading partner and its exports have been assisted by lifting a DM500m (\$175m) ceiling on medium-term cover by Hermes,

the state export insurance agency, this year. Exports to Iran totalled \$2.5bn in 1990 and are set to increase this year.

Iran has evolved a pragmatic attitude towards foreign loans, previously deemed anti-Islamic, and has agreed on a number of credit lines tied to specific projects. Deutsche Bank is leading a syndicate of German banks to provide DM500m for the Bandar Khomeini petrochemical complex. The loan is part of a 1990 \$2.2bn financing package being led by France's Société Générale in an agreement with Iran's National Petrochemicals Company.



Rafsanjani: pragmatic

Italy's state medium-term lending agency, Mediocredito Centrale, put together a \$1bn credit line this year in an agreement with Iran's Bank Markazi (central bank) to provide equipment, services and industrial plants. Italian companies are already heavily involved in the steel, petrochemical and refinery sectors despite negotiations on outstanding Iranian debt. Italy's TPL is leading an international consortium to develop the South Pars gas field at an estimated \$2bn, which will be financed by international banks, with repayment made in condensates from the fields.

Japan's Petroleum Exploration Company (Japex) agreed in September to invest \$1.6bn as its part in the joint development of an offshore oil field with Iran's National Iranian Oil Company. It will receive payment in crude oil.

France and Iran are nearing the resolution of a longstanding financial dispute, which has not prevented France exporting FF2.26bn (\$230m) in 1990. France's Technip has, however, lost a FF1bn contract to rebuild a gas fractionating plant at the Bandar Khomeini petrochemical complex.

A consortium of 14 Brazilian companies has won a contract to build 100,000 houses and Brazil is bidding for three large contracts.

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GEORGE THOMSON, Assistant Manager.

A MILE FROM THE DISTILLERY, up a lane and along a path past a woodsman's cottage, lies the tree-fringed pool that supplies Glenmorangie's water. Here George Thomson, a contemplative man, walks in all weathers to observe the level of the water which comes welling up in lazy bubbles as if puffed by a spirit below.

This water, mineral rich, purified by limestone in cool tricklings underground, derives from rain that fell at least two generations and possibly two centuries ago. George enjoys this sense of antiquity. 'If we bottled the water, we could probably sell it at Christie's,' he chuckles. 'But it's far too valuable for that.'

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AMERICAN NEWS

Fed has 'scope' to lower rates

By Michael Prowse in Washington

THE Federal Reserve has "ample scope" to cut interest rates further without increasing inflation, Mr Michael Boskin, the White House chief economist, said yesterday.

His remarks followed official figures showing that the US composite index of leading indicators had failed to rise significantly for a third successive month.

The flat trend for leading indicators - used to predict economic turning points - suggests the economy will stay sluggish well into the New Year. The news, however, was tempered by better-than-expected figures for home sales.

Mr Boskin conceded that the recovery had been disappointing and that growth was likely to remain sluggish for the next few months. However, he forecast an economic pick-up after the first quarter of next year as past cuts in interest rates began to stimulate demand.

The Commerce Department said the index of leading indicators rose 0.1 per cent in October. This followed a 0.1 decline in September and no change in August. The index of coincident indicators, measuring the current state of the economy, fell 0.2 per cent in October, another sign that economic conditions are deteriorating.

The flat trend for leading indicators reflected divergent movements of the index's 11 components. Orders for plant and equipment and four other components rose, while five components led by consumer expectations - registered declines.

The leading indicators began to rise in February, accurately predicting the economic recovery beginning in the second quarter, before peaking in July, shortly before the economy stagnated.

Home sales figures yesterday indicated the housing sector may be more resilient than analysts had feared. New home

sales rose 2.2 per cent between September and October to a seasonally adjusted annual rate of 513,000 - 10 per cent up on the same period last year.

Previous figures were revised up substantially. Sales fell only 4.9 per cent between August and September, not 12.9 per cent as initially announced.

Home sales hit a trough of 414,000 at an annual rate in January and have risen in seven out of the past nine months. C. J. Lawrence, a New York broker, said the figures showed that lower interest rates were "keeping the housing recovery alive".

Sarita Kendall reports on Colombia's growing poppy triangle

Drug lords turn to heroin



A Colombian soldier guards sacks of seized marijuana waiting to be burnt

ON THE MISTY slopes of the Andean cordilleras, the red, white, purple and pink poppies signal Colombia's newest and most profitable illicit product. "In the '70s we had the marijuana boom, and in the '80s cocaine. For the '90s it's going to be heroin," warns a Colombian drug expert.

Isolated patches of poppies had been spotted as long as 10 years ago, but it is only in the last few months that the police have discovered big plantations. South-west of Bogotá, a poppy triangle has emerged along the mountainous borders of the department of Cauca, Huila and Tolima. Since August narcotics police have destroyed over 1,000 hectares of poppy fields in this area alone - enough to produce a ton of heroin.

The cool, moist climate above 2,000 metres is ideal for poppy growing. The Colombian drugs gangs already operate

extensive transport and distribution networks for cocaine and marijuana, but they can make between 20 and 40 times more for a kilo of heroin than for a kilo of cocaine. Even raw opium is worth almost twice as much as cocaine in Bogotá.

From the farming to the distribution stage, police say the methods used betray the expertise of well-established drug organisations, especially Cali-based groups. Poppy seeds are delivered to the peasant farmer, who is given technical advice and the promise of a good price for crops. At least two, sometimes three, crops

can be planted each year, and the first harvest gives the farmer his own poppy seeds.

A few days after the flower petals have fallen, the morphine content of the swelling poppy bulb is at its greatest. Then the bulbs are scored with long, light cuts in the late afternoon or early morning. The milky gum oozes out of the cuts and is collected later by workers, who earn three times as much as they would picking coffee further down the mountainside.

A hectare of poppies yields about 10 kilos of opium gum, and the gum sells for \$1,200 to \$2,200 (£1,240) a kilo. It is a high-value, low-bulk product with a guaranteed market, any farmer's dream. The tell-tale signs of a bonanza - peasants on spending sprees, and scarce labour - are already evident in the south-west.

While the poppies are sometimes camouflaged by maize stalks, the low cloud and inaccessibility of the high cordilleras provide the best cover. Agonomists in the region say vegetation along the mountain tops is being destroyed, leaving valley heads and watersheds exposed. Although spraying has proved effective against marijuana on the north coast, it could raise protests from ecologists in the Andean areas.

Several morphine laboratories have been found in the city of Neiva, east of the poppy triangle. One contained acetic anhydride, the key chemical needed for the next step when morphine is turned into heroin. But foreign experts believe most of the opium is being processed abroad, and Colombian heroin-making is still in the experimental stage.

The process of turning opium into morphine and then heroin is far more complex than making cocaine from coca leaves, and skilled foreign chemists have been brought in.

Heroin seized in Bogotá has been variable in quality so far, but samples captured in the US and said to be Colombian are extremely pure - suitable for heroin users who have shifted from injecting to sniffing.

The police say the trafficking patterns are still unclear, though it seems likely that Colombia's drug organisations are aiming for the growing European and US markets. A kilo of heroin sells wholesale for about \$150,000 in the US. Small amounts can earn big profits, so the individual courier - who has been replaced by bulk shipments of other drugs on boats and aircraft - once again becomes an important participant. Because the Colombians command such far-reaching cocaine distribution systems, they are disturbingly well placed to reach new users abroad and at home.

Estimates of the area planted with poppies range from 3,000 to 25,000 hectares. But whatever the actual figure, the authorities agree that poppy growing is already widespread, and that drug-related violence is likely to intensify. Whereas the low price now paid for coca leaves makes it possible for legal crop substitution to succeed in a few cases, opium is far too lucrative for this strategy to work.

The military also point out that poppy areas coincide with guerrilla territory: rebels are apparently taxing growers in exchange for protection.

More than 50 tonnes of cocaine has been captured in Colombia this year, yet cocaine prices have not risen and supplies do not seem to have been affected. Pressed and packaged marijuana has also been seized in recent months, suggesting a resurgence of production. As the drug gangs diversify into heroin making, they have even more at stake - and so has Colombia.

Sununu under fire from Bush's son

THE future of Mr John Sununu as White House chief of staff remained in doubt yesterday amid fresh signs of Republican pressure for his removal, Lionel Barber writes from Washington.

With speculation growing that President George Bush may be close to announcing a shake-up among his senior staff, it emerged that his eldest son had told Mr Sununu his job was in jeopardy.

Mr George Bush Jr told Mr Sununu last week he had lost the confidence of several members of the cabinet, alienated many White House staff and damaged his base in the Republican party. President Bush himself held talks with Mr Sununu about his future last Sunday at the White House.

At the same time, the president con-

ferred with Mr James Baker, secretary of state and his closest political adviser, at Camp David over the weekend. Mr Baker is understood to be unhappy about the lack of cohesion on domestic policy and the infighting at the White House.

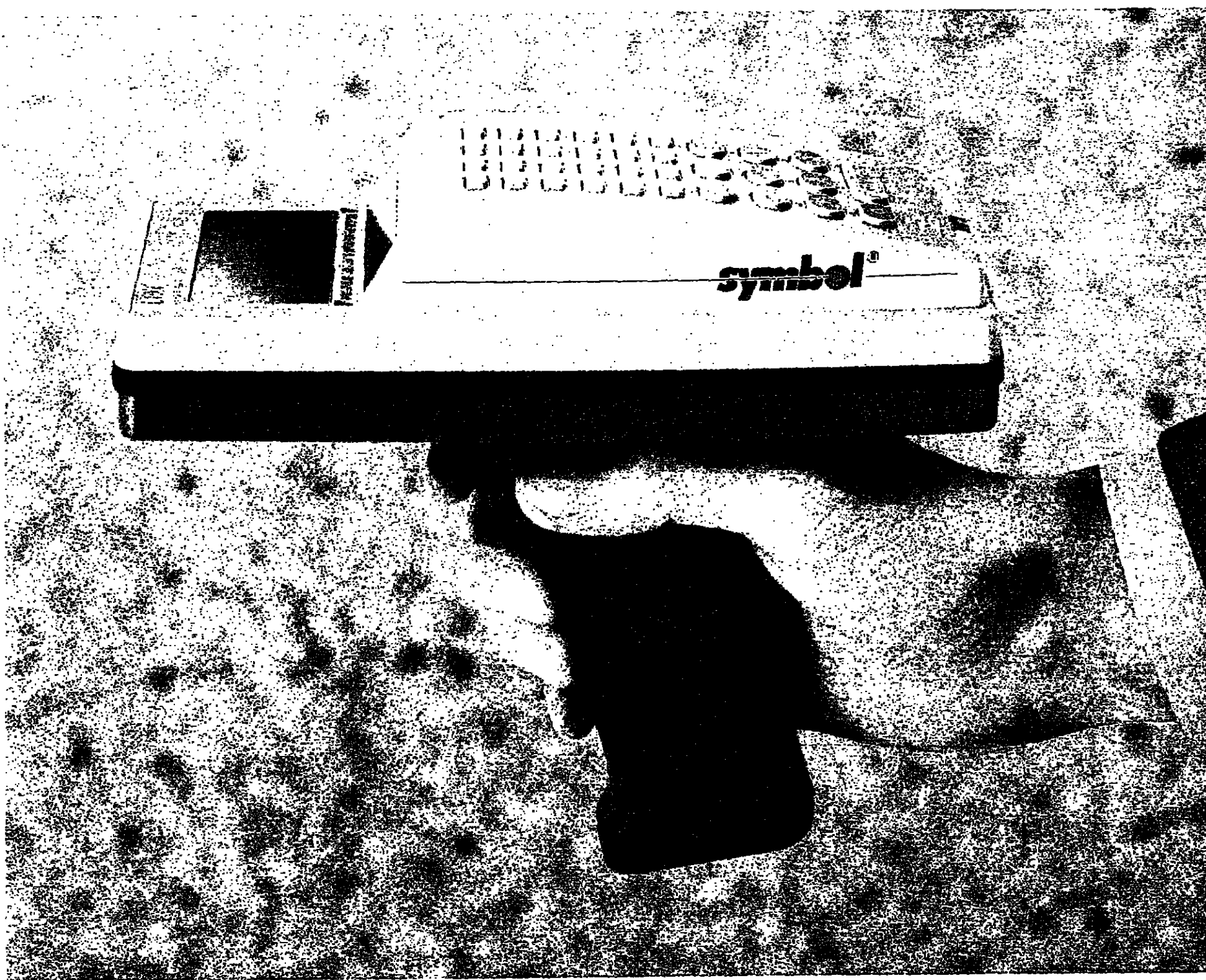
Mr Sununu's critics suggested yesterday that Mr Bush Jr's message was intended as a polite way of pushing the White House chief of staff toward resignation and paving the way for Mr Samuel Skinner, transportation secretary, to take over. But other officials said he was still reluctant to sack Mr Sununu.

In the absence of action, Mr Sununu has mounted a furious lobbying effort to save his job, calling Republican members of Congress and complaining that "the noose

is tightening around my neck, and I need your help". Yesterday, two prominent conservatives, Congressmen Henry Hyde and Vin Weber, expressed support.

Insiders expect Mr Bush to announce the composition of his re-election campaign team soon, with Mr Robert Mosbacher, commerce secretary, widely expected to be named campaign chairman. Other prominent members include Mr Charles Black, a Republican political consultant, Mr Robert Teeter, the president's pollster, and Mr Fred Malek, a long-time Republican operative.

Several potential members of the campaign team are said to be reluctant to sign up unless the imperious chief of staff goes, adding to the pressure on him to resign.



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FT/16

UK and Argentina to discuss Falklands oil

By John Barham in Buenos Aires

THE first negotiations between Britain and Argentina over possible co-operation in managing potential oil resources around the Falkland Islands start in London today.

Last month Britain announced it would allow the Falklands government to issue licences to companies to carry out seismic surveys in its territorial waters, while agreeing to talks with Buenos Aires over co-operation.

"These are only talks about talks and about establishing an agenda for further negotiations in Buenos Aires next month," a British official said. Today's discussion will be held in parallel with fishery talks.

Argentina is expected to press for a bilateral oil regime that would allow Argentine-owned companies or Argentine-based multinational oil companies to operate in Falklands waters. Occidental, the US oil company, is already exploring for oil in Argentine

waters off Tierra del Fuego, to the west of the Falklands.

But the Falklands government has strongly resisted Argentine attempts at rapprochement since the 1982 conflict over the islands with Britain. Despite its defeat, Argentina still claims sovereignty over the Falklands and other British-held islands in the south Atlantic whose continental shelves are rumoured to contain valuable oil reserves.

In the last 18 months, Britain and Argentina have established full diplomatic relations, relaxed military restrictions around the Falklands and established limited co-operation over managing the region's rich fish stocks.

Argentina hopes increasing collaboration with Britain in regulating fishing rights and possibly hydrocarbon production will eventually force London to begin negotiating on sovereignty, which it has so far refused to contemplate.

Brazil celebrates fall in November inflation rate

By Christina Lamb in Rio de Janeiro

BRAZILIAN Economy Ministry officials were celebrating yesterday as the monthly inflation rate fell for the first time in seven months.

Inflation between October 27 and November 22 was 26.4 per cent, compared with 27.3 per cent for October, according to São Paulo university's FINE index. FINE estimates inflation for November at 26 per cent - well below earlier expectations of 30 per cent.

The downturn is small, but government officials say it is the first time in recent years that inflation has been reduced

without a price freeze. They claim tight monetary policy is finally taking effect.

The news follows a plea by President Fernando Collor for people to leave their Christmas shopping until December 24 to force business to cut prices.

The government's policy of high real interest rates - currently at 36 per cent a month - has almost brought the economy to a halt. According to figures just published, 5,871 companies in São Paulo have gone bankrupt so far this year - more than in the whole of the last two years combined.

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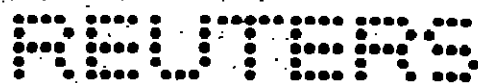
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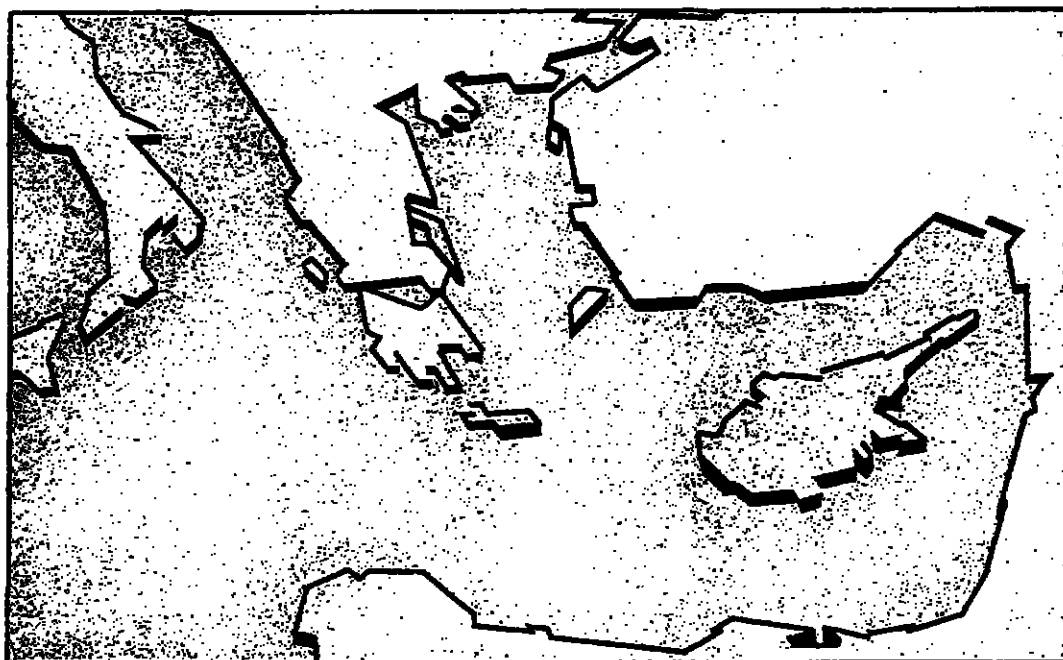


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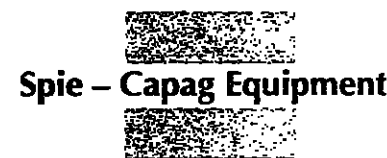


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UK rejects Brussels plan on sex equality

By Diane Summers, Labour Staff

THE government yesterday rejected a European Commission plan under which member countries are supposed to draw up and monitor national programmes on sex equality.

The rejection was met with dismay by the Equal Opportunities Commission and EC officials. Ms Christine Crawley, who chairs the European Parliament's women's rights committee, accused the government of failing to back its words on equality with action.

Mr John Major, the prime minister, recently launched the business-backed Opportunity 2000 campaign which aims to improve the position of women

in the workforce.

"If this is the follow-up to Opportunity 2000, it is opportunistic," Ms Crawley said.

The emphasis of Opportunity 2000 is on practical goal setting and monitoring of progress by participating organisations. Most government departments, as well as over 60 companies, have now signed up.

The government's rejection of a national sex equality plan came at the UK launch of an EC-wide "action programme" on equal opportunities which is due to run until 1995.

Mrs Virginia Bottomley, health minister and vice chair of the ministerial group on

women, said at the launch yesterday that the government "supported the overall aims" of the EC plan, but favoured a "flexible and voluntary approach". It would be "counter-productive to lay down rigid requirements" which could end up deterring employers from recruiting and promoting women, she said.

The EC action programme "invites" member states to adopt national, regional and local equality plans, and to "draw up assessment reports" on sex equality measures. The European Commission will assess the progress of member countries in an interim report

in 1993.

An EC official said yesterday "structured monitoring" of equal opportunities by individual member countries was essential if the effects of the action programme were to be evaluated properly.

The ROC said it was for the government to set the overall framework action on equal opportunities. This did not have to be rigid, but could provide a "firm backbone" for policies. The EOC said it hoped that Mrs Bottomley and the ministerial group on women would change their minds on the issue.

The European Commission's

priorities for its programme are: the application and development of the legal framework for sex equality within member countries; the promotion of the integration of women within the workforce; and the improvement of the status of women in society.

Sixteen per cent of industrial workers in Britain work nights compared with 11 per cent in the rest of Europe and more than 300,000 British workers work over 60 hours a week, according to the Low Pay Unit. The Unit urged Europe's labour ministers to accept the EC directive on working time.

Budget for Channel tunnel station cut to £18m

By Richard Tomkins, Transport Correspondent

BRITISH Rail's budget for building an international railway station for Channel tunnel trains at Ashford, Kent, has been cut to less than an eighth of the £140m originally planned.

The government has told British Rail that it can spend only £18m on the station and has asked the railway to come back with less ambitious proposals.

The station is intended to provide the population of south-east England with a way of joining Channel tunnel trains without having to travel into the centre of London first.

BR had hoped to build a high-profile international gateway which would have provided interchange facilities between Channel tunnel trains and local services from Kent and Sussex.

However, Mr Malcolm Rifkind, transport secretary, said yesterday that BR's allocation of funds announced in the government's autumn statement on spending last month had allowed for spending of only £18m on the station.

"I have asked the chairman of British Rail to give serious consideration to the possibility of building a smaller station at Ashford than the one they have proposed," he said.

"I hope it can be in place in time for Ashford to be served by some international passenger trains when scheduled services through the Channel tunnel commence."

In October Eurotunnel, the Channel tunnel operator, tried to embargo the government into funding the Ashford station plan by drawing up plans for a £4m temporary solution using prefabricated huts.

Mr John Prescott, the opposition's transport secretary, said that the effect of the government's announcement was to turn this plan into reality. "This would be the first monument to this Conservative government that Europeans will see when they come through the Channel tunnel," he said.

Insurer sees growth within private health

By Alan Pike

GROWTH in private healthcare will come from pragmatists who want to insure against specific difficulties in the National Health Service, Mr Patrick Smith, managing director of Norwich Union Healthcare, said yesterday.

He said such customers would purchase insurance plans giving access to private treatment if they could not obtain it in the NHS within six weeks since they saw "no point in paying for what is already well provided for free". Addressing such pragmatists with new policies would open up the health insurance market.

Speaking at a FT healthcare conference in London, Mr Smith contrasted the pragmatists with traditionalists, who purchased private health insurance as a "class statement".

Norwich Union entered the private health insurance market last year and is adding its products at as wide a social group as possible. Mr Smith said the provident associations, which hold about four fifths of the insurance market, suffered from "potential capital starvation" and would have to be financially ingenious to retain anything like their existing market shares.

Channel fog hides Labour's ship of state

Ivo Dawney on the opposition's dismay as the voters turn their attention to Europe

LIKE a blanket of dense Channel fog, the preliminary skirmishing that has signalled the government's imminent engagement at the Maastricht summit has left the good ship HMS Opposition becalmed in a sea of media indifference.

As Captain Kinnoch paces the decks, his frustrated crew must hide their time polishing grapples and conserving their grapeshot for the moment Mr Major sails back to home shores.

Whether the prime minister's return will be as a conquering hero or as a humiliated subordinate of the continental powers remains an unknown. Some say it barely matters.

"It is probably best for us if he fails to get an agreement," one opposition frontbencher commented yesterday. "But whatever happens, the important thing is that it all dies out quickly and we can focus the voters back on the domestic agenda of the economy and public services."

Yesterday, the opposition's irritability was almost palpable. In the Commons, Mr Roy Hattersley, the deputy leader, tried, Canute-like, to ignore the

Liberal Democrats call for 'federal' character

Mr Paddy Ashdown, the UK Liberal Democrat leader, yesterday joined other prominent EC Liberals in calling for a European Union with "federal characteristics" preserving member states' "national identities", writes David Buchanan.

In a pre-summit statement, the leaders of the British, German, Dutch, Danish Liberal parties and of the French Radical and Portuguese Social Democrat parties rejected the thrust of any Maastricht treaty which would deal with foreign policy and immigration matters on an inter-governmental basis, rather than under standard Treaty of Rome rules.

Mr Ashdown took the opportunity of his visit

to Brussels to serve notice on the European Parliament that the UK Liberals will take it to the European Court of Justice for failing to finalise a resolution calling on EC governments to introduce proportional voting in the whole of the Community.

The UK's Liberals have never been represented in the Strasbourg Parliament, since direct elections to that body started in 1979. Because of the UK's unique election system, the Liberals will appeal to a Treaty of Rome provision, calling for a uniform electoral procedure for MEPs. Mr Ashdown was confident that John Major would sign at Maastricht but accused him of mishandling the negotiations.

the ranks of Euro-commentators, now hogging crucial pre-election airtime.

"A few weeks ago Europe was nowhere on the list of voters' priority issues, now it is in third place after health and unemployment," one official lamented yesterday, yet still Labour's much-touted views remain largely unreported or unsolicited despite four set-piece European press conferences in each of the past four weeks.

Tomorrow an opposition debate on the economy will do something to redress the balance. But Labour must also expect almost as much media coverage of the official outing of Mr David Nellist and Mr Terry Fields, the two hard-left MPs accused of links with Militant, widely predicted to take place at hearings later this week.

Speculation is mounting that both MPs may declare their determination to fight their seats under independent socialist banners. But then even this not-wholly-welcome reminder of Labour's extremist past might well be equally lost in the mists of Maastricht.

Fogs can have silver linings too.

Retailers report bigger takings on Sunday trade

By John Thornhill and Robert Rice

CUSTOMERS of supermarkets which opened last Sunday spent on average 60 per cent more than typical weekday shoppers, according to a survey.

It estimated that one in 20 British households went grocery shopping on the first Sunday on which many supermarkets and other retailers in England and Wales decided, on a large scale, to ignore the law and open their doors.

The research by Nielsen, based on 7,100 consumers showed that the average customer spent £13 on Sunday compared with £7.90 on weekdays.

It suggested that Sunday opening had particularly attracted young professional consumers who worked full-time and had children.

The research, however, did not support the view that there had been a fundamental shift in shopping patterns.

Sunday trading accounted for 3 per cent of the week's food purchases compared with 1 per cent in the preceding week.

Past studies have shown that Friday is the most popular day for grocery shopping, accounting for 25.1 per cent of all trips. Saturday follows with 22.1 per cent.

Meanwhile, Marks and Spencer, which is opposed to Sunday trading, announced it was extending its weekday opening hours to compete.

City planners reject redevelopment of site beside St Paul's

By Vanessa Houlder, Property Correspondent

THE controversial site next to St Paul's Cathedral in the City of London is again in doubt as city planners reject proposals to redevelop the area were sent back to developers.

The Corporation of London's planning committee yesterday sent proposals to rebuild Paternoster Square back to the developers with a list of 22 objections for further negotiations.

Planning difficulties affecting Paternoster Square together with the collapse in the central London property market, may give another lease of life to the bleak, windswept office blocks that were erected on the site after the second world war.

The developers, Paternoster Associates, a partnership between Great, UK developer, Park Tower Group of New York and an affiliate of Mitsubishi Estate Company, a Tokyo-based developer, declined to comment on the decision until they had considered it further.

The partnership bought the site in November 1989 for £160m from the Venezuelan Organization Diego Cisneros.

The rejection of the plans is the latest twist in one of London's most bitterly fought planning debates.

Previous proposals to redevelop the square in a modernist style were dropped after criticisms from the Prince of Wales.

The latest proposals, which were unveiled by the Prince in May this year, included 630,000 sq ft of offices and 80 shops and restaurants set in a traffic free area around a central square.

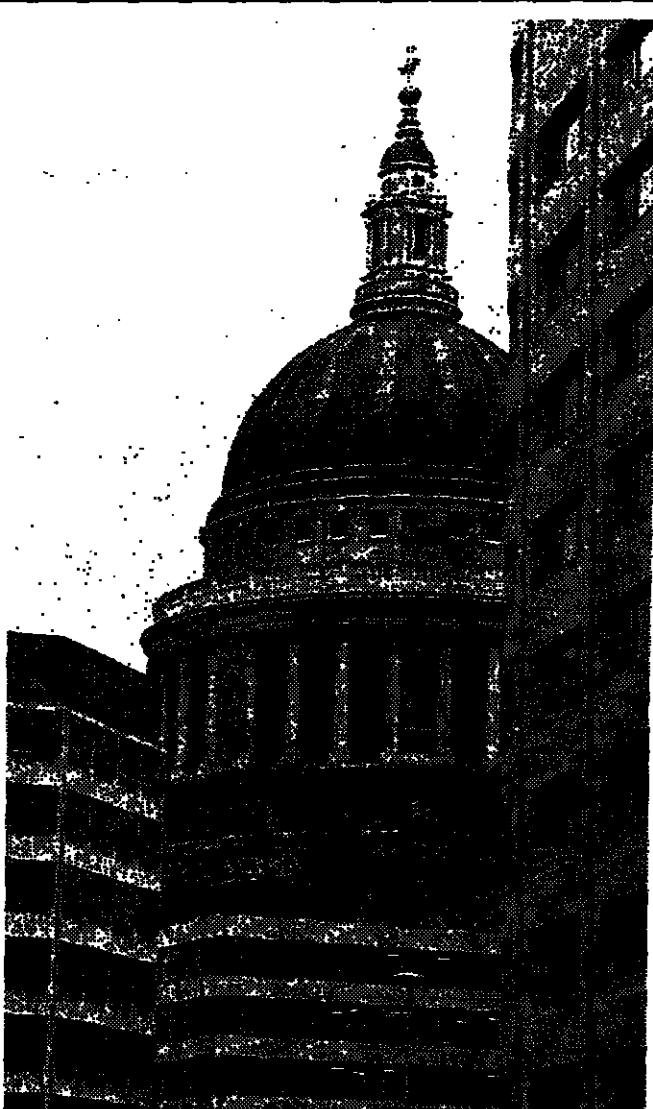
The neo-classical designs attempted to restore much of the medieval pattern of streets and lanes that existed before the war.

The designs, which were put on public exhibition, were widely rejected by the public. Gallup, the research company, reported "an exceptionally positive reaction amongst the public to the proposed scheme".

The City planners, who are not able to make judgments about architectural styles, objected to the scheme largely because of the height of three buildings in relation to surrounding buildings and views of St Paul's. The Chapter House, a listed building, would be made to "appear like a doll's house", said Mr Peter Rees, the planning officer.

They were also concerned about the loss of daylight in some buildings and thoroughfares, as a result of the height of the buildings. Mr Rees said it would look like "twentieth century canyons, rather than medieval alleys".

In addition, they regretted the loss of open space, the loss of sports facilities and the emphasis on offices, which would not bring the area to life in evenings and weekends.



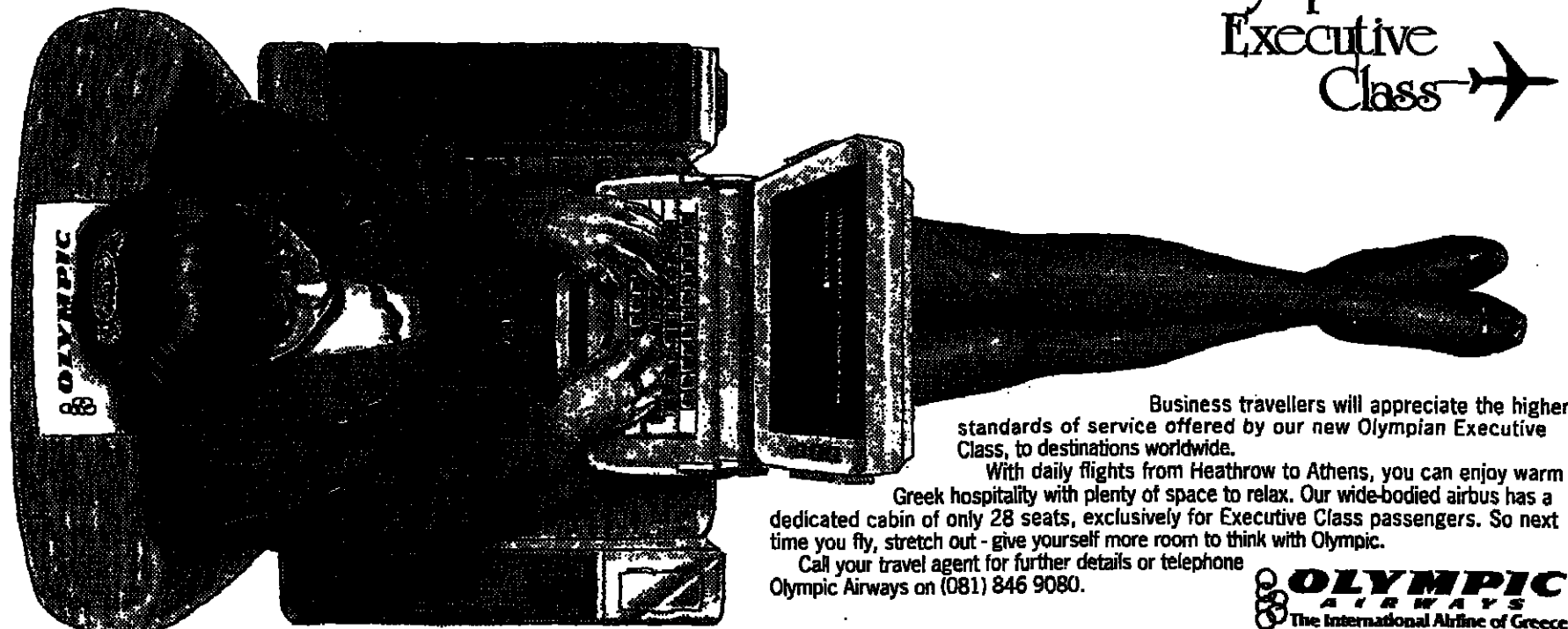
St Paul's concealed by offices of Paternoster Square

During the discussion about the scheme, the committee rejected the concern that the developers would be deterred from carrying out the project.

"We must not lower our planning standards because we are going through a temporary lull in the property market," said Mr Rees.

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Trafalgar House Results for the year to 30th September 1991

| | Year to 30th September 1991 | Year to 30th September 1990 restated |
|---|--------------------------------|--|
| | £m | £m |
| Operating Profit | | |
| Construction and engineering | 82.3 | 68.4 |
| Property and investment | 29.8 | 77.4 |
| Shipping and hotels | 36.8 | 60.5 |
| | 148.9 | 206.3 |
| Profit before tax | 122.4 | 151.5 |
| Ordinary dividend | 18.4p | 18.4p |
| Earnings per share (1991 fully diluted) | 14.2p | 21.1p |

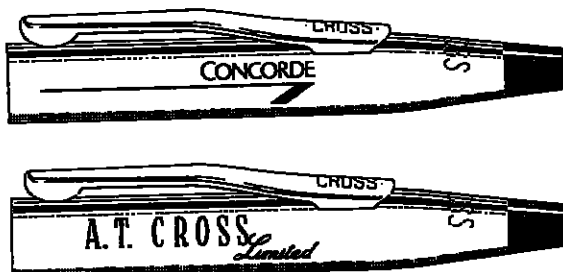
- Dividend maintained at 18.4p
- Turnover £3.4 billion; pretax profit £122.4 million
- Successful rights issue and acquisition of Davy
- Construction and engineering record order book of £3.0 billion
- Borrowings reduced to £182 million; year end gearing 26 per cent
- Unutilised committed long term facilities and cash of £900 million



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Art treasures may be listed to restrict exports

By Antony Thorncroft

THE drawing up of a list of art treasures which should not be allowed to leave the UK was recommended to the minister for the arts, Mr Tim Renton, yesterday, by a committee of experts.

However, the advisers made clear that they supported the formation of a list "with reluctance": they would prefer the government to establish a reserve fund of between £15m-£20m a year to be used to retain threatened treasures in the UK.

The minister had become alarmed at the number of important works being sold abroad, notably, in the past year, the Badminton cabinet and Constable's painting "The Lock".

The current restrictions, the Waverley Rules, implemented by a reviewing committee on the export of works of art, were increasingly ineffective at a time of rising art prices which encouraged owners to send their treasures to auction.

Mr Renton asked the reviewing committee in July to come up with new proposals, but made clear that their recommendations should take account of "restraints of expenditure".

The committee believes that it is feasible to draw up a list, which would probably number around 2,000 objects, but that it would have many disadvan-

tages, notably a reduction for owners in the worth of their works of art.

The committee believes that removing the possibility of a sale to overseas buyers could halve the value of many objects. There is no suggestion that owners should be compensated for having their possessions put on the list.

However Mr Jonathan Scott, chairman of the reviewing committee said yesterday: "We are between the devil and the deep blue sea and if there is no extra money available a list is the best option."

The list would operate alongside the current Waverley Rules, which temporarily delay the granting of an export licence to allow time for British galleries and museums to try and mount matching bids for any work of art that the committee considers should stay in the UK.

Mr Renton, who is believed to welcome a list, added an additional safeguard yesterday. In a few rare and outstanding cases, the secretary of state for trade and industry can, under emergency powers granted in 1939, refuse an export licence for a work of art. This would only be applied in exceptional circumstances, if undoubted national treasures like the medieval Mappa Mundi, which was nearly auctioned at Sotheby's two years ago, were



The Three Graces by Canova: a national treasure for which an export licence was refused - its future is still in doubt

involved.

Mr Renton is seeking more advice from the arts world and will receive submissions until the end of March.

There is no chance of any legislation before the general

election. Another development which could forestall a list would be the introduction of a national state lottery, in which a sizeable sum of money, around £200m, was allocated to arts and heritage causes.

Figures show \$418m Bank intervention

By Rachel Johnson

STERLING'S pronounced weakness against the D-Mark forced the Bank of England to spend up to \$418m propping up the currency on the foreign exchanges last month, official reserve figures indicated yesterday.

The scale of intervention was twice what the markets had expected, suggesting that the Bank's battles last month were more strenuous than was reported at the time. Taking account of \$100m of allied contributions to the Gulf war the underlying change was a fall of \$337m, bringing the end-November total to \$43.9bn (£24.9bn).

In November, sterling's fall below DM2.35 to the bottom of the grid of currencies in the European exchange rate mechanism prompted the Bank and other central banks to step in to support the pound, buying the currency and selling D-Marks to prevent sterling sliding to its floor.

Economists pointed out that much of the Bank's buying of sterling was disguised. According to Mr Roger Bootle, UK economist at Greenwell Montagu, the bulk of the Bank's purchases were carried out in the forward markets and would therefore not lower November's reserves.

But set in perspective, the figures confirm that the Bank refused to regard sterling's slide in the ERM as a crisis and were acting accordingly. Last month's intervention was tiny compared with the billions spent monthly keeping the currency down in 1987-88.

learning to cope with difficult conditions. The auction totalled £7.24m, with 47 per cent unsold by value. Half the lots on offer found buyers.

Stable future seen for unions

British unions will not follow the American path to "virtual oblivion" and union membership will stabilise at about 35 per cent of the workforce, according to Professor Richard Freeman of Harvard University.

Speaking at the Centre for Economic Performance he said that union representation in the UK, about 40 per cent of the workforce, remains at a relatively high historic level and will slip only slightly during the 1990s "to a level comparable to that of Germany". "British unions have eliminated many of their restrictive practices and British employers do not have the vehement anti-union sentiment of American employers," he said.

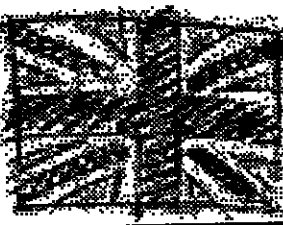
Gascoigne may play in Sweden

Paul Gascoigne, the England and Tottenham Hotspur footballer, could be playing first class football league by March. The midfielder damaged his cruciate knee ligaments in May's FA Cup final against Nottingham Forest at Wembley and has not played since.

And, although he has to prove his fitness to new club Lazio before May 31 for his £5.5m transfer to go through, his advisers are confident he will be back in action by March, according to reports.

That could pave the way for a place in England's European Championship Finals squad in Sweden in July.

BRITAIN IN BRIEF



MPs told of Iraq supergun suspicions

The Ministry of Defence was told of suspicions that an Iraqi inquiry for steel tubing might be for military use before the order was placed and raised no objections, a House of Commons inquiry into the Super-gun affair was told yesterday.

Mr Rex Baylis, former managing director of Walter Summers, the Halesowen, West Midlands company, giving evidence to the trade and industry select committee, said that after studying the initial inquiry from Iraq he thought it looked like a giant pea-shooter that might be used for launching missiles.

The MoD said it could not comment further on the committee hearing which it described as a DTI matter.

Indicators signal recovery

According to the Central Statistical Office's cyclical indicators of the UK economy, a turning point in economic activity was reached in September. The shorter leading index, which locates turning

points about four months in advance, suggested a turning point was reached in May 1991. This would support government claims of a second-half recovery. However, the cyclical indicators are coming under fire for giving too much weighting to the anecdotal evidence of occasionally up-beat industrial surveys and too little to economic statistics.

Profits code on tax deductions

Businesses found to have under-declared profits cannot claim tax deductions on accountants' fees incurred on that investigation, the Inland Revenue warned.

The announcement came in a revised statement of practice issued after some accountants had appeared confused by the existing rules.

Tax deductions on accountants' fees related to the Revenue's investigations will be allowed only if a company has stated its profits correctly or with very minor inaccuracies, the Revenue said.

Blue Arrow: prosecution case

County NatWest and Phillips & Drew's handling of the Blue Arrow rights issue should be judged by a jury, not City regulators, the trial was told yesterday.

The case involved "the most arrogant disregard of market practice", Mr Nicholas Purnell QC, prosecuting, said. Its arrogance was only surpassed by the suggestion that it should be judged not by a jury, but within the "cosy confines" of the City's regulatory structure, he said.

County NatWest, NatWest Investment Bank, UBS Phillips

& Drew and five individual advisers to the 1987 issue deny the secret buying of shares amounted to a conspiracy to mislead the markets about the outcome of the issue.

Mr John Mathew QC, for County, said the prosecution had not got the proof of its case off the ground, he said. Two of the original defendants, Mr Stephen Clark and Mr Alan Keat, had already been acquitted. Material misconceptions had been exposed and the particulars of the charges had been "sensationally" changed. The trial continues today.

Inmarsat buys London HQ

Inmarsat, the international satellite cooperative, has agreed to buy a headquarters building in City Road, on the northern edge of the City of London, for £46.5m. The 165,000 sq ft building belonged to BP Oil, although it never occupied it.

Inmarsat, which is moving because it needs more space, also bought adjacent land with planning permission for 50,000 sq ft of new building. The land, bought from National Car Parks for £3m, is for future expansion.

Schools inquiry into methods

The education secretary Mr Kenneth Clarke, pictured below, attacked "progressive" teaching methods and announced an inquiry into teaching in primary schools. The inquiry report, expected within two months, will feed into reforms of teacher training to be announced next year.

Mr Clarke said that the child-centred teaching methods used in primary schools since

the 1980s had become "an all-embracing and dogmatic orthodoxy". They were neither manageable or effective. "Current practice hinders concentration, real learning and superficial questioning, and provides little useful contact between the teacher and the individual pupil," Mr Clarke said.

Funds short for companies

Small and medium-sized businesses in the north of England believe there is still a gap in the availability of long-term funding for unquoted companies, according to a survey for 31, the investment capital group. Of 1,200 companies surveyed 68 per cent said a shortage of long-term debt and equity capital still existed.

Art auction totals £7.24m

Christie's winter auction of important Impressionist and Modern paintings and sculpture on Monday night confirmed that the recession at the top end of the market is still severe but that salerooms are

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BUSINESS AND THE ENVIRONMENT

The UK water industry has embarked on a huge environmental clean-up programme, intended to make up for 15 years of under-investment before privatisation and enable Britain to meet stringent new EC directives on water quality. The industry estimates that its improvement programme to the year 2000 will cost £28bn. Investment in clean water is expected to account for 38 per cent of the total. (Most of the remainder covers sewerage and waste water treatment, to reduce pollution of beaches, lakes and rivers.)

The Water Act 1989 requires companies to supply "wholesome" water for the domestic purposes of drinking, washing or cooking. Wholesomeness is defined by detailed regulations which incorporate all the standards of the EC Drinking Water Directive and include additional national standards. There are numerical standards for 55 parameters, ranging from aesthetic matters such as colour and clarity to the amount of bacteria, natural minerals and man-made chemicals in the water.

The first report of the government's new Drinking Water Inspectorate, released in July, pleased the industry with its conclusion that "water supplied by all companies was of high quality and much water of exceptionally high quality". Of 3.8m water samples tested during 1990, 99 per cent met the legal standards.

Most of the 1 per cent non-compliance was due to water

'As far as water is concerned, the claim that the UK is the dirty man of Europe is totally erroneous'

containing too much lead, nitrate or pesticide, or tasting and smelling unpleasant. Even in these cases the water was safe to drink according to the Water Services Association, the body representing the 10 large water companies in England and Wales. The government insists that all British drinking water will meet EC quality standards by 1995.

In turn, environmental pressure groups accuse the government and industry of being complacent. Friends of the Earth says that 10m consumers are supplied with water regularly contaminated beyond the legal limits - and that some people will have to wait until

In the first of a series looking at environmental challenges facing the UK water industry, Clive Cookson examines investment in a clean supply

The thirst must be quenched

2002 for their supplies to meet the required standards.

The Centre for the Exploitation of Science and Technology (Cest), based in London, recently carried out an independent evaluation of the water industry. "As far as water is concerned, the claim that the UK is the dirty man of Europe is totally erroneous," it concludes. "The quality of drinking water and rivers compares favourably with the best in the world. The one aspect on which the UK has been backward is bathing beaches and the discharge of raw sewage into the sea via long outfalls." Even so, the industry plans to spend about £4bn over the next 10 years directly on water treatment works and a further £4.5bn on water distribution.

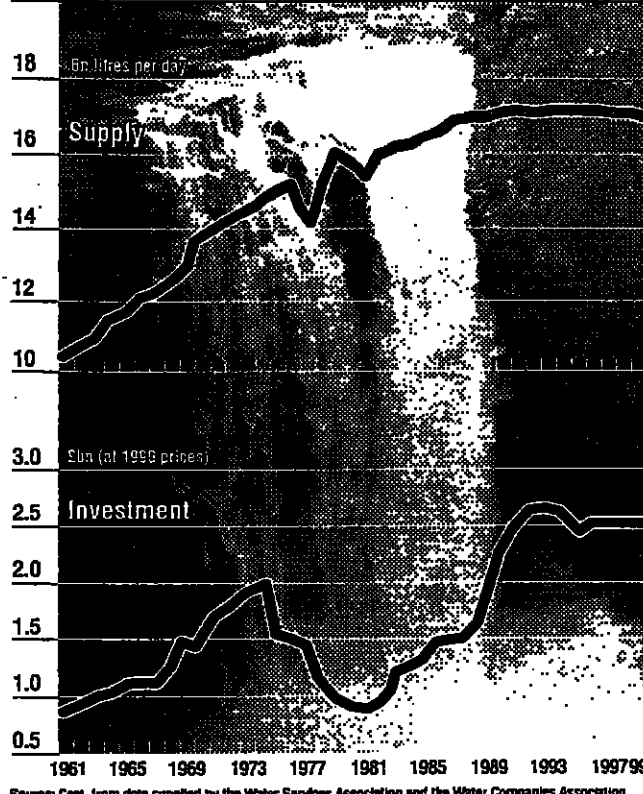
The type of treatment required depends on the source of the water. "Groundwater" pumped out of boreholes supplies 28 per cent of Britain's drinking water. This is rainfall that has soaked through the ground over many years until it reaches impervious rock, where it forms an aquifer. Many pollutants have been filtered out naturally, so groundwater is normally purer than "surface water" taken from rivers, lakes and reservoirs. Water from lowland rivers generally requires the most extensive treatment.

The three most important steps in conventional water treatment are:

● **Clarification.** Coagulant chemicals such as aluminium sulphate and ferric sulphate are added to make impurities come out of solution. This process produces large particles known as flocs which settle out of the water, carrying many impurities with them.

● **Filtration.** The water is either passed rapidly through sand and gravity filters or allowed to trickle through a "slow sand filter" with a large surface area. The latter contains micro-organisms which help to break down impurities.

UK WATER



Source: Cest, from data supplied by the Water Services Association and the Water Companies Association

● **Disinfection** - traditionally achieved by chlorination. It may be necessary to add a large dose of chlorine at the treatment station to kill all micro-organisms, and then remove excess chlorine before the water is pumped out to customers. In any case, it is standard UK practice to leave low doses of "residual" chlorine in the water, to deal with any bacterial contamination in the distribution system.

Conventional treatment is, however, unable consistently to bring pesticide levels down to the standard of one part per 10bn of water, required by the EC. This is close to the limit of detection and is known as a "surrogate zero" or "pseudo-zero". It is equivalent to a jugful of pesticide in the whole UK water supply.

Thames Water, the largest supplier, recently opened a prototype "advanced water treatment" plant at its Kempton Park works south-west of London. It is testing additional techniques which the company plans to introduce at a cost of £400m throughout the Thames area. The two key steps are ozone treatment followed by granular activated carbon.

Ozone is a powerful oxidising agent which breaks down most organic substances in the water, including pesticides. Activated carbon is a fine

molecular filter, made like charcoal by burning wood and similar materials. It absorbs traces of organic chemicals including fragments of pesticide molecules that have been broken down by the ozone.

Neither ozone nor activated carbon is a novelty. What is new at Kempton Park is their use in combination with traditional slow sand filters. The pilot plant is also experimenting with hydrogen peroxide, another oxidising agent which boosts the effects of ozone.

As well as destroying pesticide residues, ozone acts as a disinfectant. Ultraviolet (UV) light is an alternative technique being introduced for the same purpose. For example, Folkestone & District Water Company in Kent has just installed a Hanovia computer-controlled UV disinfection system at its unmanned Drellingore pumping station. Graham Cross, the company's engineering manager, says a financial comparison showed that UV would involve higher capital spending but lower running costs than a conventional chlorination system.

Although ozone and UV reduce the amount of chlorine that has to be added to the water, the companies using these new systems still take the precaution of adding a little chlorine to their mains water. A typical chlorine concentration is one part per 10m - below the level at which most people smell or taste it.

Chlorine itself may pose a slight health risk in drinking water, because it reacts with impurities to form organo-chlorine compounds which are potential carcinogens. However, most British water engineers believe that a hypothetical slight risk of cancer is preferable to the certain risk of infectious disease with unchlorinated supplies. And they point out that most concern about chlorination originates in the US, where levels of chlorine are frequently 10 times higher than in the UK.

However, some parts of Europe - notably Amsterdam - have dispensed with routine chlorination altogether, though they monitor water quality and dose the system with chlorine if there are signs of infection. "A lot of people in the water industry regard Amsterdam as being very brave," says Tony Rachwal, water treatment manager at Thames Water's research centre.

The series will continue next week by examining how companies are preventing pollutants from entering the water supply.

Cloudy messages in bottled water

Elisabeth Tacey examines variations in purity

In Italy, France and Belgium each person drinks an average of 100 litres of bottled water a year; in the UK the average is nine litres. Yet how many people know that some bottled waters in Europe are not required by law to be any purer than the water that comes out of their taps?

In the UK, water labelled "mineral" has to conform to the Natural Mineral Water Regulations 1985, which comply with the European Community directive on such waters drawn up in 1980. These govern what sources can be used, how the water should be bottled, what analysis should be carried out and how bottles should be labelled.

Mineral water throughout the EC has to come from a recognised spring, well or bore, and be untreated except for necessary oxygenation followed by filtration or decanting, as long as this does not change the constitution of the water. Carbon dioxide can be added or removed, but this must be specified on the label. There is a concentration limit set for each mineral.

Water that does not claim to be mineral, such as "table", "spring" or "purified", can be treated. It has only to conform to the EC directive passed in 1989 on water for human consumption, as does tap-water.

In the UK, these rules are only now being incorporated into law, although the Ministry of Agriculture Fisheries and Food (MAFF) says producers are already working to these standards in anticipation of them being incorporated in the near future.

"People do bottle tap-water," says Diana Anderson of the British Soft Drinks Association (BSDA). She has had inquiries from people proposing to bottle tap-water, who want to know what rules to follow.

During the last year "purified" water - filtered and sterilised tap-water - has come on to the market; the two main brands, Europure and Pureit '95, have built sales of 1.4m litres within a year.

Trading standards officers carry out spot checks on water sold in the shops, but the regulatory varies according to the local authority. The source does not have to be inspected before a licence is granted for the water to be bottled and sold - information given in the application, which requires detailed mineral and organism analysis, can be considered sufficient. The officially recognised analysis does not have to be repeated, although producers are required to monitor the water and ensure the content is stable.

MAFF says "the onus is on the producer" to ensure that the source and water conforms with the rules. The ministry relies on the "quite strict" Food Safety Act, which covered water as

of January 1991.

While the UK Consumers' Association calls for mineral water to be required to have a higher mineral content compared with other bottled waters, a small body of opinion in the US contends that all minerals in water are harmful and that drinking water should be distilled.

However, Ron Walker, professor of nutrition at the University of Surrey, says there is no evidence that the body cannot take up inorganic minerals. And the Food Safety Advisory Centre, offering independent advice from a panel of food and nutrition experts, reckons that drinking distilled water could be harmful because it leaches minerals out of the body.

According to a survey by John Bradwell Associates imports of bottled waters into the UK have decreased in the 12 months to June 1991 by 29 per cent. Imports of the non-mineral type, however, have more than doubled in the first half of 1991 compared with the first six months of 1990. This reveals a sharp decrease in imports of mineral water.

The Consumers' Association wants all bottled waters to be bound by the mineral water regulations - and a minimum mineral content set for those defined as mineral waters. In the US, mineral water is excluded from the guidelines for mineral content of tap-water set by the Food and Drug Administration, because the name "explicitly implies a higher mineral content", says the FDA.

The mineral content in US mineral water must be stated and must not be above the concentrations laid down in the Code of Federal Regulations. It must also comply with similar regulations to those in the EC on purity, stability of the water content and labelling, and the producer must keep the source free of pollution and micro-organisms.

Geary Campbell of the International Bottled Waters Association, the US trade body, says it has set a definition of mineral water with which its members must comply. This says the water source must have a constant mineral content higher than that of other bottled waters.

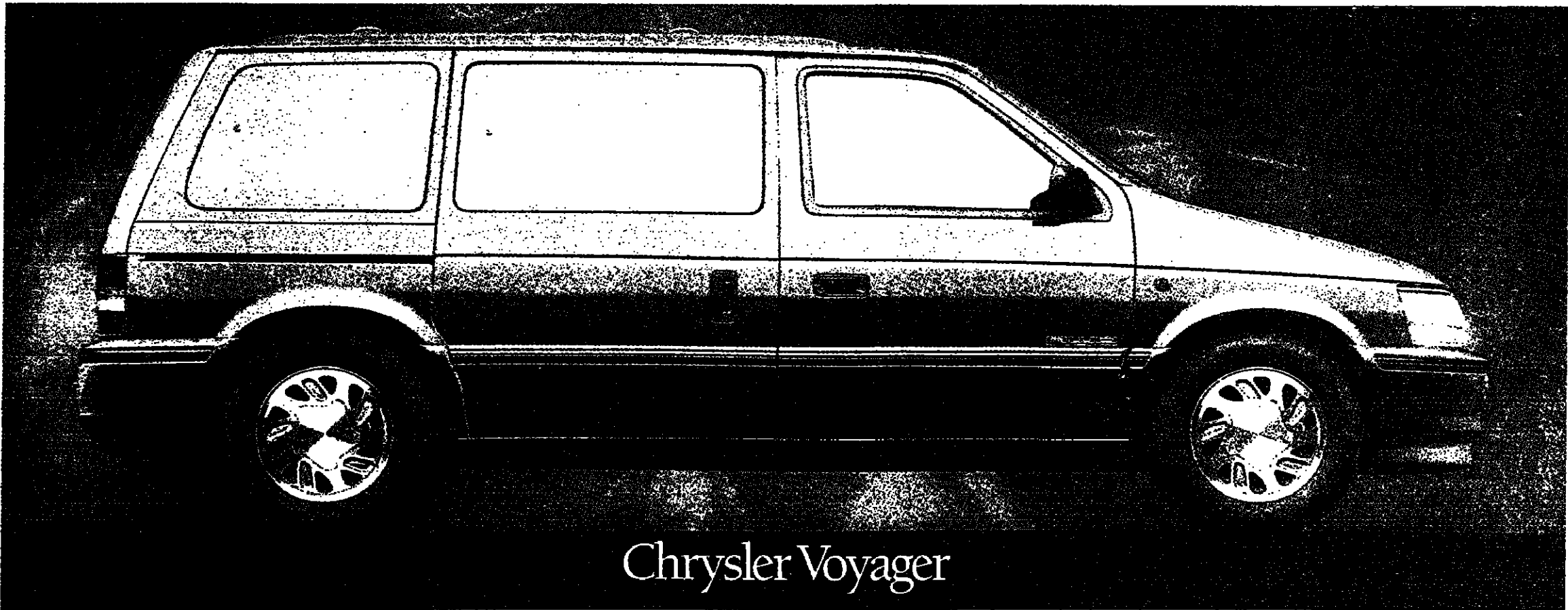
"One in six people in the US drinks bottled water," she says - and this average means that "in California and New York, people drink more bottled water than tap-water".

The BSDA says that the presence of bacteria "is desirable as confirmation that the water is natural and that there has been no intervention". It argues that the tap-water count is low because it is disinfected. The microbes in natural mineral water "are of no health significance". The mineral water regulations demand that certain harmful bacteria be absent.



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MANAGEMENT

Time to present a united front

By Christopher Lorenz

Is fast, furious and unforgiving the right way to integrate a newly-acquired or "merged" company?

Many experienced purchasers would certainly say so. BTR, which is just starting to digest Hawker Siddeley's former empire, operates in this fashion.

So does another successful British conglomerate, Williams Holdings, which is now eyeing the half-exposed entrails of its latest prey, Rascal.

But less experienced would-be players at the mergers and acquisitions game, such as British Airways and KLM, or Hoechst and Krupp, should think hard before following any particular integration formula - whether it be the conglomerates' muscular approach, or the "softly softly" style of more sensitive purchasers.

The "right" way to behave after a takeover or merger varies from case to case depending on a wide range of complex variables, according to a new international study.

This is because the value which can be created by any acquisition rests on the particular mix of "strategic capabilities" which need to be transferred between the two organisations involved, argue the authors of the study, Philippe Haspeslagh of Insead and David Jemison of the University of Texas.

In an ultra-analytical but nevertheless helpful book about their work, Haspeslagh and Jemison advise on ways to transfer three different types of capability:

- Operating resources (combining sales forces, or sharing production facilities).
- Functional skills (the way a company develops products. Such skills can take a long time for a partner to learn).
- General management skills (strategy development, resource allocation, financial control, personnel management. These can be transferred through patient coaching, or mandated for immediate adoption).

On each of these dimensions, the most appropriate integration approach depends on how inter-dependent the two organisations will have to be, against

how much autonomy they will need from each other.

Regardless of which integration approach is taken, a host of concurrent activities must occur if it is to succeed, the authors continue.

These include the establishment of a formal "interface" between the two organisations, to avoid one side swamping the other; the instilling of a clear sense of mutual purpose which extends beyond short-term objectives; and the seeking out of potential problems, rather than the repression of them by imposition of the purchaser's control systems.

Three particular problems tend to hamper the transfer of capabilities between combined companies, say Haspeslagh and Jemison, who studied mergers and acquisitions involving 20 companies.

First, the tendency to cling to the original justification for a takeover, even if, as so often, "post-acquisition reality is very different."

Second, the unexpectedly high degree of uncertainty, fear and self-defensive behaviour on the part of people affected by an acquisition.

Third, the failure to articulate a new purpose for the combined companies; in many of the acquisitions which were studied, top managers' attention peaked at the time of the deal, and they left a leadership vacuum behind them.

Haspeslagh and Jemison's book covers a broad canvas. As well as examining the integration of acquisitions, it also looks at the pre-takeover process.

It draws on the experience of companies in advertising, financial services, electrical engineering, chemicals, oil and paper making machinery.

Its many disaster stories are epitomised by the following, from a finance company acquired by a bank: "They didn't really have a strategy for us. One was developed at the time of the merger, but (it) was so far removed from the reality of what the two of us could really do together that we ended up drifting and struggling to make profits."

* Free Press. £19.95; \$29.95 in the US.

"ROGER, take your hands out of your pockets." "Don't scratch, Henry." "Michael, stop dancing around." It might have been Joyce Grenfell. But this was no nursery school, it was a Mayfair hotel in which six British managers were being taught how to give a presentation.

At the beginning of the two-day course, each was asked to give a short talk to camera. One had sweat down his back. A second gabbled, another whispered at his shoes, while a fourth stood rooted to the ground, delivering his words in a low monotone.

They were united in a desire to be more confident. All complained that as soon as they were faced with an audience, they could not explain themselves properly, were overcome by nerves or were prone to lose their thread. A manager in a construction company said that he had spent 20 years trying to avoid giving presentations, but "in the recession we have to go out and sell. These presentations are here to stay."

The key to success, said the course leader, Christina Stuart (pictured), is body language. Research has shown that almost 60 per cent of the impression that a speaker makes on the audience is visual. A further 35 per cent comes from the sound of the voice, while what the speaker says counts for a mere 7 per cent. Clearly, there is no point in staying up all night writing a speech if you do not press your trousers and do not stand up straight.

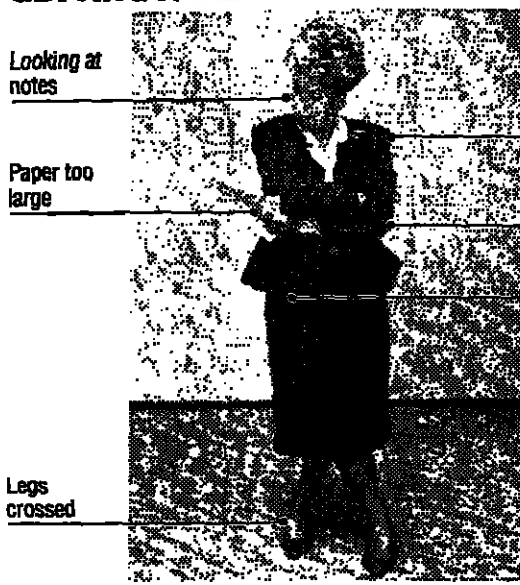
According to Stuart, of Speakeasy Training based in

Public speaking

First, take a deep breath

Lucy Kellaway seeks professional advice on how to project herself

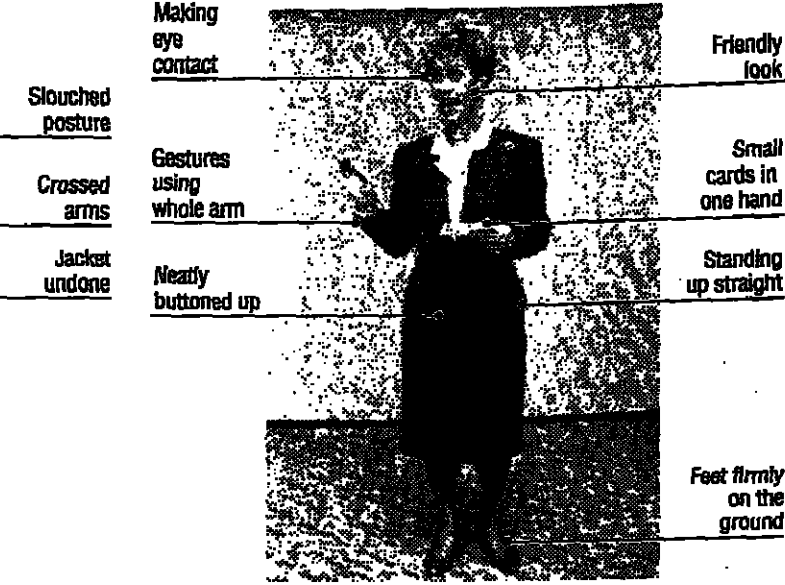
GETTING IT ALL WRONG



north London, there are a few simple rules to better presentations.

- Eye contact is the most important of all. Look for a few seconds at your speakers in all parts of the room. Do not direct your talk at your notes or at the most senior person present.

THE RIGHT APPROACH



- Stand with both feet rooted to the ground. Do not shift your weight from one foot to another or take refuge behind a table or lectern, as it will undermine your authority. Do not even think about giving a presentation sitting down.
- Arms can be a real give away. Don't jangle the coins in your pocket, scratch your head or push your glasses back up your nose. Instead let your arms hang by your side, free to make gestures that use the whole arm.
- The mouth must not be turned down at the corners. Try to look happy.
- Men should have their jackets on, trousers pressed. The inside button of a double-breasted suit should be done up. Dress badly and your audience will conclude that you have no attention for detail.
- Vary both the volume and the pitch of your voice and the speed of delivery. Breathe deeply.

● Do not say "er", "um", or "I mean". A silence while groping for the right word is better.

● When planning the speech, think about who you are talking to. Remember that the audience will not necessarily be listening - so be clear. Try writing down the aim of the talk in one sentence. Choose just a few points. Recap. Give examples to illustrate what you are saying. Say at the outset how many points you are going to make. Sum up briefly and conclusively. "Tell 'em what you're going to tell 'em, tell 'em, and then tell 'em you've told 'em," says Stuart.

● Make notes on cards, rather than large pieces of paper, and then improvise around them. Rehearse out loud, imagining that you are doing so to someone who loves you.

Stuart's six students spent two days trying to adapt to these principles and criticising the attempts of the others. The result? All six were standing with both feet on the ground, with their jackets buttoned up, and holding bundles of small cards. "I've got over some personal hang-ups," said one. "I've learnt to be more expressive," said another. "I'm amazed at how much is in it, feet, hands, eyes, voice pitch," said a third. If their eyes were darting unnaturally around the audience and if some of their hand gestures looked alarmingly contrived, that was only to be expected. According to Stuart, you need to do what feels unnatural in order to look more natural. "At the moment you are all consciously competent. Until you get a lot of practice, you won't be unconsciously competent."

Casting light on capitalism

Paul Taylor looks at a course for east European managers

innovation, 10 plants straddling Hungary and Austria, 17,000 employees and 7 per cent of the growing European market.

However it was also a company without any clear strategic direction - 40 years of state ownership had taken its toll. To stem the company's losses and get the manufacturing process right, the US parent installed a new senior management team led by Hungarian-born George Varga as chief executive, cut the workforce substantially and began to rationalise the product line.

The challenge of changing the Tungsram "corporate culture" and revitalising its now 13,000-strong workforce fell to Jim Conheady, brought in by GE as vice-president of organisation and manpower develop-

ment. Teaching English was an early priority, but he also introduced differential pay and set up a workforce communications system. Training programmes, delivered in Hungarian, were organised on basic management issues like personnel and finance.

However, teaching practical marketing was a particular problem. "The socialist philosophy did not recognise markets as such," explains Conheady. Enter Stratix and James Thorne, the group's London-based managing director.

After visiting Tungsram in the summer Thorne suggested a tailor-made three-part training course, believed to be the first of its kind run in eastern Europe. "Tungsram was always very successful in technological and production terms and earned

an enormous amount of respect from its competitors," says Thorne.

"But it was weighed down by bureaucracy and the burden of producing to a state-imposed plan. We wanted to help the Tungsram managers develop a shared vision and strategy and to enhance their skills in the fundamentals of strategic marketing."

Thorne also realised that a course based heavily on US examples would be unpalatable. "We could not tackle this as though we were bringing the great wisdom of the capitalist world to these eastern European managers and executives," he says.

The course he designed covered the basic marketing disciplines, including profitability analysis, pricing strategy, customer and competitor

analysis, marketing dynamics and planning.

Phase one comprised the week-long training session in the Dana hotel, while the second, six-week phase involved four teams of Tungsram managers undertaking real-life projects like working out how to improve margins or which product lines to focus on.

The final phase, under way now, will see the teams presenting their projects to senior management in workshops - with a commitment from George Varga that good ideas will indeed be implemented. So far, the programme has gone well although initially the Tungsram managers were a little apprehensive. "It was a slow start," admits Thorne.

Conheady contends that "the hidden advantage" of GE's Hungarian acquisition "has been the calibre of the people." Lending weight to his statement, one of the Tungsram management teams on the training course notched up a record high score on the Markopa computer programme.

FT LAW REPORTS

Writ can be served on reinsurer in Johannesburg

OVERSEAS UNION INSURANCE LTD AND OTHERS v INDO-PAK GENERAL INSURANCE Co. of Appeal (Lord Justice Parker, Lord Justice Stuart-Smith and Lord Justice Mann); November 25 1991

A CLAIM by insurers identifying reinsurance contracts under which they allege monies are due to them is sufficient to show a good arguable claim in contract for service out of the jurisdiction without detailing the amounts due to each insurer. And in deciding whether it sufficiently appears that the case is a proper one for service out of the court is not required to ascertain whether the reinsurer's defence of illegality may be effective to extinguish his alleged liability.

The Court of Appeal so held when allowing an appeal by the plaintiff insurance companies, Overseas Union Insurance Ltd and others, from Mr Justice Gatehouse's decision setting aside issue and service of a concurrent writ on the defendant reinsurer, Incorporated General Insurance Ltd, in Johannesburg.

LORD JUSTICE PARKER said that by a writ dated April 6 1989 the seven plaintiff insurance companies instituted proceedings against the defendant, a South African insurance company, for money allegedly due under five reinsurance contracts.

The plaintiffs were members of the Accolade Pool which comprised Singapore, Finnish, Icelandic and Cayman Islands companies.

Neither the defendant nor any of the plaintiffs, save one, were authorised under section 3 of the Insurance Companies Act 1974, to carry on insurance business in Great Britain. One plaintiff was authorised in respect of certain classes of business.

The plaintiffs were granted leave to issue a concurrent writ and to serve the defendant at its address in Johannesburg. The defendant applied for discharge of the order and for a declaration that the court had no jurisdiction.

Mr Justice Gatehouse ordered that issue and service be set aside, and granted the declaration sought. The plaintiffs appealed.

The writ alleged that five reinsurance contracts had been made between the plaintiffs acting through Accolade Underwriting Agency (AUA) and the defendant, and that the defendant had failed to pay sums due under those contracts.

The contracts were identified by description and period. The total amounts alleged to be due were £210,528, \$583,390 and Can\$18,132.

The affidavit filed in support of the application for leave alleged that each of the plaintiffs had given AUA, a Guernsey based company, authority to accept insurance and reinsurance business on its behalf, and to place reinsurance contracts protecting the risks accepted.

It also alleged that Accolade Underwriting Managers (AUM), a London based company, had acted as agent for AUA in placing reinsurance contracts protecting the risks accepted by AUA.

The affidavit identified the five contracts and exhibited the cover notes. It asserted an express or implied term of the contracts that premiums and claims should be paid in London, and that demands for payment had been made without satisfactory answers.

On the basis of the writ and supporting affidavit there was sufficient ground for the original *ex parte* orders to be made.

On the application to set aside there was a considerable body of further evidence. The defendant's case was that the plaintiffs had not established to proof that the claim fell within any of the heads of RSC Order 11 rule 1; and, it said, England was not the appropriate forum.

In *Menzies and Hothoff (1989) 3 WLR 963* Lord Justice Slade said a plaintiff seeking leave to serve out of the jurisdiction must show first that he had a "good arguable claim on the merits"; that there was a strong probability that the claim fell "within the letter and spirit" of one of the sub-heads of Order 11 rule 1; and third, that England was the forum in which the case could "most suitably be tried in the interests of all the parties and for the ends of justice".

Mr Justice Gatehouse held that the plaintiffs had not satisfied the first requirement

because, first, they had not shown a good arguable case on the merits for the amounts due to them since no particulars were given showing the details; and second, the underlying insurances in the case of six of the plaintiffs were *prima facie* illegal as having been made and carried out in London in breach of the 1974 Act, and there could therefore be no recovery under the reinsurances in the light of *Phoenix (1989) QB 216*.

He held there was a strong probability that the claim fell within Order 11 rule 1(1)(d)(iii) in that the contracts were by implication governed by English law; and that England would be the most appropriate forum.

The plaintiffs challenged the conclusion that they failed to make out a good arguable case on the merits.

There was no dispute that the contracts had been made. Each was identified and the amount claimed under it was stated.

In the correspondence leading up to issue of the writ the defendants said no more than that the amounts claimed did not tally with their records. It was not suggested that nothing was due.

There was plainly a good arguable case that the monies were due under each of the five contracts. That appeared to be hardly disputed.

The plaintiffs had produced evidence that they were contracting parties and that monies were due. That was enough. With regard to illegality, section 2(1) of the 1974 Act provided that no unauthorised person should carry on insurance business of specified classes in Great Britain. By section 11 anyone who did so was guilty of an offence and was liable to imprisonment or fine.

The defence sought to be set up by the defendant was that the plaintiffs in respect of underlying insurances and the reinsurances were guilty of criminal offences.

The plaintiffs' case was that there were no breaches of the Act, and that if there were, the contracts were nevertheless valid and enforceable.

There were thus issues of fact and of law involved. The legal issues stemmed from *Bedford Insurance (1985) 1 QB 966* and its endorsement obiter in *Phoenix*.

The factual and legal issues

were so intertwined that the legal issues could not be resolved until the facts were found.

Where the plaintiffs, apart from the illegality point, showed a good case on the merits, as they did, but the defendant sought to reduce its prospects below the required threshold by a defence which depended on establishing that they had been guilty of a criminal offence, a heavy burden must lie on the defendant.

If the matter were to proceed to trial the defendants would have to establish the offence to, if not the same standard as in a criminal trial, at least to a very high degree of probability.

That being so it was not enough to conclude that there was a *prima facie* case of illegality and that the plaintiffs had therefore not shown a good arguable case on the merits. A judge faced with that situation would have to conclude that on the material before him there was at the very least a strong probability that the offences had been committed.

Order 11 rule 4(2) provided that leave to serve out should not be given "unless it shall be made sufficiently to appear that the case is a proper one for service out of the jurisdiction". That was the only guidance to proper application of the Order.

In *Korner (1981) AC 689* where there was no dispute that contracts had been made, Lord Tucker said "the judge was not concerned to inquire closely to ascertain... whether or not the defendants might have a sufficient set-off to extinguish their alleged indebtedness to the creditor".

There was only one requirement, namely that it should be made sufficiently to appear that the case was a proper one. On the basis of Lord Tucker's speech it appeared very doubtful if it was right even to consider a special defence such as illegality, the burden of proving which was plainly on the defendant.

Their Lordships agreed. For the plaintiffs: Peter Goldsmith QC, David Nathan, and Andrew Burrows (Stephenson Harwood).

For the defendant: Anthony Clarke QC and Simon Rainey (Clyde & Co).

Rachel Davies

Barrister

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هكزامن الأصل

ARTS

TELEVISION

Why this mindless pandering to 'yoof'?

More and more television journalism appears to be aimed at children, or "kids" as they are called with cloying malice by the 40-year-olds who run the yoo industry. Worse, much of this journalism assumes that "kids" are not only young and therefore lacking experience of life, but that they are without exception stupid, uneducated, and unable to concentrate on anything for more than 45 seconds. Worst of all is the assumption that "kids" simply won't stay with a programme unless you dub in a disco beat of mind numbing monotony. So far as television's yoo departments are concerned the young people who track the yoo scene are not the Albert Hall or sixth form debating societies simply do not exist. If you are a teenager then so far as the yoo merchants are concerned, you must be as thick as two short planks and obsessed with pop music.

Of course that is not the whole story. In the week that saw the transmission on BBC2 of the final programme in Norma Percy's outstanding series *The Second Russian Revolution* it would be disgraceful to pretend that there are no exceptions. This was one of the most electrifying bits of television journalism I have ever seen. Virtually everybody who was anybody on either side of the attempted coup against Gorbachev was interviewed, from the former KGB chief Kryuchkov who explained "We put extra guards round Gorbachev's villa then cut off all his phones" to the man who climbed up onto the tank as Yeltsin made his inspiring speech of defiance, and who smiles ruefully at the camera as he remembers worrying about dirtying his white shirt.

This is a remarkable amount of programme considered solely as a historical document: it is as though we possessed a film from 1917 showing us not only what Lenin, Stalin and Trotsky had to say at the time, but also detailed explanations from Kerevsky, Protodopov, and Tsar Nicholas of precisely what they were doing. The description by one of those present of Gorbachev, Raisa and their children sitting on the floor of their dacha, gasping and turning the little Sony radio with the fading batteries to improve reception and hear what was happening in Moscow, is utterly gripping. But in addition to the history the programme rises to an extraordinary crescendo of drama with the shared description from many of those involved of the race to the dacha to find Gorbachev before the leaders of the coup and their heavies could spirit him away.

Much of this might be conveyed in a book, but when the account of Gorbachev's return to Moscow is illustrated with shots of Rutskoi, armed with a machine gun, peering nervously out of the door of the Aeroflot jet to see which side has control of the airport, you realise how much better served by newsreels future generations are going to be than we

have been. We may tell ourselves that the storming of the Winter Palace in 1917 really did look the way it appears in those familiar bits of film, but it seems all too likely that the fine directorial hand of Eisenstein lies behind them.

Nor was this the only impressive piece of television journalism on screen last week: there were others in slots as disparate as *Bookmark* and *Equinox*. The point is not that all good journalism is disappearing from television, but that an awfully large proportion of the new stuff seems to be of the "mindless kids" variety. The trend became noticeable some time ago with series such as *Network 7* which mixed pop music, a "tabloid" approach to journalism, gossip, and fashion with on-screen stunts. Not every new series has taken up every constituent of that formula (and the tediously unhelpful visual washes, cameras on their sides, ribbon captions fighting the pictures for attention, and all the other malarkey so beloved of directors has been largely abandoned, happily). However, a lot have adopted some of it.

The most obvious inheritor is *The Word* which is shown twice a week on Channel 4 and combines pop music with studio chat, occasional outside reports, and on-screen stunts. Last week there was that *Carry On* actress Barbara Windsor and a group called Right Said Fred, an American reporter took a camera crew to a hen party in Redditch, pre-

senter Terry Christian interviewed and reported on a comedian named Chubby Brown who specialises to such an extent in foul language that nobody will employ him on television, and a doctor in the studio injected a young woman's lips with collagen, a technique now popular with American wannabes who currently all wannabe like the young Bridget Bardot or Mick Jagger (though naturally they don't see it in quite such historic terms) with those thick protruberant lips.

In *The Word* journalism seems to be seen solely in terms of entertainment. The same is not true of *DEF II - Reportage* on BBC2 which appears to have more serious ambitions. Last week's programme concentrated on crime among young people, reporting from the US and commissioning an opinion poll on attitudes to crime (78 per cent of young people think the penalties for joy-riding are far too light). This was a sensible enough subject for the series, but the way in which the programme put together makes you wonder about the producers' vision of their target audience.

On the one hand each part is kept very short as though the attention span of a dragonfly is assumed to be the norm. On the other hand a large proportion of the information is contained in a form which any producer will tell you causes trouble: over-the-shoulder captions, a senseless and dedicated adult audiences in Britain: subtitles. It is hard to believe that the BBC really

imagines that the audience which wants the banga-banga, bang-bang-bang disco beat which they dub onto this programme is also the audience which wants to read long screen captions.

Even *DEF II* does not fit from item to item quite as fast as BBC's most recent *yes! Life* series which on Monday this week dealt with bees, bats, black rats, turtles, holy cows, naked Jain monks, storks, fruit bats, catfish, finches, falcons, cats, scarabs, sheep and snakes (Italian and American) in 28 minutes. A similar approach is taken by Channel 4's newish archaeology series *Down To Earth* which bounces like a ping-pong ball from Greek to Celtic to Saxon to Roman to an ancient fort to fairy tales about King Arthur, terrified, it seems that we might be saying "Good grief this item has already lasted 55 seconds let's switch over and find something more pacy". Incidentally, why did the makers of *Down To Earth* imagine that we might want to hear pop singer Billy Bragg on the subject of the Cerné Abbas giant? His remarks were banal and the most interesting thing he could have told us he chose to ignore: why he was wearing knee length culottes.

Channel 4's *4-Thought* decided that the best way to deal with the problems of Maastricht was to mount a spoof game show with a panel of seven "experts" who were quite unrepresentative of the British population, as was shown by the show's own telephone poll, and who never actually had to compete for anything. When Channel 4 launched *Europe Express* last year their report from Vienna was firmly tied to *The Third Man* with zither music, a reporter standing in Harry Lime's famous doorway and an interview on the big wheel. So guess what *Schofield's Europe* decided to do for their Vienna

report last week? Right: zither music, sawed down a big wheel, the lot. Sachertorte too, of course.

There is no reason why those who prefer their journalism to be as good as the rest of the world should not be served by television as well as the press, though it is worth remembering that for decades *World In Action* has been proving that you can produce popu-



On-screen stunts, pop music and chat: 'The Word' presenters Amanda de Cadenet, Terry Christian and Katie Puckrick

lar and easily accessible television journalism with an entire half hour devoted to one subject and not a hint of a disco beat. The question is how much of the new yoo material we need, and whether it is beginning, as I suspect, to be seen by broadcasters as a valid substitute for the real thing.

Christopher Dunkley

Design for Living

RICHMOND THEATRE

There were not many people at the Richmond Theatre on Monday. The theatre, which was not a bad place to start with, has been lavishly refurbished. Richmond has one of the highest IQs per head of population in the country. *Design for Living* is one of Noel Coward's best plays. The Glasgow Citizens' Theatre, whose show this is, has a reputation of being among the best regional theatres in Britain.

The dress circle where I sat was half empty. From there, the limited view of the front stalls suggested that they were even emptier, and there was not much laughter either. Yet perhaps the people of Richmond were right to stay away: this is an almost unspeakable production. Coward's play depends on style and wit. The style has been eliminated and some of the best lines omitted. *Design for Living*, you may remember, is about a ménage à trois extended over time. Gilda, the designer, loves both Leo, the playwright, and Otto, the artist. Leo and Otto also like each other, but can't have Gilda together. The comedy is that they tend to turn up at inconvenient times. It is the eternal triangle. None of the trio much likes outsiders.

Over the years they flit from Paris to London to New York. Gilda sometimes seeks to escape. In the end, they fall back into each other's company: artists and free spirits defying the respectability of the world around them. If the original play has a fault, it is that the design is too perfect: understand the basics and you can guess what is coming. Still, there are pleasures to be had in a train running smoothly and on time. The Glasgow production has none of that. Part of the scene where Gilda is dining alone and Otto turns up to join her is omitted. That means losing one of Coward's most characteristic exchanges. Otto: "Funny, how much in love with you I was."



Laurance Rodic and Roberta Taylor

Gilda: "We'll have a good laugh about that when you've finished your pudding."

The dropping of Coward's jokes, however, is as nothing compared to the dropping of Coward's style. Not only do his original characters speak well; they also dress well. Philip Prowse's direction has them in ill-fitting clothes, nearly all black or white, whether dressing gowns or suits. The smart sets are reduced to a vulgar display of bottles and drinking sherry and brandy from the wrong glasses. Perhaps there is irony here: it is not the irony intended by Coward. In short, it is downright perversity.

Probably the citizens of Richmond are right to stay away, though they must have had very superior intelligence to know that in advance. One comes back to the theatre in a lovely theatre in the heart of educated suburbia, to company with a reputation and one of the finest of English comedies. Yet nothing in this production brings the components together. There must be some lesson to be drawn when people fail to turn up, even out of curiosity.

The only credit goes to Roberta Taylor as Gilda who looks by her detachment as if she wishes she were playing under better leadership. As an approach to theatre, the performance as a whole is close to suicidal.

Malcolm Rutherford

Sculpture conserved on Merseyside

Bruce Boucher describes the goings on in an old Great Western Railway shed

Conservation is flavour of the month in big international museums. High profile exhibitions are now devoted to it, and the cleaning of any major masterpiece is bound to provoke discussion, if not polemic.

While some museums in this country pay lip service to the role of conservation, the National Museums and Galleries on Merseyside have recognised its importance by starting a new centre which will make Liverpool the focus for sculpture conservation in northern Britain and a serious rival to the national museums in London. The location is the Pier Head of the Albert Dock, already the site of the Maritime Museum and the Tate of the North and earmarked for new museum premises to be created with the support of the Merseyside Development Corporation over the next 20 years.

The first building in a proposed new conservation complex was originally a railway shed, a relic of the heyday of the Great Western Railway 100 years ago. James France, keeper of Conservation for the Merseyside Museums, recognised the building's potential for the conservation of large sculptures and the open space behind the shed will allow construction of a new building comprising some 2500 square metres. Over the next five years the whole area will be given over to a range of conservation activities reflecting the great variety of Merseyside collections, which range from the Walker and Lady Lever Art Galleries to the Museum of Labour History and the Maritime Museum.

The Merseyside Museums have already pulled off a major coup by enlisting the services of John Larson and Anne Brodick, the senior sculptor conservators of the Victoria and Albert Museum and world-renowned experts in their field, as the first conservators for the sculpture centre.

The Henry Moore Foundation in Leeds has agreed to support one of the two permanent sculpture collections in the new centre, and has also said it would consider providing financial aid for students training in sculpture conservation. The support of the Henry Moore Foundation in this area could be crucial to the growth of the centre, for although painting conservation is already established in various parts of Britain, sculpture conservation has chiefly been taught in a course run jointly by the V&A and the Royal College of Art. This is only one of several ventures which the Moore Foundation has pursued in order to promote sculpture in Britain. Already lectureships have been endowed at Leeds and York Universities and, in unobtrusive ways, the Foundation now plays a major role in the well being of the arts in this country.

The National Museums and Galleries on Merseyside believe that conservation is the backbone of any effective museum service and are spending accordingly. Already the

budget for conservation in the Merseyside Museums is on an equal footing with other national museums, and an impressive array of state-of-the-art equipment has been assembled for Larson and Brodick. The rehabilitation of the Great Western shed on Albert Docks provides a flexible open space with adjacent offices for working on a variety of sculptures concurrently; works can also be loaded and unloaded under shelter and then be properly manipulated inside. Visitors to the centre can learn about the various problems of sculpture conservation as well as those of paper, painting, ceramics, and ethnographic exhibits.

Merseyside wants the centre for sculpture conservation to develop gradually and will allow time for serious scholarly projects to evolve. Several ideas are now being mooted, among them the restoration of the lace Blundell collection to its original setting, the Pantheon at Ince Hall near Liverpool. The lace Blundell collection is one of

the most famous 18th-century assemblages of antique sculpture in the country, second only to the Towneley Collection at the British Museum, and has languished in storage for over a generation. It was the creation of Henry Blundell, scion of a Roman Catholic land-owning family whose religion prevented him from taking an active role in public life. Blundell maintained close contacts with papal Rome, and his interests in classical sculpture were in part a compensation for the limited scope for his talents in other aspects of English life.

In an era of contraction, the boldness of the Merseyside project is heartening, but with six million visitors to the Albert Docks this year the complex has every right to be in a bullish mood. The arrival of the sculpture conservation centre is an additional draw and signals a further tilt away from the national museums in London, at a time when the V&A appears to be scaling down its commitment to the field.

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It was a pity that the Lehar was included at the expense of the complete *Miraculous Mandarin*; Wigglesworth conducted only the suite from Bartok's ballet, with the concert ending that never seems anything more than abrupt and contrived. And the point of rounding off with that piece of Viennese high camp seemed tenuous; though the BBC strings tucked into its phrases as if they had been starved of real music for too long, the rhythms remained earthbound, learnt by rote rather than informed by musical instinct.

Andrew Clements

BBC Symphony Orchestra

ROYAL FESTIVAL HALL, RADIO 3

On Monday the BBC Symphony Orchestra was conducted by Mark Wigglesworth, his second concert with the orchestra in five days. Max Loppert's review here of Wigglesworth's Mahler 10 was severe - "in many respects a shambles" - and while technically the sequel was more accomplished (the BBCSO still have a residual effect. Wigglesworth was able to approach that basic level of accomplishment, though some of his tempi in the *Mandarin* overtaxed the brass especially, but his conducting rarely managed to capitalise upon it. When the Music for Strings was pushed towards its climaxes it was done in the most obvious, excitable way; as the *Miraculous Mandarin* unfurled its mixture of sex 'n' vio-

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INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Peter Eotvos conducts the ASKO and Schoenberg Ensembles in music by Orban, Kurtag and Ligeti. Tonight and Fri in the Kleine Zaal: Prazak Quartet plays string quartets by Haydn, Smetana and Dvorak. Fri, Sat and Sun afternoon in Grote Zaal: Netherlands Chamber Orchestra plays Schubert, Hummel and Shostakovich (6718 345).

ATHENS

Concert Hall 20.30 Yehudi Menuhin conducts the Greek Radio Symphony Orchestra and Chorus in the first of two Mozart concerts. Tonight's programme: Requiem and First Violin Concerto, with Hu Kun. Tomorrow: Menuhin conducts the Symphony No 23 and Requiem. Fri: Alexander Myrat conducts a Mozart and Mendelssohn concert. Sat and Sun: Alun Francis conducts the Berlin Symphonic Orchestra in music by Scialotto, Beethoven and Dvorak (722 5511).

BIRMINGHAM

Symphony Hall 19.30 Simon Rattle

conducts the City of Birmingham Symphony Orchestra and Chorus in Verdi's Requiem, with soloists Andrea Gruber, Luciana D'Intino, Dennis O'Neill and John Tomlinson, repeated on Sat, Fri and next Wed: Handel's Messiah (021-212 3333).

COLOGNE

Philharmonie Tonight, starting at 23.30, is a special midnight concert heralding tomorrow's 200th anniversary of Mozart's death. Tomorrow at 20.00: Helmuth Rilling conducts a Mozart 1791 programme. Fri: Arturo Tamayo conducts world premiere of Niccolò Castiglioni's new orchestral work. Sun at 11.00: Valery Gergiev conducts the Gurenich Orchestra in Prokofiev's Seventh Symphony. Sun at 20.00 Handel's Messiah (2801). Opernhaus The repertoire is currently restricted to Handel and Gergiev (tomorrow), Jochen Ulrich's Tanz Forum production of Romeo and Juliet (Fri) and Die Zauberflöte (Sat and Sun), with further performances next week. The only other repertoire this month is Mozart's Entführung on Dec 25 and 28 (221 8400). Schauspielhaus Torsten Fischer's new production of Schiller's The Robbers opens on Fri, also next Tues. Strindberg's Miss Julie can be seen at the Kammerspiele on Sat and Mon, and Jean Genet's Les Bonnes (The Maids) in the main theatre on Sun (221 8400).

FRANKFURT

Alte Oper 19.30 Krzysztof Penderecki conducts the Frankfurt Radio Symphony Orchestra in Shostakovich's Sixth Symphony

and Penderecki's Violin Concerto, with Christiane Eiding, repeated tomorrow and Fri. Sat: Vivaldi concert with the Munich Bach Collegium. Sun at 11.00: Yuri Ahronovich conducts the Frankfurt Opera Orchestra in Dvorak's Stabat Mater. Sun at 19.00: Hans Zender conducts a concert performance of Mozart's La clemenza di Tito (1340 400). Opernhaus 19.00 Steven Sloane conducts Les contes d'Hoffmann. Tomorrow: Eugene Onegin. Fri: Shostakovich's The Nose. Sat: Lohengrin. Sun: ballets by Balanchine and William Forsythe (238061).

GENEVA

Victoria Hall 20.30 Kazimierz Kord conducts the Orchestre de la Suisse Romande in Beethoven's Coriolan overture, Sibelius' Violin Concerto with Joshua Bell and Szymanowski's Stabat Mater (292511).

GENOA

Teatro Carlo Felice 20.30 Fabio Luisi conducts Otto Schenk's production of Un ballo in maschera, with a cast led by Giuliano Ciannella, Paolo Gavanelli, Katerina Ikonomu and Viorica Cortez. Further performances, with alternating casts, on Fri, Sun afternoon and next Wed (583329).

GOTHENBURG

Konserthuset 19.30 Neeme Järvi conducts the Gothenburg Symphony Orchestra in Mozart's Concerto No 20 with Tatyana Nikolaeva and Nielsen's Sixth

Symphony. Repeated tomorrow and Fri (167000).

HAMBURG

Staatsoper Marco Arturo Marelli's new production of Così fan tutte can be seen tomorrow, Sat and next Tues, conducted by Bernhard Klee. The cast includes Karita Mattila, Susan Quittmeyer, Deon van der Walt, Boje Skhous and Tom Krause. John Neumeier's production of Sleeping Beauty will be given on Fri, and Siegfried Jerusalem sings the title role in Bob Wilson's staging of Parsifal on Sun (351555). Deutsches Schauspielhaus Tonight at 19.30: Wilfried Minks' new production of Chkhov's The Cherry Orchard, in a new German translation by Andrea Clemen. Sat: Michael Bogdanov's production of Shakespeare's Romeo and Juliet. Sun: first German production of Brian Friel's Dancing at Lughnasa. Alan Ayckbourn's Absent Friends, in a new production directed by Ulfrike Maack, is being given a series of morning and afternoon performances at Kampnagel over the next three weeks, starting at 11.00 on Fri (248713).

LEIPZIG

Kurt Masur and the Gewandhaus Orchestra mark the bicentenary of Mozart's death tomorrow with a concert in the Gewandhaus at 20.00, featuring the Requiem and the Piano Concerto No 27, with soloist Michael Schneider (7132 252). Lothar Zagrosek conducts Die Zauberflöte at the Opernhaus on Fri, and Eva Marton sings the title role in Tosca on Sat (7168 273).

NEW YORK

MUSIC AND DANCE New York State Theater 20.00 City Ballet opens its Christmas production of The Nutcracker, daily except Mon till Jan 5 (870 5570). Metropolitan Opera 20.00 Rico Saccani conducts a new production of La Traviata, with a cast led by Leona Mitchell, Lando Bartolini, James Morris and Paul Plishka, also Sat. Tomorrow: Einführung (362 6000).

THEATRE

● Beggers in the House of Plenty: John Patrick Shanley's play takes place over 50 years in the history of a Bronx family where two brothers grow and adapt differently to their father's hostile and hard-edged manner (City Center Stage II, 131 West 55th St, 581 7907). ● Park Your Car in Harvard Yard: riding with Jason Robards and Judith Ivey makes for a relaxing outing as they star in a two-character play by Israel Horowitz, focusing on the relationship between an irascible retired high-school teacher and his feisty live-in housekeeper. Directed by Zoe Caldwell (Music Box, 239 West 45th St, 239 6200). ● Dancing at Lughnassa: the original Dublin Abbey Theatre cast in Brian Friel's play set in Donegal in 1936 (Plymouth Theater, 236 West 45th St, 239 6200). ● The Crucible: a new production of Arthur Miller's play. Previewing, opens next Tues (Belasco Theater, 111 West 44th St, 239 6200). ● Ticketron answers inquiries and sells tickets (246 0102).

ROME

Teatro Olimpico Tomorrow at 21.00,

Marcel Marceau stars in an evening of mime. Also Fri, Sat and Sun (3234 690). Teatro dell'Opera Tonight at 20.30, Vladimir Fedoseyev conducts the Orchestra of the Teatro dell'Opera in Stravinsky's Firebird, Tchaikovsky's Francesca da Rimini and Prokofiev's Second Violin Concerto, with Boris Beikin. Repeated tomorrow and Fri (488 3641).

STOCKHOLM

Royal Opera 19.30 Swan Lake in a production by Natalie Conus, also Sat at 15.00 and Mon. Tomorrow: concert performance of Mozart's opera Il re pastore. Fri: Daniel Börtz's new opera The Bacchantes. Next Thurs: Ingvar Wixell sings the title role in a new production of Simon Boccanegra (248240).

Konserthuset 19.30 Leonard Slatkin conducts the Stockholm Philharmonic Orchestra in John Corigliano's Fantasia on an Ostinato, Beethoven's Seventh Symphony and Mozart's Prague Symphony and Masonic Funeral Music, also tomorrow. Sun: Georg Solti conducts a gala concert with Kiri Te Kanawa. Mon: song recital by Anne Sofie von Otter (244130).

Berwaldhallen 12.00 Okko Kamu conducts the Swedish Radio Symphony Orchestra in a lunch concert featuring Mozart's Fifth Violin Concerto and Crussell's Concertata for clarinet, bassoon, horn and orchestra on 3. Fri at 19.30: Okko Kamu conducts the Crussell and Mahler's arrangement for orchestra of Beethoven's String Quartet op 131 (784 1800).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 0730-0830 Moneyline 1200-1300 Business Morning 1330-1400 Business Day 2000-2030 World Business Today a joint FT/CNN production with Groucho and Colin Chapman 2100-2330 World Business Today 0100-0130 Moneyline Super Channel 0600-0630 Business View 0630-0700 Business Insider 2100-2200 (Tues) East Europe Report - weekly indepth analysis from FTV 2130-2200 (Wed) FT Business Week - global business report with James Bellini 2130-2200 (Thurs) Talking Heads - international issues Sky News 1200 International Business Report 1130, 1730, 2130, 0430 0530 (Thurs) FT Business Weekly.

SATURDAY

CNN 0730-0830 Moneyline 0900-0930 World Business: This Week - a joint FT/CNN production 1540-1610 Moneyweek 1900-1930 World Business This Week.

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Super Channel 1800-1850 FT Business Weekly Sky News 1230, 1630, 2030, 0030 0230 FT Business Weekly CNN 1900-1930 World Business This Week.

FINANCIAL TIMES

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Wednesday December 4 1991

Major and the social charter

IT HAS long been evident that social policy will be one of Mr John Major's biggest problems at the Maastricht summit.

Ever since Mrs Thatcher, in December 1989, refused to sign the EC social charter, it has been an article of Downing Street faith that implementing it would amount to "socialism by the back door". Having fought for every trench in ministerial council, Britain now faces a banking manoeuvre to bring new areas of EC employment policy within the zone of qualified majority voting, thus ripping the back door off its hinges.

Mrs Thatcher and Mr Major have been right to resist much of what is proposed in Brussels. The EC may have stopped worrying about Eurosclerosis, but it still has, compared with key competitors, a rigid labour market and one whose ability to import flexibility, via immigration, is under challenge for other reasons. It is of present importance, as the community grapples with economic convergence and the rigidities of fixed exchange rates, that it does not also saddle itself with labour market rules so tight that differences in economic performance express themselves increasingly as unemployment. An over-regulated EC labour market means weaker members states cannot compete on the basis of cheaper labour costs and makes it harder for more marginal workers - the young, less-skilled and those who are only able to work part-time - to find jobs at all.

There are a number of reasons, however, why the UK's lone stand may no longer be the best way of prosecuting this case, of which the most obvious is that it will not succeed in Maastricht. Mr Major wants a deal; he cannot have one if he insists upon a blocker's charter for Britain on all social questions save those pertaining to health and safety.

Positive reasons

But there are also more positive reasons for a new stance. A Britain constructively engaged in the social dimension of the EC's evolution: good points are the way the UK has fought for the single market and the enhancement of competition policy.

Takeovers, Euro-style

THE EXCESSES of the takeover boom of the 1980s were no great advertisement for the Anglo-Saxon market in corporate control. But the abortive merger talks between continental European tyre giants Pirelli and Continental does not suggest these things are handled better elsewhere.

After the announcement this week of Pirelli's retreat, excess will continue to be a nagging problem for leading companies in the industry both in and out of Europe. The combatants look weaker at the end of this acrimonious courtship and the employees have good reason to worry about where their employers are taking them.

As for the shareholders, the battle has revealed once again the high price that minorities are often obliged to pay for their participation in markets dominated by insiders. It was a long and dirty fight from which few emerged with credit.

The case that is often made for a German-style capital market rests on the assumption that the absence of pressure from predators' shareholders provides a more helpful climate for long-term investment decisions in which banks, related firms and employees all play a constructive part.

There is a predisposition in Germany to place emphasis on product quality and market share rather than shareholder value. Dividend payout levels tend to be around a third of those that apply in Britain and the evidence suggests that German companies are far more inclined to cut the dividend in hard times than to reduce capital investment.

Great merit

Whether this system, in which ownership and control rests in most cases with insiders, is quite as consensual as it is sometimes made out to be is a moot point. Its great and widely acknowledged merit is that the banks will stand by their clients in bad times and play a more active part in corporate restructuring than their Anglo-Saxon equivalents. The drawback is that it appears to deliver slow or ineffective answers to problems of overcapacity or industrial decline, especially when

From the inside, Britain's objective would be to secure a framework of minimum standards individuals should be able to expect in the labour market of an advanced economy - very much the "instrumental" European aspirations. Mr Delors spoke of launching the social charter. At the same time, Britain would also be in a better position to promote measures to enhance labour market flexibility - such as mutual recognition of qualifications and transferability of pension provisions. From the inside, it may also be easier to resist any "equitable wages" towards a job-killing EC-wide minimum wage.

House delinquent

If it were not cast as the house delinquent, Britain would also find it had allies on a case-by-case basis inside the social affairs council, making the question of qualified majority versus unanimous voting less critical.

Mr Major's aim at Maastricht should be to accept an extension of majority voting in return for more precise treaty language to circumscribe the community's ambitions. This approach would also curtail the commission's taste for smuggling in important social directives under the false banner of health and safety in order to sidestep a British veto.

Delors working hours, as if they are a health and safety issue is not only constitutionally disingenuous; it creates an atmosphere of alarm inappropriate to the subject matter.

In principle, however, there is no reason why the EC 12 should not agree that no worker should be forced to work more than, say, 48 hours a week, and equally, that no worker should be prevented from exercising his freedom to do so. This would have the effect of stating a sensible guideline, while leaving member states free to incorporate it into national law and practice.

The same goes for the managerially desirable goal of encouraging companies to communicate with their workers. It is time for Britain to look the bogyman of the social action programme in the eye and say: "boo!"

compared with Japan. The German steel industry is one obvious case in point. Another is tyre-making. It took an inordinate time for Continental to restore its fortunes and dividends in the 1970s; and its performance more recently, after an acquisitive growth spurt in the 1980s, suggests something less than alacrity in dealing with problems in its US and European markets.

Active market

On the face of it, a more active market in corporate control might appear to have something to offer here. And it may be that Krupp's recent market raid on steel and engineering group Hoesch will offer a better example in this respect than the Pirelli-Continental saga. But the restricted voting arrangements and large family shareholdings that prevail across much of the German stock market mean that less than 10 per cent of German quoted companies are estimated to be vulnerable to outside bids.

Community legislation is admittedly pushing slowly in an Anglo-Saxon direction on the grounds that it remains far from clear that the British takeover system offers a better model for handling problem companies or industries. Even though most British quoted companies are, in effect, for auction to the highest bidder daily, those companies that would most benefit from a change of ownership and control do not necessarily fall under the hammer. And where takeovers do take place, the academic evidence does not suggest that improved performance usually follows.

The case for continental Europeans to borrow from the English speaking countries is arguably stronger in relation to the treatment of minorities. Shareholders are the residual risk-takers in all these systems. But for Pirelli to deny that it was indemnifying its concert partners against a fall in the value of Continental shares, only to reveal huge losses on just such an operation this week, is taking the principle to blind extremes. On this evidence, the dismal reputation of the Italian stock market is richly deserved.

If there was a day on which the Soviet Union could really be said to have ceased to exist, it was yesterday. On that day, the result of the Ukrainian election struck home to the world and to the states of the former union. Any notion that recognition of the new republic of the Ukraine would be withheld in favour of continuing support for the "centre", and for President Mikhail Gorbachev, disappeared. Mr Gorbachev himself appeared on nationwide television to warn of "catastrophe" if the disintegration already under way were to take place. Even India, long a loyal friend to the Soviet Union, announced it was establishing direct ties with the Soviet republics because of "increasing problems in mutual relations" with the centre. In Havana, President Fidel Castro said gloomily that "we are witnessing a catastrophe in the Soviet Union. It is our duty not to copy something that is not needed by anyone".

Mr Gorbachev's appeal to the republican parliaments to sign the union treaty, repeated on television last night, used the same inflated language as did his foreign minister, Mr Eduard Shevardnadze and his "prime minister" (chairman of the Inter-republican Economic Committee), Mr Ivan Silayev. All have warned of coups, inter-republican and inter-ethnic conflicts on a grand scale, even the threat of nuclear exchanges. Economic disaster is treated as so obvious it hardly needs to be mentioned. It is hard to see how much more blood-curdling they can be in their pursuit of the union treaty - now agreed in principle (but not even initiated) by only seven of the 12 republics, and awaiting ratification by the parliaments to whom Mr Gorbachev directed his appeal.

It will fall on ears already deafened by such rhetoric over many months, and on legislators who, in many republics, regard the union as something to flee from. The Ukraine is in the first flush of its independence, has recognition from Canada and will get it from the US and the western European states. Moldova and Georgia pursue their own, disintegrating, and (in Georgia's case) bloody routes to independence. And while the other states may be prepared to give grudging assent to a confederation, they are now being forced into an independence they do not want by the actions of Russia; the republic that is much the biggest in the disintegrating union has embarked on its own course of economic reform using what is left of the central institutions as its levers.

Foreign experts working with the new Russian government, headed by President Boris Yeltsin, say they are shocked by the extent to which Mr Gorbachev has disintegrated the day-by-day calculations of power: "he hardly exists," said one yesterday. Away from the kindly support of fellow presidents such as Mr George Bush or Mr Francois Mitterrand, Mr Gorbachev appears shrunken, his appeals a thin wall against a howling wind. Even the supportive Mr Nursultan Nazarbayev, newly elected as president of Kazakhstan, said on Monday that Kazakhstan was prepared for full autonomy if the union could not be made to hold.

Yet such leaders could take their lead from Mr Gorbachev himself. If the present scale and speed of disintegration is really leading to the consequences which he forecast last night, if the rest of the world is now in the kind of danger which he says it is, then it would not just be a patriotic duty to restore order, but an "internationalist" one as well, in the proper sense of that word.

How likely is it that we will see a man or men on white horses, riding in to save the Soviet Union from implosion and explosion? Mr Gorbachev, in an interview with Literaturnaya Gazeta, said that "perhaps they are even organising one [a coup] now" - and speculated that it would come from the military-industrial sphere, or from the now formally banned Communist party. In his briefing yesterday, Mr Andrei Grachev, the presidential press spokesman, spoke of the danger of the army "becoming the instrument of unconstitutional political forces which may be revived".

The military is in a febrile state. There has been no post-coup purge of any dimensions: officers who were sympathetic to the aims of the coup remain in place, or have been moved sideways. Not yet able to cope with the effects of being pushed out of central and eastern Europe, it faces demands from a number of republics for the newly independent Baltics, but also Ukraine, Georgia and Azerbaijan - that it hand over its bases and property on their territory and push off. On Monday, Mr Czeslawas Stankiewicz, chairman of the Lithuanian Supreme Soviet, ordered an immediate transfer of assets from the armed forces to his republic and suggested it was no longer compulsory for the Lithuanian authorities to supply military bases with water. He was speaking after "the adoption of a law on 'the unlawful possession by Soviet armed forces of property on the territory of the Lithuanian republic'".

This is courting conflagration, and the army, cowed since the coup, has begun to answer back. Two weeks ago, a statement from the ministries of defence and internal affairs warned that any attacks on bases, anywhere, would be fought off with the use of force, a line which contradicted the earlier enunciation of Mr Yeghenniy Shaposhnikov, the defence minister, and suggested that he is not fully in control.

The question of control - as Mr Gorbachev put it last night, the crisis of the state - underlies everything. The evaporation of power at the centre has not meant that it has passed to the republics. Even the apparently dominant figure of Mr Yeltsin is now being challenged, (though so far not frontally) by his own vice-president, Mr Alexander Rutskoy. Mr Rutskoy, opposed to rapid price liberalisation and favouring a crackdown on rebellious Russian republics, displays an itch for the kind of authoritarian populism which Mr Yeltsin has been accused of in the past but has in fact rarely shown. The man most often seen as an alternative Russian president, Mr Anatoly Sobchak, mayor of St Petersburg, is now under fire in his own city; he and his wife are accused of luxurious living as the city grinds by on ration cards. Mr Sobchak, in Paris this week, in an official visit, said that he was helpless before the activities of the mafias who control the markets.

In other republics, leadership is either driven by a still surging nationalism, as in the Baltics, Moldova, Georgia and now Ukraine, or it is in the grip of the old communist party, as in Central Asia and Azerbaijan. This last is a state of affairs which gives stability, but only so long as new forces - especially Moslem groups, with which the old communists are seeking to ally themselves - are too weak properly to challenge them.

Winter has officially begun this week. The weather, mild for Russia, begins to turn colder, the snow begins to lie. The queues are longer, food more scarce, the volume of complaint much louder. Serious clashes, with loss of life, now occur almost daily in Azerbaijan, Armenia, Georgia and Moldova. In Moscow and other cities, the sight of citizens from southern republics, distinguishable by their darker skins and Asiatic features, are reviled as thieves and cutthroats, and told to go back to their independent states.

The tense, nervous man who appeared on Soviet television last night to talk of catastrophe was Mr Mikhail Gorbachev, Man of the Decade, Nobel Prize winner, maker of history. He has not been able to escape the iron law of politics - that every politician's life ends in failure.

USSR RIP



Gorbachev, maker of history: nothing to look forward to

This is a pity, for Mr Gorbachev's warnings are more than mere rhetoric. It is clear that the Soviet Union stands on a terrifying precipice and given its size and its arms - it could drag much down with it if and when it falls. A second, perhaps better executed coup is seen as unlikely only because of the scale of repression which would presumably have to be organised if the coup leaders tried - as the last ones did - to restore the power.

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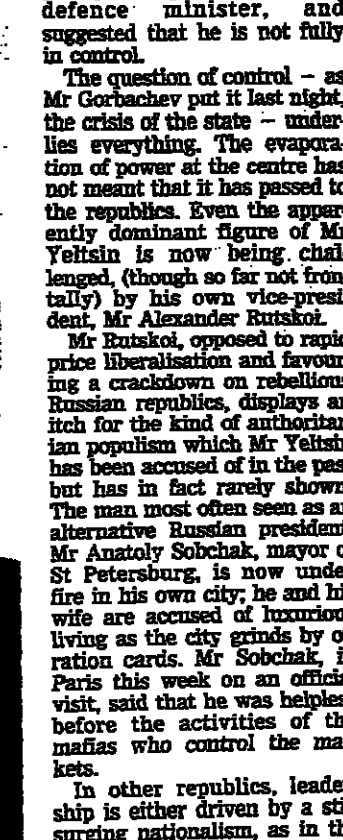
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ers and authority of the union. Yet such leaders could take their lead from Mr Gorbachev himself. If the present scale and speed of disintegration is really leading to the consequences which he forecast last night, if the rest of the world is now in the kind of danger which he says it is, then it would not just be a patriotic duty to restore order, but an "internationalist" one as well, in the proper sense of that word.

How likely is it that we will see a man or men on white horses, riding in to save the Soviet Union from implosion and explosion? Mr Gorbachev, in an interview with Literaturnaya Gazeta, said that "perhaps they are even organising one [a coup] now" - and speculated that it would come from the military-industrial sphere, or from the now formally banned Communist party. In his briefing yesterday, Mr Andrei Grachev, the presidential press spokesman, spoke of the danger of the army "becoming the instrument of unconstitutional political forces which may be revived".

The military is in a febrile state. There has been no post-coup purge of any dimensions: officers who were sympathetic to the aims of the coup remain in place, or have been moved sideways. Not yet able to cope with the effects of being pushed out of central and eastern Europe, it faces demands from a number of republics for the newly independent Baltics, but also Ukraine, Georgia and Azerbaijan - that it hand over its bases and property on their territory and push off. On Monday, Mr Czeslawas Stankiewicz, chairman of the Lithuanian Supreme Soviet, ordered an immediate transfer of assets from the armed forces to his republic and suggested it was no longer compulsory for the Lithuanian authorities to supply military bases with water. He was speaking after "the adoption of a law on 'the unlawful possession by Soviet armed forces of property on the territory of the Lithuanian republic'".

This is courting conflagration, and the army, cowed since the coup, has begun to answer back. Two weeks ago, a statement from the ministries of defence and internal affairs warned that any attacks on bases, anywhere, would be fought off with the use of force, a line which contradicted the earlier enunciation of Mr Yeghenniy Shaposhnikov, the defence minister, and suggested that he is not fully in control.

The question of control - as Mr Gorbachev put it last night, the crisis of the state - underlies everything. The evaporation of power at the centre has not meant that it has passed to the republics. Even the apparently dominant figure of Mr Yeltsin is now being challenged, (though so far not frontally) by his own vice-president, Mr Alexander Rutskoy. Mr Rutskoy, opposed to rapid price liberalisation and favouring a crackdown on rebellious Russian republics, displays an itch for the kind of authoritarian populism which Mr Yeltsin has been accused of in the past but has in fact rarely shown. The man most often seen as an alternative Russian president, Mr Anatoly Sobchak, mayor of St Petersburg, is now under fire in his own city; he and his wife are accused of luxurious living as the city grinds by on ration cards. Mr Sobchak, in Paris this week, in an official visit, said that he was helpless before the activities of the mafias who control the markets.

In other republics, leadership is either driven by a still surging nationalism, as in the Baltics, Moldova, Georgia and now Ukraine, or it is in the grip of the old communist party, as in Central Asia and Azerbaijan. This last is a state of affairs which gives stability, but only so long as new forces - especially Moslem groups, with which the old communists are seeking to ally themselves - are too weak properly to challenge them.

Winter has officially begun this week. The weather, mild for Russia, begins to turn colder, the snow begins to lie. The queues are longer, food more scarce, the volume of complaint much louder. Serious clashes, with loss of life, now occur almost daily in Azerbaijan, Armenia, Georgia and Moldova. In Moscow and other cities, the sight of citizens from southern republics, distinguishable by their darker skins and Asiatic features, are reviled as thieves and cutthroats, and told to go back to their independent states.

The tense, nervous man who appeared on Soviet television last night to talk of catastrophe was Mr Mikhail Gorbachev, Man of the Decade, Nobel Prize winner, maker of history. He has not been able to escape the iron law of politics - that every politician's life ends in failure.

Mikhail Gorbachev has not been able to escape the iron law of politics - that every politician's life ends in failure

Marxism yesterday

Malcolm Rutherford on a magazine whose time has passed

The final issue of Marxism Today, known until very recently as "the theoretical and discussion journal of the Communist Party", appears this morning. As had become its wont, it is a glossy affair with articles by intellectuals such as Mr Eric Hobsbawm and Mr David Marquand and farewell tributes to the late Sir Peregrine Worsthorne, the former editor of the Sunday Telegraph. You can probably buy it at WH Smith, which indeed is where the magazine made its breakthrough on to the respectable bookstands in 1980.

Not too much significance should be read into its departure. Mr Martin Jacques, the academic-turned-editor, says that its demise became inevitable with the collapse of communism. No one wanted to read a paper called Marxism Today any more, he claims. Certainly Mr Jacques had long ceased to want to edit it.

He has had perhaps an even harder time than some of his friends knew. In the early 1980s he considered running for general secretary of the British Communist party. He was a post-1968 entrant; that is, after the Soviet invasion of Czechoslovakia. Without Marxism Today, he says, there might have been virtually no British Communist party in the 1970s to speak of. What interested him was Euro-communism and the attempt by national parties, notably the Italian, to loosen the shackles with Moscow and move towards political pluralism.

In the early 1980s there was a specifically British challenge. The left was disintegrating into fundamentalists and revisionists. Marxism Today joined the debate on the side of the latter, opening its pages to interviews with politicians of all hues. One of the last and best was with Mr Chris Patten, the chairman of the Conservative party. Nevertheless, the paper was more a succès d'estime than a lasting contribution. It was much talked about, but the number of copies sold never rose above 15,000 a month on an annual basis. Circulation began to fall with the events in Tiananmen Square. Marxism Today, as Mr Jacques admits in a final article, had no answers to the questions it raised. It probably took "Thatcherism" more seriously than most Conservatives, but could find no "ism" to put in its place.

Mr Jacques himself had problems with the Communist party hierarchy throughout far more than ever emerged in public. He was attacked again and again for not encouraging party members to write for the magazine. Naïve as it may sound, he says that he did not know until very recently that

Britain. Some debates - such as Anthony Crouland on the future of socialism or Nancy Mitford on "U" and "non-U" - might never have taken place in such a lively form without it.

Encounter folded for lack of funds. It was almost saved at the last minute by an American institution which then backed out because there was not even a small financial contribution forthcoming from Europe. Marxism Today wound up because it was an idea whose time had past. The two magazines had completely different ideologies, yet they had one thing in common: they were papers for which intellectuals could write freely, not necessarily at great length, but longer than they could in a newspaper or reaching a wider public than through an academic journal.

Some of the literary reviews, such as the New York Review of Books and the revamped Times Literary Supplement, try to plug the gap. But there is a limit to what can be done in book review form, and large numbers of subjects will now go unreviewed in the traditional form of the intellectual magazine for general readers. The main sufferer will be politics in its widest sense. Writers like Mr Hobsbawm and Mr Marquand have lost their outlets. One wonders who will pick up the baton and create a new international Encounter Today.

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Marxism Today

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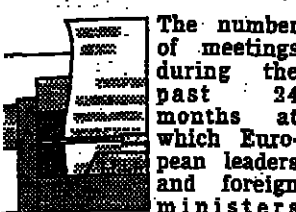
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PERSONAL VIEW

The tough questions we must all answer at Maastricht

By Helmut Schmidt



The number of meetings during the past 34 months at which European leaders and foreign ministers have contemplated the future of Europe is almost uncountable. The labels were different, but the persons have remained more or less the same - and so has the oratory. Many of them ought to be reminded of Shakespeare: "I wasted time, and now doth time waste me."

Next week they meet again at Maastricht. Will they once more waste time and effort, or will they make urgent and necessary decisions?

The British have a choice to make between the European currency unit (Ecu) and the D-Mark. If they opt for the Ecu, they will have a very good chance to develop the City of London as one of the world's most important financial centres. They would also be able to draw on the vast future pool of German capital - in Ecu.

If on the other hand they opt to say "to hell with the absurd idea of replacing sterling by the Ecu" and maintain their monetary sovereignty, they may at first feel happy about bravely resisting Franco-German pressure. But the British will wake up to the fact that any importance of sterling will have evaporated. The Ecu will have become, in its global importance, equal to the dollar (and ahead of the yen) or, even worse for the British, because the D-Mark will have become by far the dominant currency in Europe, leaving little room for financial business in other European currencies or for autonomous monetary policies elsewhere in the EC. Even more than it does today, the Bundesbank will by then direct monetary policy purely on the basis of German interests.

The French, Dutch, Italians, Poles, Hungarians and all the

rest are faced with a clear choice. On the one hand they can opt for progress in European political integration - where the latest accord on a Franco-German army corps is a step in the right direction. On the other, they can choose to hesitate - and find that Germany, in 10 years, is too powerful a neighbour to handle. If the latter happens, it will prove a development almost impossible to correct.

The Germans, as well, have a choice to make. It is over the nature of European political union. The political class in Germany is aware of the quagmire of all our neighbours.

In order to allay the concerns of our neighbours, Germany or so the Community must open up its own country closely integrated into the European Community. But in calling for a fully fledged political union, the Germans are asking for more than the French - and much more than the British - are prepared to agree. It is understandable that Chancellor Kohl has tried to stipulate a positive decision on political union as a *conditio sine qua non* for his agreeing to monetary union.

But if he sticks to that, the Community will probably consist of 24 member states. We have to decide now whether we prefer widening the Community before deepening its institutions, or whether we should intensify the Community before this goal becomes impossible. We should plainly choose the latter. I am not talking of additional regulations for flowers and corks; I am talking of a move to a single currency. A so-called common market with 11 currencies would be a very uncommon market in the world's economic history. It would mean wasting the chance to create proper economies of scale, and would result in the Community remaining inferior to North America, and even to Japan.

The Dutch government's proposal for monetary union is not well suited to move us along this path. Most of its more than 80 pages contain superfluous complications and compromises for the sake of



Schmidt: 'a clear choice'

with the Community and unilaterally to open our markets for their products, to allow their manufacturing industries to adapt to open competition in quality and prices.

Long before full membership of these new sovereign democracies, the Community will have to accept full membership of Austria, Sweden, and Finland (as well, probably, as Norway and Iceland). Within 15 years or so the Community will probably consist of 24 member states.

We have to decide now whether we prefer widening the Community before deepening its institutions, or whether we should intensify the Community before this goal becomes impossible. We should plainly choose the latter. I am not talking of additional regulations for flowers and corks; I am talking of a move to a single currency. A so-called common market with 11 currencies would be a very uncommon market in the world's economic history. It would mean wasting the chance to create proper economies of scale, and would result in the Community remaining inferior to North America, and even to Japan.

The Dutch government's proposal for monetary union is not well suited to move us along this path. Most of its more than 80 pages contain superfluous complications and compromises for the sake of

national prestige. The worst of it is the lack of a fixed date for the ultimate introduction of the Ecu as the only European legal tender, and the invalidating clause under which any country may opt out before reaching the ultimate phase. Such a phoney agreement is not worthy of ratification. It is necessary that those countries which are willing to commit themselves firmly at Maastricht should introduce the single currency by January 1 1997.

In the area of defence, the disappearance of the threat of armed conflict between an imperialist Soviet Union and the west has opened up the field for smaller conflicts inside the former Soviet territories and in the Balkans. They may spill over into other European countries. On top of such dangers, it is unlikely that the Gulf war marks the end of a chain of six major wars in the Middle East since 1945.

All these risks make it necessary that the Atlantic alliance retains some military muscle. But the US is likely to concentrate more than in the recent past on its neglected domestic needs. More than in the past, the European democracies will therefore have to prepare their own defences. The Western European Union during the 1990s will have to be combined with the European Community, of course within the Atlantic alliance; the Franco-German corps may become the nucleus of this future European force.

It is possible that the great statesmen at Maastricht will indeed take the right decisions to shape our common future. I cannot however be excluded that they will simply haggle and squabble, exploiting the usual summit TV opportunities and end up approving agreements committing themselves to nothing. Then we will have to regard them not as statesmen, but purely as mediocre politicians. If they want a motto for Maastricht, they must turn to Shakespeare: "We must take the current when it serves, or lose our ventures."

The author was German Chancellor from 1974-82

Robert Mauthner

The persistent odd man out

A more integrated Europe, not an eroded sovereignty, is what Britain should be seeking



FOREIGN AFFAIRS

Britain's aloofness from the continuing process of European unification has been, to outsiders, one of the most incomprehensible features of its post-war history. It has been a member of the European Community since 1973. Yet too frequently during the last 20 years, its attachment to the Community has appeared so reluctant that other member countries have asked themselves why the British wanted to join in the first place.

Contrary to the general perception in the UK, it has not been successive British governments' questioning of this or that common policy or regulation which has most upset Britain's partners. With hindsight, even the French government has come to recognise that British insistence on reforming the Common Agricultural Policy was not only justified, but urgently required to restore some semblance of sanity to the Community's finances, let alone international trade in farm products. Equally, in the run-up to the Maastricht summit, Britain's objections to specific aspects of the proposed treaties on monetary and political union might have been treated with more sympathy if its fundamental attitude to European unification had not been in doubt.

Seen from the Continent, successive British governments, with the notable exception of that of Mr Edward Heath, who took the UK into the EC, have failed to make a clear political commitment to European integration. Internal dissent over Europe within the ruling party, as at present, repeatedly appears capable of undermining the basic political choice in favour of progressive European unification, made at the time when Britain signed the Treaty of Rome. Moreover, national interest in Britain continues to be measured almost entirely according to criteria relating to independence and sovereignty, rather than in terms of the benefits to the nation and its people, which could be derived from a pooling of sovereignty.

The rumour over the use in the draft treaty on political union of the phrase "federal

goal", as a description of the objective towards which the Twelve should be heading, is a case in point. In order to placate the nationalist "anti-European" wing of his own party, Mr John Major, the prime minister, has insisted that the term should be dropped from the preamble to the treaty. Yet it is generally recognised that the word "federal" has a different connotation in Britain than it has in some other European countries. It is interpreted in so many different ways that Britain could easily subscribe to "a federal goal" without in any way committing itself to the much-abhorred bureaucratic "super-state". All that would be doing would be to endorse a process, the end product of which could just as easily be a highly-devised federal state on the German model as a highly-centralised Brussels government. Indeed, Chancellor Helmut Kohl told the Bundestag only last week

that "we Germans realised that the political goal could be reached only on the basis of a high degree of economic integration. A customs union and a single market have never been considered the end of the road."

It is normal that France and Germany, as the main continental powers that have suffered most from intra-European quarrels and military conflict, and the smaller and more vulnerable nations such as Holland and Belgium, should feel the need for a closely integrated Europe more acutely than Britain. In the years immediately following the Second World War, some justification could still be found for the belief that Britain, as one of the principal victors of two world wars, could do things better on its own than in tandem with constantly squabbling Europeans. Yet subsequent developments, both in Britain and the Community, have given the lie to

strongly advocated by Britain, is likely to require an extension of majority voting for joint decision-making, rather than the dilution of supranational powers which the British government would like to see.

The British government was not necessarily wrong to demand that progress towards further unification should proceed at a more moderate pace than the headlong rush advocated by the most ardent integrationists. To mention but one vital issue, it was clearly unrealistic to advocate - as the European Commission did in its original proposals on political union - that fundamental foreign and defence policy decisions should be taken by majority vote at this stage of the Community's and individual member states' development. But Britain's proposal that its right to opt out of a single currency - which has now virtually been conceded by its partners - should be extended to all Community members is just the kind of demand which makes other governments feel that Britain wants to scuttle the whole Ecu project.

Being "at the heart of Europe", to use Mr John Major's phrase, certainly does not mean accepting every proposal for further monetary and political integration, made even by a majority of the other member states. It does, however, require more than a purely negative stance. What has been lacking on the British side are constructive suggestions on how European unification can be taken forward. A government which has constantly complained about the lack of democratic control of the Community's executive bodies could have been expected, for instance, to come up with imaginative proposals for an enhanced role for the directly-elected Parliament.

Above all, the British people have to be made aware that a stable and prosperous Community, in which a renaissance Germany is firmly integrated, is even more in Britain's true national interest than the conservation of sovereignty in areas where it has already been substantially eroded. It is highly regrettable that these foreign policy priorities have so far been reversed, at least in the way they have been presented to the public.

Britain could easily subscribe to 'a federal goal' without in any way committing itself to the abhorred bureaucratic 'super-state'

that "we Germans in no way want a Europe in which everything is regulated by a central administration".

It is this failure by Britain to recognise publicly the irreversibility of the process of European unification that has complicated the negotiations leading up to next week's Maastricht conference, as much as the disagreements over a single currency, an independent European central bank and common foreign and defence policies. Ever since Britain stood aside from the European Coal and Steel Community in the early 1950s, the British have fundamentally misunderstood, or seriously underestimated, the efforts of continental Europeans to create a new order which would put an end to the fratricidal wars between them. The final objective has always been essentially political. Jean Monnet, the most eminent of the European Community's found-

these traditional British arguments.

The economic prosperity achieved by the members of the EC and their ability to act as a single unit in international trade negotiations has already given the Community a place on the world stage which no medium-sized nation like France, Germany or Britain could aspire to on its own. Recognising its growing political as well as economic cohesion, the US has elevated the Community to the status of a major negotiating partner. It has also become a pole of attraction for the new democracies in eastern Europe, seduced as much by the prospect of becoming part of an integrated political system which would guarantee their security, as by any economic benefits which membership could bring them. Indeed, it is one of the ironies that the enlargement of the Community, which has been so

LETTERS

BA and cabin crew talks

From Mr Robert Ayling

Sir, I refer to your report, "BA flights face disruption as cabin crews vote for action" (December 3). I wish to make it clear that British Airways is currently involved in discussions on new working and pay agreements with the British Airlines Stewards and Stewardesses Association (TGWU), which represents about half of BA's 10,000 cabin crew, and we are confident of reaching a satisfactory conclusion.

Less than half the TGWU members who were balloted have voted in favour of mass meetings. As you report, the ballot result was 2,070 in favour; 564 against. More than 2,000 of those balloted did not vote.

Of more significance is the fact that the proposals under discussion (in particular those relating to maximum flight times on long-haul) have been recommended for acceptance by Cabin Crew 89, the union which represents the vast majority of long-haul crews. We do not expect any disruption to our services during the present discussions which centre on improving operating and working practices for the benefit of passengers, the airlines and British Airways employees.

Robert Ayling,
director of marketing
and operations,
British Airways,
Heathrow Airport
Hounslow TW6 2JA

Yield ratio: fairly crude, but valid, indicator

From Mr Adrian FitzGerald

Sir, Messrs Dunlop and Warburton (Letters, November 26) question "the significance of the yield ratio as a guide to anything important". Moreover, they find it "tempting to conclude that the absolute value of the yield ratio is meaningless".

Their first complaint appears to be that the yield ratio does not relate to the total returns on gilts and equities. This is not the case. The expected total return on equities depends on dividend yield and future dividend growth. Investors look for this return to exceed the total return (redemption yield) on gilts by a risk premium. Mathematically, it can be shown that the yield ratio is a function of both dividend growth expectations and the risk premium on offer in the market. Historically, a yield ratio of less than two has indicated that the prospective total returns from equities exceed those available from gilts by a healthy premium. A yield ratio approaching, or above, two and a half has tended to indicate that growth expectations are too high and/or the equity risk premium on offer is not sufficiently.

Undoubtedly, one must expect secular shifts in the sustainable levels of the ratio. But these shifts will be caused principally by significant changes in real dividend

growth expectations, not by the structural or technical supply/demand factors suggested by Messrs Dunlop and Warburton. A plank of their argument, for example, is that "asset sales... introduced huge new equity issues for utilities and telecommunications, raising the dividend yield for the whole market". According to my calculations, the current yield on the equity market would fall by just five basis points from 5.09 per cent to 5.04 per cent if these issues were to be removed.

Of course there are much more sophisticated techniques for measuring risk premium availability. But let's not knock the yield ratio too hard. It is a fairly crude, but nevertheless valid, indicator.

It is useful to reflect that it was common practice to pool the yield ratio back in the heady days of 1987. It is also useful to note that equity investors could have added considerably to overall performance over the past five years by taking action at yield ratio levels below two and above two and a half.

It is right to question continually the significance of any market indicator. The answer in this case is that it remains a reasonably successful guide to things important.

Adrian FitzGerald,
Pomfret Farmhouse,
Pencuik, Midlothian

Not far to look for answer to opera problems

From Mr Jeremy Isaacs

Sir, Anthony Thorncroft chaired the Royal Opera House (Arts) "A peek upon this actual hand-wringing" (November 30) for complaining that the increases in Arts Council grants to our three companies were less than half the level of the increase passed on to the council by the Office of Arts and Libraries, and much less than was needed.

In the same paper, Andrew Clark ruefully pointed out ("Pop goes the opera") that our prices for opera - Arts Council grant for next year, £2.5m - are now the highest in Europe, and rising. Quite so. Low subsidy means high prices, and vice versa.

Mr Thorncroft, may I present Mr Clive Isaacs, general director, Royal Opera House, Covent Garden, London WC2E 9DD

Argument for more regional autonomy

From Mr Neil Turnbull

Sir, Mr Michael Blakey claimed (Letters, November 26) that regional government in the north-east would undermine the basis of support for the Labour party in the region because "voters in the region might begin to question whether some of the blame might lie locally".

As a supporter of north-east regional autonomy I wholeheartedly agree with this argument. What better argument could there be for a regional government than this? Devolving power to the regions would enable people in those regions to develop a more accurate picture of their economic future.

In my view the British regions are in dire need of such a large dose of reality and the debate about regional government in the north-east brings out this point quite nicely. Local autonomy and local responsibility are fundamentally related.

Neil Turnbull,
205 Eastbourne Avenue,
Bensham,
Gateshead,
Tyne and Wear

Benefit in kind?

From Mr Andrew Shaw

Sir, The Court of Appeal has held that Mr Kenneth Baker, the home secretary, is personally responsible for contempt. He is to appeal and the taxpayer is to meet the cost of his actions. Will the Inland Revenue regard this as a benefit in kind and, if not, what new rules will consequently apply to non-ministerial officers and others throughout the UK?

Andrew Shaw,
Laxford House,
Epsom,
Surrey

Fax service

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INSIDE

Brent Walker fees amount to £43m



Brent Walker, the troubled UK leisure group, yesterday revealed that its attempts to avoid receivership had cost it £43m (£75m) in fees to lawyers, accountants and merchant banks. The company, formerly headed by Mr George Walker (left), gave details of these costs along with news of interim pre-tax losses of £134m. The new management believes that profits disclosed last year were "materially overstated" and that no attempt had been made to calculate what they should have been. Page 25

Calming the copper turmoil

The London Metal Exchange yesterday took formal action to calm the turmoil threatening to get out of hand in its "flagship" copper market. Mr Yasuo Hamanaka, senior Sumitomo Corporation manager, described by some London Metal Exchange traders as the single most powerful man in the copper market, said yesterday: "It is not our intention to squeeze or manipulate the market but we have to keep our customers happy and at the same time make money." Page 28

Tearing down the barriers

A rambunctious free-for-all in Canada's financial services industry is about to start. Within the next few weeks, parliament is likely to approve a package of four Bills which will tear down many of the barriers that have kept financial institutions in four neat compartments - banks, trust companies, insurance underwriters and securities firms. Page 21

Swift and sure

The only sound associated with the electronic transfer of several thousand billion dollars a day around the world is the background hum of the high-speed computers at heavily guarded centres in the Netherlands and the US run by Swift - the Society for Worldwide Interbank Financial Telecommunications. It is a publicity-shy and security-sensitive institution, with headquarters hidden from public view. Page 24

Infusion for Argentina

Argentina's stock exchange, the fastest growing in the world this year, will receive a hefty infusion this month when shares in the country's first privatised company begin trading. About \$4bn of privatisation issues is expected to hit the Buenos Aires exchange over the coming years. Back Page

Small decline at UK brewers

Bad debts and increased interest charges contributed to a marginal decline in first-half pre-tax profits at Greene King, the Suffolk-based brewer. Page 26

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Chief price changes yesterday

| FRANKFURT (DM) | | | |
|----------------|---------|---|--------|
| Wheat | 238 | + | 10 |
| Commodity | 230.5 | + | 0.5 |
| Rosenthal | 800 | - | 24 |
| Pella | 495 | - | 10 |
| Hoag Lloyd | 500 | - | 28 |
| Leibniz | 310 | - | 6.5 |
| NEW YORK (\$) | | | |
| Wheat | 36 1/2 | + | 3/4 |
| AT & T | 91 1/4 | - | 1 |
| IBM | 26 3/4 | - | 1 |
| Glaxo | 12 1/2 | - | 1/2 |
| Oracle Systems | 24 1/4 | - | 1/2 |
| USAAmerican | 5 | - | 1/4 |
| LONDON (Pence) | | | |
| Wheat | 180 | + | 14 |
| Commodity | 150 | + | 20 |
| Dragonair | 101 | + | 16 |
| Edgemoor | 408 1/2 | + | 14 1/2 |
| Sun (W) A | 788 | + | 20 |
| Southern | 573 | + | 32 |
| Wheat | 128 | - | 9 |
| Harmon Inds | 79 | - | 19 |
| Harmon Inds | 119 | - | 9 |
| Higgs & Hill | 63 | - | 10 |

Top executives of US group to join board of troubled Japanese affiliate GM tightens grip on Isuzu management

By Steven Butler in Tokyo and Kevin Done in London

GENERAL Motors of the US, the world's leading vehicle maker, is tightening its grip on the management of Isuzu, its troubled Japanese affiliate, as part of a restructuring of the company in which it has a 37.4 per cent stake. Mr Donald Sullivan, group director of strategic planning at GM's Chevrolet-Pontiac-Canada group, is to become an Isuzu executive vice-president responsible for corporate planning, manufacturing and engineering. Mr Philip Murtagh, vice-president of General Motors Japan, joins the Isuzu board. Mr Hiromichi Matsuka, an executive director of Dai-ichi Kangyo Bank, Isuzu's main creditor bank, is to become a senior managing director of Isuzu. They take up their posts at Isuzu after the shareholders meeting in January. As part of the top management

shake-up, Mr Kazuhira Seki, vice-president, has been appointed president, the company's chief executive officer, while Mr Kuzuo Tobiyama, the current president, will become chairman. Mr Tobiyama said Mr Sullivan would be in charge of establishing strategic management policies and product development. The reorganisation follows a sharp deterioration in Isuzu's financial performance. In October

Isuzu increased the estimate of its operating loss in the year to the end of October to ¥44bn (\$330m), from an estimate in June of ¥28.5bn. Last year the company made an operating profit of ¥9.7bn. The company is expected to make a net loss of ¥47.5bn. Isuzu has been hit by weak demand in Japan, poor exports, and the high value of the yen. Its difficulties underline the problems faced by small Japanese car

companies in making the capital investment necessary to compete with bigger competitors. Isuzu mainly makes commercial and four-wheel-drive leisure utility vehicles. Its car operations lack the scale of its competitors. Isuzu said GM had agreed to help boost its exports. In addition to an annual 35,000 1.5 litre diesel engines imported by GM Europe for its small Opel Corsa/Vauxhall Nova, GM Europe will begin

importing 30,000 1.7 litre turbo diesels next year for its Opel Astra/Vectra and Vauxhall Astra/Cavalier ranges. In the US, GM will increase annual imports of Isuzu-made transmission units from 50,000 to 160,000. An Isuzu reconstruction announced in June involved transferring several hundred office staff into domestic dealerships and boosting exports through GM.

Dresdner may shift futures contracts from Liffe

By Tracy Corrigan in London

DRESDNER Bank, Germany's second-largest bank, is considering pulling out of the London International Financial Futures Exchange, just before Liffe moves to new premises on December 16. An official at Dresdner in Frankfurt said the bank was considering switching all its business to the Deutsche Terminbörse (DTB), the German futures

exchange, because of the heavy concentration of the bank's business in Germany. Directors of Dresdner Bank in Frankfurt were said to be discussing the issue in their regular weekly board meeting yesterday, and were unavailable for comment. The move would be the latest, and most potent, sign that German banks are backing the DTB,

which has been struggling to win back business from Liffe. German banks have already agreed to channel their Bund futures business through the DTB, in an effort to rescue its languishing year-old futures contract. The volume of Bund futures contracts traded on the DTB has surged over the past month, following an agreement between

German banks to trade a minimum volume of contracts, believed to be around 2,000 a day at each bank. However, it is unclear whether the increased volume represents greater interest among investors or cross-trading by dealers. Earlier this year, the exchange set up a designated marketmaker system, and in August transaction fees on Bund futures con-

tract trading were removed. Liffe has four other German members: DG Bank, Deutsche Bank, Hessische Landesbank and Westdeutsche Landesbank. The volume generated by Dresdner, Deutsche and DG Bank on Liffe has plummeted over the past few months, according to other Liffe traders, as they have pulled business back to Frankfurt.

"Deutsche Bank decided to channel as much business as possible through the DTB to stimulate business on that contract," said Mr John Lake, managing director of Deutsche Bank Capital Markets. However, Deutsche will be increasing its activities on Liffe in other areas, particularly gilts futures, when it becomes a gilts marketmaker next year.

Alice Rawsthorn and William Dawkins on a flotation of fashion Dior hopes its new look will captivate the Bourse

When the models swept along the catwalk of Mr Christian Dior's salon on the Avenue Montaigne on February 12 1947, the outfits they wore breathed new life into the dowdy world of post-war Paris. The "New Look" turned the young Mr Dior into one of the world's most famous designers and reinforced Paris as the centre of the world fashion industry.

It is too much to hope that today's flotation of his fashion house, Christian Dior, will breathe the same sort of life into the sluggish Paris stock market - it is too small a fish in the corporate pool. The company, which will be capitalised at FF12.5bn (\$2.5bn), is offering 1.5m shares, 6.1 per cent of the equity, for sale to the public in France and placing another 620,000 shares internationally at 14.6 times historic earnings.

But the flotation is important because the facts and figures disclosed in Dior's documentation offer a rare glimpse into the secretive world of Paris fashion. Dior has been an exception, acting out its dramas rather more publicly than other Paris houses, although still revealing little about its finances. In 1957, for example, Mr Yves St Laurent, a 21-year-old assistant, took over after Mr Dior's death. By the early 1960s he was suing Dior for supplanting him with his own assistant, Mr Marc Bohan, and then used his settlement to set up his own design house. In the early 1980s there was more publicity when Mr Bernard

| DIOR COUTURE Consolidated results (FFr millions) | | | | | | |
|---|------|------|------|------|-------|-------|
| | 1987 | 1988 | 1989 | 1990 | 1991* | 1992* |
| Sales | 607 | 688 | 726 | 733 | 700 | 756 |
| Operating profits | 97 | 146 | 197 | 119 | 109 | 132 |
| Pre-tax profits | 108 | 156 | 222 | 167 | 160 | 167 |
| Net Profits | 52 | 89.8 | 132 | 93 | 100 | 116 |

* estimate Source: Cholet-Dupont

Arnault, the ambitious French industrialist, salvaged Dior from the bankrupt Bousac empire. Mr Arnault and Ms Béatrice Bongibault, the Chanel executive he brought in as Dior's managing director, fired Mr Bohan and hired Mr Gianfranco Ferré, the Italian designer. And earlier this year Ms Bongibault left Dior paving the way for Mr Philippe Vinet to join as director-general from the Bon Marché retail group.

In spite of all the publicity, Dior's finances have been shrouded in secrecy. Even the flotation prospectus does not make things completely clear. Dior, like many other French companies, is part of a web of holdings and cross-holdings. Much of its value comes from its ownership of a holding company that controls 45.7 per cent of LVMH, the giant luxury goods group headed by Mr Arnault, which owns Louis Vuitton luggage and Hennessy cognac as well as the Dior perfumes.

The LVMH holding provided FF710m of Dior's FF830m net profits last year (down from FF909m in 1989). Thus an investment in Dior is a way of buying shares in LVMH embellished by a

intended to allow existing shareholders to sell shares, not to raise money for the company.

The timing of the issue could scarcely be worse. Fashion houses have been hit by the economic slowdown and the swing away from the conspicuous consumption of the 1980s. They have also been badly affected by the instability of two important sources of sales - the duty-free market during the Gulf war and US department stores scarred by leveraged buy-outs.

Cholet-Dupont, the Paris broker, forecasts a fall in pre-tax profits for Dior Couture from FF167m in 1990 to FF160m in 1991 against FF222m in 1989. But Dior has been keen to go public for some time.

And, although Dior's new designer, Mr Gianfranco Ferré, may not have cut the same dash as Mr Karl Lagerfeld at Chanel or Mr Claude Montana at Lanvin, he has attracted enough attention to help Dior, the new Dior perfume, outstrip its sales targets. Not quite the New Look, but much more enjoyable than an ordinary day on the Bourse.



Financing haute couture costs Dior FF20m-FF30m a year

Visa to lift suspension on cards issued by non-bank organisations

By Alan Friedman in New York

VISA, a leading US credit card company, is to end a year-old moratorium preventing non-bank organisations issuing cards. The decision by Visa, a consortium owned by banking groups, marks a radical change in a policy aimed at limiting the entry into the card market by department stores, industrial companies and other non-bank entities.

Visa's decision is expected to benefit consumers because of the wider choice likely to follow a rush of non-bank card issuers. The Visa move could also increase the squeeze on margins for traditional bank issuers of credit cards such as Citicorp, Chase Manhattan and First Chicago. The card market is already

overheated and banks have been facing a rise in defaults by individual cardholders.

Last year's moratorium by Visa reflected the desire to hold back industrial and commercial companies that were beginning to make inroads in the card market. A prime example was the success of a credit card issued by American Telephone & Telegraph (AT&T), which attracted more than 10m cardholders with its Universal card. AT&T did not require annual fees and offered competitive interest rates.

Among those non-bank groups believed likely to offer cards are General Motors and General Electric. The latter already controls a financial services subsidiary that

is seen by many bankers as a threat in the marketplace.

David Barchard writes: Visa's operations outside the US are not directly affected by the American decision, but pressure is now certain to build up on Visa Europe to lift its policy of refusing banks owned by retailers as members.

Four UK retailers have banking licenses and could be interested in membership of Visa. MasterCard International, Visa's main rival, said last night the lifting of the moratorium would mean the credit card market would become more competitive, but it had no new applications from non-banking organisations since Visa introduced the ban.

UK aims to cut profit from BT sale

By Hugo Dixon and Roland Rudd in London

THE UK government aims to prevent investors in this week's BT sale from making profits as large as those made in previous privatisations. It plans to do this by fixing the level of the final instalment, the last of three, high enough to prevent the price of the new shares rising sharply when trading begins on Monday morning.

Ministers are particularly anxious to the run-up to the general election to avoid accusations that they have sold the shares too cheaply. Small investors are paying 110p a share for the first instalment, giving them an inbuilt 15p advantage on the 125p being paid by institutional investors. It had been expected that these partly-paid shares would rise to a large premium on Monday. However, government advisers said yesterday they were determined to avoid a "scandal" which would occur if the shares rose to 140p. Instead, it wants them to go to only a modest premium. The intention is that institutions will still make a small

profit and small investors will make a larger one.

But this should be significantly smaller than previous government sales. The higher the price paid in the third instalment, the lower the value of the partly-paid shares which start to trade on Monday.

The government will today announce that institutions have increased the amount of shares they have asked for and the price they are willing to pay for them. Lex, Page 18

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INTERNATIONAL COMPANIES AND FINANCE

La Générale mine group unveils restructure plan

By Kenneth Gooding, Mining Correspondent, in London

ACEC-UNION Minière, the non-ferrous metals business 82 per cent-owned by Société Générale de Belgique, yesterday unveiled a BFr2.4bn (\$72m) restructuring programme which includes the closure of its zinc smelter at Overpelt in Belgium.

Mr Jean-Pierre Rodier, who took over as chief executive this year, said restructuring costs and expected losses would take Acec-UM's net loss for 1991 to BFr4.9bn.

Last year the company, formed in 1989 from mergers which produced one of Europe's biggest integrated metals businesses, made a BFr3.82bn net profit.

However, the restructuring would save an annual BFr1.3bn and cut out the losses from Overpelt, which were running at BFr500m a year at present zinc prices. He said Acec-UM expected to be "at full cruising speed" again in 1993, when its

return on equity should rise from the average of 8 per cent in its component companies between 1985 and 1988, to 11 per cent.

The group will cut about 1,000 jobs in Belgium, France and Sweden over the next 18 months. Nearly 500 of these will come from its smelter.

Mr Rodier said Acec-UM, the world's biggest zinc metal producer with capacity of 600,000 tonnes, would contribute to restoring the balance between supply and demand in the zinc market by closing Overpelt early next year, instead of in 1993, and by delaying the construction of a new smelter at Balen, Belgium, until 1995.

"Zinc consumption is not growing any more. New capacity is being built in other countries and the market cannot take any new capacity," he said.

Overpelt's closure will remove 100,000 tonnes, or 2 per

cent, of world zinc metal supply, he said. This represented about half the current world overcapacity.

Zinc is mainly used for galvanising steel. Prices have been affected by the steep drop in demand from the construction and car industries. Latest statistics from the International Lead & Zinc Study Group show that in the first nine months of this year, zinc consumption fell by 2.2 per cent to 3.865m tonnes compared with the same months in 1990, while production increased by more than 2 per cent to 3.94m tonnes.

Nearly all the surplus has been shipped to London Metal Exchange stocks, where it is highly visible and has depressed prices for most of this year. Analysts suggested last night that further producer cuts would be needed to restore the market balance and boost prices.

Lasmo sweetens offer for Ultramar

By Deborah Hargreaves in London

LASMO, the independent UK oil exploration and production company, stepped up its efforts to acquire fellow oil company Ultramar yesterday by offering a cash sweetener of 40 pence a share to its all-paper bid, marking it up to £1.17bn (\$3.97bn).

The City, however, was disappointed at the offer, as it lacked any premium over the original bid, following the 53p drop in Lasmo's share price since the bid was launched.

Ultramar's shares tumbled by 30p in heavy trading to 290p as the market expressed its scepticism of a counter-bid boosting the company's value. Analysts believe that, in the absence of a bid, Ultramar's shares would be trading much lower. Lasmo has given shareholders a choice of the additional cash or paper in the form of 23 Lasmo shares for every 20 Ultramar shares.

Once a byword for northern Italy's industrial aristocracy, the company has lost Continental and won a sackful of mistrust.

Pirelli's problem in trying to take over Continental lay in being too clever and too naïve at the same time. That apparently contradictory mixture may also serve as a stark lesson to others trying to forge cross-border business links in Europe.

Pirelli falls into a hidden chasm

LESS THAN 700km separate Milan, the home of Pirelli, the Italian cables and tyres group, from the Frankfurt headquarters of Deutsche Bank, Germany's biggest financial institution, which exerts a dominant role over the Continental tyres concern.

Yet, as Pirelli's abortive bid for Continental shows, the distance could be 10 times as great, given the misunderstandings and diverging business practices that largely explain why the transaction collapsed.

Differing codes of business practice also underlie the angry criticism of Pirelli by many of its shareholders, particularly outside Italy. Selling of the company's shares has triggered a 30 per cent fall in its share price in the past two days.

Pirelli shareholders and the foreign analysts who follow the company have been enraged by its constant denials that it ever offered indemnities to its allies in the Continental bid. It is such indemnities, long suspected but finally revealed last Saturday, which account for the bulk of Pirelli's huge £670bn (\$646m) forecast loss.

Once a byword for northern Italy's industrial aristocracy, the company has lost Continental and won a sackful of mistrust.

Pirelli's problem in trying to take over Continental lay in being too clever and too naïve at the same time. That apparently contradictory mixture may also serve as a stark lesson to others trying to forge cross-border business links in Europe.

Trying to be too clever for its

own good was evident in Pirelli's opening bid for Continental in September 1990. The proposal involved a convoluted structure in which Continental would effectively have had to issue a huge amount of debt to take over itself via a reverse takeover of the Italian group's Netherlands-quoted Pirelli

ble for Italy. Pirelli approached Mr Weiss, and clearly believed he was encouraging it to go ahead with a proposed merger. He has denied anything more than vague conversations with Pirelli.

Whatever the substance of those talks, Pirelli's main mistake, exacerbated by its reluctance to listen to other advisers apart from Mediobanca, was to assume that what it believed was a road of approval from Deutsche Bank would be tantamount to a cast-iron guarantee. "They thought they had been invited into the parlour by the right people," says one banker once close to the transaction.

A seemingly contradictory combination of cleverness and naivety proved the company's undoing in its attempt to take over Continental, writes Haig Simonian

Type Holdings subsidiary.

The plan, which critical bankers identified as bearing every mark of Mediobanca, the secretive Milanese merchant bank, served only to antagonise Continental's management, then led by Mr Horst Urban. It did not get the deal off to a good start.

Yet hurting the management's feelings was probably of little importance to the Italians at that stage, given their view that the deal was almost home and dry.

Pirelli's confidence stemmed from its belief that it had won support from big institutional investors in Continental, led by Deutsche Bank and including the giant Allianz insurance group. It was here that Pirelli's cleverness slid into naivety.

But although an entrée into the "Salotto Borsario" - the "good drawing room" of northern Italian business in which Pirelli and Mediobanca are virtual founders - may be adequate in Milan, it counts little in Frankfurt. "They couldn't understand it when the people they thought were their allies started turning round and acting like hard-nosed businessmen."

Such misunderstandings are surprising considering the image of both the company and Mr Leopoldo Pirelli, its chairman, as being among the most

international of Italy's otherwise inward-looking big businesses.

Yet the differences that arose between Pirelli and its hoped-for German "allies" - which, according to Mr Pirelli, "lost the way" somewhere along the bid route - count as nothing compared with Pirelli's misunderstanding of investors' reactions to the existence of the indemnities offered to its domestic allies.

For more than 14 months, the company denied any deal with the group of predominantly Italian supporters, led by Mediobanca, which had bought stakes in Continental to support the bid.

The legal situation regarding such a structure is unclear. "Coercion parties" are forbidden in the UK, but they are acceptable in Italy. And there was no other way for Pirelli to get around Continental's 5 per cent shareholding limit.

Pirelli claims it did not expect the guarantees to be used - a reflection of the confidence it misguidedly put in its hoped-for German support. However, the indemnities have now sprung back embarrassingly in its face. Investors in the US, where legal action by shareholders is common, are most incensed.

So far, there is no word about plans to sue. Italian investors, long-grown used to shareholder pacts and the poor treatment of minority investors, would probably find the suggestion absurd. Moreover, legal action in Italy, with its slow judicial system, would be pointless. But some foreign investors may feel sufficiently angry, and hurt financially, to seek retribution.

Independence retained at Celatose

By Alice Rawsthorn in Paris

CELATOSE, France's sole baby's napkin manufacturer, has retained its independence with the appointment of Mr Michel Mignard as president.

The company had for some time been in discussions with the Gilinski family, which has industrial interests in Colombia. The Gilinskis said that they had withdrawn from negotiations with Celatose.

For several years, Celatose has struggled against multinational groups, notably Procter & Gamble, of the US, and Malmücke of Sweden, in the increasingly competitive European nappy market.

Celatose went into receivership in 1989 but has returned to profit since its rescue by Copl, its holding company.

The company, which is still a significant player in own-label nappies, made profits of FF650m (\$9.09m) in 1990.

Procordia drugs arm to buy control of Pierrel

By Robert Taylor in Stockholm

KABI PHARMACIA, the pharmaceutical arm of Procordia, the Swedish conglomerate, is acquiring for SKr500m (\$83.9m) the controlling interest held by the Swedish company, Fermenta, in Pierrel, the Italian pharmaceutical group.

The combination of Pierrel and Kabi Pharmacia's existing subsidiary in Italy will form one of the Swedish company's largest operations outside its home base, with estimated annual sales of SKr1.1bn.

As a result of the acquisition, Kabi Pharmacia will own 88 per cent of the voting rights and 71 per cent of the shares in the Italian company. The deal is subject to approval from the Italian anti-trust authorities.

At the same time, the Swedish company also announced it wanted to form a strategic alliance with Zambon, the Italian pharmaceutical group, and did not rule out that group's involvement with the Pierrel

acquisition. Mr Jan Ekberg, Kabi Pharmacia's president, said his company regarded the Pierrel purchase as a "long-term investment of great strategic importance" to the company in Italy and Europe.

Pierrel was acquired by Fermenta in 1988. It is expected to make a profit, after financial items, of SKr40m this year, on SKr1bn sales. In fact, the Italian company has been co-operating with Kabi Pharmacia for the past 10 years, since it became a distributor for a number of its products.

Mr Giovanni Soro, Pierrel's president, welcomed the deal. "I believe this merger will benefit all the parties concerned," he said.

While Pierrel would provide strong market organisation for the Swedish company, the Italian concern, in return, would enjoy access to "an international marketing network, many attractive products and valuable competence".

Trafalgar warns on dividend

TRAFALGAR HOUSE, the UK engineering-to-shiping conglomerate, yesterday accused its co-stockbroker, Barclays de Zoete Wedd (BZW), of failing to declare a conflict of interest relating to Trafalgar's controversial takeover of the Davy Corporation, writes Roland Rudd in London.

The row came as Trafalgar's share price yesterday fell 26p to 177p after warnings that it may not be able to maintain next year's interim dividend.

This year's payout is maintained at 9.6p, making a total of 18.4p.

Skopbank rescue could cost FM14bn

THE BANK of Finland is restructuring Skopbank, the country's third biggest commercial bank, by removing its largest risk exposures from the balance sheet, writes Robert Taylor.

This follows the decision by the Bank of Finland last September to take direct control of Skopbank as its financial difficulties mounted. It became clear yesterday the cost of saving Skopbank could amount to FM14bn (\$720m).

The central bank said it was impossible to estimate how much the final cost of return-

ing Skopbank to viability would be, until all the assets transferred from it have been sold off. It added, however, that it hoped the restructuring programme would be implemented for the turn of the year.

The Bank of Finland said its holding company, Spondia Oy, would acquire, for a nominal amount, the share capital of the Sifo Group, part of Skopbank, and assume responsibility for FM1.92bn of loans granted to the group.

Spondia Oy is also bidding for most of the real estate owned

by Skopbank, which totals FM4.45bn. On top of this, Spondia Oy, another Bank of Finland holding company, is prepared to acquire the outstanding loans, granted by Skopbank and its subsidiaries to the industrial company, Tampella, to the value of FM3.4bn. The Skopbank group holds around 45 per cent of Tampella's shares. Spondia Oy is also prepared to convert around FM530m of that amount into Tampella share capital.

The Bank of Finland said that because of Tampella's per-

ious financial position, Skopbank would forego claims on Tampella to a value of FM1.5bn. It added, however, that despite this, Tampella would record a loss for 1991.

Last night Tampella said the Bank of Finland's measures would bolster its financial structure by around FM2bn, and lessen its debt burden.

In a further measure to ease Skopbank's problems, the Bank of Finland announced it would forego claims to the value of FM1.9bn. This would enable it to meet international capital adequacy requirements.

This announcement appears as a matter of record only.



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Issue price 100.417 per cent.

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December 1991

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Nederlandsche
Credietverzekering
Maatschappij nv



NCM Holding N.V.

has acquired

Insurance Services Group

part of the Export Credits Guarantee Department

In connection with the acquisition
NCM Holding N.V. successfully completed a

Private Offering of
37,818 New Ordinary Shares
Raising NLG 189 million

The following acted as Financial Advisers to NCM Holding N.V.

To the acquisition:

Pierson, Heldring & Pierson N.V.

Baring Brothers & Co., Limited

To the offer:

ABN AMRO Bank N.V.

December, 1991

مكزامن الأول

INTERNATIONAL COMPANIES AND FINANCE

Canada starts race to deregulation

Bernard Simon on plans for more competition in financial services

THE starter's gun is about to go off for a race to deregulate Canada's financial services. The government is expected to announce a package of four bills which will tear down many of the barriers which for years have kept financial institutions in four neat compartments - banks, trust companies, insurance underwriters and securities firms.

Ownership of securities firms was opened to outsiders in 1987. The legislation will make it possible for banks to own insurance companies and to enter fiduciary services, such as estates administration, by acquiring trust companies. The banks will be relieved of their obligation to hold non-interest bearing deposits with the Bank of Canada.

Trust companies will be given virtually the same lending and deposit-taking powers as banks. Insurers will be able to sell products of other financial institutions and will have considerably wider commercial lending powers. Amendments to the Insurance Act will also make it easier for mutual insurers to convert to stockholder-owned companies.

A clause added recently during parliamentary committee hearings will give banks, trusts and insurers more freedom to form joint ventures with each other and with non-financial institutions.

The changes in prospect are prompting many financial institutions to take a close look at their corporate strategies. Mr Dennis Madden, a Toronto financial services consultant, says: "Every management

team has to rethink what business it's in, what business it wants to be in, and what business it does well."

The new laws will considerably tighten corporate governance. The boards of all federally-regulated financial institutions will be required to set up audit and conduct review committees with a majority of non-executive directors. One particularly broad provision requires auditors to notify the chief executive of any matter which may harm the well-being of the company.

Jockeying for position among financial institutions has already started. Mr John

insurance companies which are reluctant to bare their innermost secrets to a bank which may end up controlling one of their competitors.

The two biggest life insurers, Sun Life of Canada and Manulife Financial - formerly Manufacturers Life - have become increasingly active in the trust business. Several life offices are expected to demutualise over the next few years. The trust companies, whose business centres on mortgage lending and fiduciary services, are more likely to be targets than predators. With the exception of the two biggest trusts, Canada Trust and Royal Trust, they do not have the branch

determining just how far each type of financial institution can spread its wings.

Of special interest is precisely how Ottawa plans to regulate the entry by deposit-taking institutions into insurance. Strong lobbying by the insurance industry has persuaded the government to retain curbs on the retailing of insurance by banks and trust companies.

Insurance agents and brokers fear that they could be put out of business if the banks are able to use their vast branch networks to sell insurance. The banks will also be barred from passing on certain information about their customers to their insurance subsidiaries.

However, Mr Madden describes the curbs as "impediments, rather than insurmountable obstacles". Mr Cleghorn says Royal Bank will sell life, accident, health and travel policies through various distribution techniques. Already, several banks have forged loose marketing alliances with insurers, allowing them, for instance, to include promotions for home insurance policies in the same envelope as monthly bank statements.

Mr Robert Korihals, president of Toronto-Dominion Bank, says: "The banks will sell more insurance than the insurance industry will sell deposit products." While that may be so, each group is likely to have its winners and losers.

Certainly the seven major domestic banks, 57 foreign banks, 70 trust companies, 170 life companies and 120 property and casualty insurers will greatly shrink once the tide of acquisitions and mergers gets rolling next year.

Every management has to rethink what business it's in, what business it wants to be in, and what it does well.

Cleghorn, president of Royal Bank of Canada, the biggest bank, said recently: "Our focus is to expand beyond traditional banking frontiers and to become a broadly based supplier of financial services." Royal is especially interested in retirement planning and insurance, reasoning that the baby-boom generation is moving away from borrowing and spending, and towards saving.

Royal has already signed a conditional agreement to acquire a small trust company. It is expanding its investment management business, and makes no secret of plans to be a leading force in insurance. By contrast, Bank of Montreal has put out the word that it has little interest in insurance. One benefit has been to attract the banking business of

networks or the financial resources to compete head-to-head with the banks and insurance companies.

The trust industry has also been scarred by well-publicised failures. Several companies are still in trouble, and are seeking buyers or partners.

Although the four new laws will have parliamentary approval by Christmas, their implementation is likely to be delayed until the spring. Several insurance companies have asked the department of finance to postpone proclamation so that they can hold forthcoming annual meetings and issue 1991 financial statements under the existing rules.

More important, the authorities have yet to gazette the administrative regulations which will play a key part in

More NTT shares for sale

By Robert Thomson in Tokyo

JAPAN'S Ministry of Finance yesterday announced that it is determined to release another tranche of shares this financial year of Nippon Telegraph and Telephone (NTT), the telecommunications utility.

This is in spite of fears that the ailing Tokyo stock market will be unable to digest the 500,000 new shares, equivalent to 3.2 per cent of the shares in issue.

Mr Tsutomu Hata, the finance minister, yesterday told a parliamentary finance committee that the shares would be released by the end of March, though he agreed that the weakness of the Tokyo market and of NTT's share price will mean that the sale will not come, as previously scheduled, before the end of the calendar year.

The NTT share price is a sensitive political issue in Japan because many of the group's shareholders are individual investors now sitting on large paper losses in the privatised company. The shares were originally issued at ¥1.8m in 1987, and quickly peaked at ¥3.18m, before falling sharply to ¥1.43m by April 1989. Yesterday, NTT closed at ¥750,000, only ¥30,000 above its all-time

low. Investors had presumed that government backing of the NTT issue would ensure a healthy share price, but the company's links to the Recruit bribery scandal and the collapse of the Tokyo market last year have seen NTT shares remain far below their peak.

The prospect of a new issue has angered already disgruntled investors, who argue that the government should wait until the stock market recovers before the release of the shares. The government still owns 65.3 per cent of the company and is required by law to hold at least one-third of the shares.

There have been unofficial reports in recent weeks that the government would delay the release indefinitely, but Mr Hata, whose ministry faces a growing budget deficit, yesterday insisted that the sale would proceed. However, Mr Jason James, stock strategist at James Capel Pacific, still doubts that the sale will go ahead.

"The market handled a total of ¥360bn (\$2.77bn) in new shares in October and only ¥270bn in September, so you have to have doubts about its ability to cope with almost

¥400bn in one NTT release," he said.

In the past, the Finance Ministry would have expected leading brokers to massage the NTT share price before an issue.

However, the stock scandals this year and the public criticism of the close relationship between bureaucrats and brokers have changed the financial environment.

The ministry could be tempted to wait until after the expected parliamentary approval next year of foreign ownership of NTT shares. A senior government body has recommended that foreigners be allowed ownership of up to 20 per cent of NTT and Kokusai Denhin Denwa (KDD), the international communications utility.

Japanese officials insist that the opening of share ownership to foreigners is not linked to NTT's flagging price but to the trend towards the privatisation and internationalisation of telecommunications bodies.

Some Japanese politicians had opposed foreign ownership, but their opposition has weakened in tandem with the share price.

ASC starts Adsteam share dealing cases

THE Australian Securities Commission (ASC) yesterday started legal action in the federal court alleging illegal share dealing by former directors of the Adelaide Steamship (Adsteam) group, writes Kevin Brown in Sydney.

The case refers to alleged dealing in Adsteam shares in 1985 and 1986 by Mr John Spalvin, the group's former managing director, and Mr Michael Kent, the group's former finance director. Both men have since left Adsteam following the imposition by its bankers of a restructuring plan.

According to the ASC, Mr Spalvin and Mr Kent commissioned Jefferies and Co, a US stockbroker, to deal in shares in Adsteam and David Jones, an Australian company.

The ASC says its investigation shows that payments of US\$3.8m were made by Jefferies to Fellstone Securities, a UK company owned by Adsteam, David Jones and other members of the Adsteam group.

The ASC alleges the circumstances of the transaction, and the treatment of the profits, constituted breaches of the duties owed by Mr Spalvin and Mr Kent as directors.

NEW ISSUE This announcement appears as a matter of record only November 1991

SEK

AB SVENSK EXPORTKREDIT
(SWEDISH EXPORT CREDIT CORPORATION)

(Incorporated in the Kingdom of Sweden with limited liability)

Italian Lire 150,000,000,000
11.70 per cent. Notes due 1998

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NatWest Capital Markets Limited

Santk Anna Bank A/S

Unibank

Prices for electricity generated for the purposes of the electricity pooling and trading arrangements in England and Wales.

Residential Price for Pool Price for Trading

Trading on 10/11/91

| 10 hour | 10 hour | 10 hour | 10 hour |
|---------|---------|---------|---------|
| ending | ending | ending | ending |
| 0100 | 16.20 | 16.20 | 16.20 |
| 0200 | 16.20 | 16.20 | 16.20 |
| 0300 | 16.20 | 16.20 | 16.20 |
| 0400 | 16.20 | 16.20 | 16.20 |
| 0500 | 16.20 | 16.20 | 16.20 |
| 0600 | 16.20 | 16.20 | 16.20 |
| 0700 | 16.20 | 16.20 | 16.20 |
| 0800 | 16.20 | 16.20 | 16.20 |
| 0900 | 16.20 | 16.20 | 16.20 |
| 1000 | 16.20 | 16.20 | 16.20 |
| 1100 | 16.20 | 16.20 | 16.20 |
| 1200 | 16.20 | 16.20 | 16.20 |
| 1300 | 16.20 | 16.20 | 16.20 |
| 1400 | 16.20 | 16.20 | 16.20 |
| 1500 | 16.20 | 16.20 | 16.20 |
| 1600 | 16.20 | 16.20 | 16.20 |
| 1700 | 16.20 | 16.20 | 16.20 |
| 1800 | 16.20 | 16.20 | 16.20 |
| 1900 | 16.20 | 16.20 | 16.20 |
| 2000 | 16.20 | 16.20 | 16.20 |
| 2100 | 16.20 | 16.20 | 16.20 |
| 2200 | 16.20 | 16.20 | 16.20 |
| 2300 | 16.20 | 16.20 | 16.20 |
| 2400 | 16.20 | 16.20 | 16.20 |

Prices are determined for every half-hour in the pool. The pool price is the average of the prices of the electricity generated for the purposes of the electricity pooling and trading arrangements in England and Wales. The pool price is the average of the prices of the electricity generated for the purposes of the electricity pooling and trading arrangements in England and Wales. The pool price is the average of the prices of the electricity generated for the purposes of the electricity pooling and trading arrangements in England and Wales.

The Hokkaido Electric Power Co., Inc.
Japanese Yen 20,000,000,000
Floating Rate Notes 1992

Interest Rate 6.35% per annum
Interest Period 2nd December 1991
1st June 1992

Interest Amount per
¥10,000,000 Note due
1st June 1992 ¥315,908

The Industrial Bank of Japan, Limited
Agent BankTRANSWORLD BOND TRUST
FCP2 Boulevard Royal
Luxembourg

DIVIDEND ANNOUNCEMENT

TRANSWORLD BOND TRUST will pay out a dividend of USD 0.90 per share on December 16th, 1991 to each unit on record on December 6th, 1991.

Shares are traded Ex-dividend as from December 6th, 1991.

THE BOARD OF DIRECTORS
of TRANSWORLD BOND TRUST MANAGEMENT COMPANYTHE BUSINESS
SECTION
Appears Every
Tuesday & Saturday.

Please contact
Melanie Miles on
071-873 3308
or write to her at
The Financial Times,
One Southwark Bridge,
London SE1 9HL.

Notice to Note Holders

FRF 500,000,000

MONTEDISON FINANCE (OVERSEAS) LIMITED

Guaranteed Renewable Notes

1988-1991/1998/2001

Pursuant to the condition 7 of the Fiscal Agency Agreement, the new interest rate fixed for the period commencing on December 4th, 1991 (Interest Option Date) and ending on December 4th, 1996 has been fixed at 9.70%.

Bangue Indosuez Luxembourg S.A. as Fiscal and Principal Paying Agent

Guaranteed*

10.25%
PA GROSS

for 3 to 10 years

Now is a good time to open a sterling Lombard Option Account to get the full benefit of a fixed rate of return on your savings.

You can deposit any amount from £1,000 to £250,000 for a fixed period between 3 and 10 years and the rate of interest is guaranteed for the whole period chosen.

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The Option Account is just one of the many types of deposit account available from Lombard. For full details simply complete the coupon below and post it to us or call our Deposits Helpline from 9am to 5pm Monday to Friday on 0737 776861.

*The rate shown assumes no deduction of tax and is correct at the time of going to press, but may vary. Details of our current rates are available on request.

Lombard

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To: Stephen Carter, Lombard North Central Plc.

Banking Services Department 1549, 38a Curzon Street,

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A member of the National Westminster Bank group whose capital and reserves exceed £5,000,000,000

AS OF TODAY THE BEST OF ITALY IS IN LONDON

This announcement is addressed to all those who are interested in communicating with the most highly qualified Italian readership through the pages of: IL SOLE 24 ORE, the leading Italian daily read by 77% of Italian businessmen, and MONDO ECONOMICO, the most important business reading among weeklies in Italy (EBRS 1991). As of the 2nd of January 1992 business executives can get in touch directly with Maya Billoo at the London Office for any information and business negotiations.



IL SOLE 24 ORE SYSTEM
c/o FINANCIAL TIMES
1, Southwark Bridge
LONDON SE1 9HL
Telephone: 0044-71-8734362
Fax: 0044-71-8733925

NOTICE OF REDEMPTION

To the Holders of GFC International Finance N.V.

US\$100,000,000

10 1/4% Guaranteed Debentures Due 1995

(Unconditionally Guaranteed by General Foods Corporation)

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the 10 1/4% Guaranteed Debentures Due 1995 (the "Debentures") of GFC International Finance N.V. (the "Company") and Section 4(d) of the Fiscal Agency Agreement dated as of January 15, 1983 between the Company, General Foods Corporation as Guarantor and Morgan Guaranty Trust Company of New York, as Fiscal Agent and Paying Agent (the "Agent"), the Company has elected to redeem all of the Debentures on January 15, 1992 (the "Redemption Date") at the redemption price of 100 1/4% of their principal amount, together with accrued and unpaid interest (the "Redemption Price").

On the Redemption Date the Redemption Price will become due and payable. Payment of the Redemption Price will be made upon presentation and surrender of the Debentures, together with all appurtenant coupons maturing subsequent to the Redemption Date, at the following offices:

| | | |
|--|---|---|
| Morgan Guaranty Trust Company of New York Maine Landstrasse 46 B-1040 Brussels Belgium | Morgan Guaranty Trust Company of New York D-6000 Frankfurt am Main Germany | Morgan Guaranty Trust Company of New York Swiss Bank Corporation Aeschenvorstadt 1 CH-4002 Basel Switzerland |
| Morgan Guaranty Trust Company of New York 14 Place Vendôme Paris 75001 France | Kreditbank S.A. Luxembourg 43 Boulevard Royal Luxembourg | |

From and after the Redemption Date interest will cease to accrue on the Debentures.

BY ORDER OF:
GFC INTERNATIONAL FINANCE N.V.
By: Morgan Guaranty Trust Company
as Agent

Dated: December 4, 1991

Notice of Redemption A/S EKSPORTINANS

U.S.\$100,000,000 10 per cent Notes due 1996

NOTICE IS HEREBY GIVEN that pursuant to Paragraph 4(b) of the terms and conditions of the above-mentioned Notes, the A/S Eksporthans (the "Company") has repurchased and arranged for the cancellation of U.S.\$16,720,000 of its outstanding U.S.\$100,000,000 10 per cent Notes due 1996 (the "Notes"). In accordance with Paragraph 4(a) of the terms and conditions, Citibank, N.A., as Principal Paying Agent has selected by lot for redemption on January 9th, 1992 U.S.\$16,720,000 principal amount of said Notes at the redemption price of 100% of the principal amount thereof. Outstanding Notes bearing serial numbers ending in any of the following two digits have been selected for redemption:

| 21 | 45 | 79 |
|---|-------|-------|
| As have the Bonds bearing the following serial numbers: | | |
| 1143 | 1343 | 1543 |
| 1643 | 1843 | 2043 |
| 2143 | 2343 | 2543 |
| 2643 | 2843 | 3043 |
| 3143 | 3343 | 3543 |
| 3643 | 3843 | 4043 |
| 4143 | 4343 | 4543 |
| 4643 | 4843 | 5043 |
| 5143 | 5343 | 5543 |
| 5643 | 5843 | 6043 |
| 6143 | 6343 | 6543 |
| 6643 | 6843 | 7043 |
| 7143 | 7343 | 7543 |
| 7643 | 7843 | 8043 |
| 8143 | 8343 | 8543 |
| 8643 | 8843 | 9043 |
| 9143 | 9343 | 9543 |
| 9643 | 9843 | 10043 |
| 10143 | 10343 | 10543 |
| 10643 | 10843 | 11043 |
| 11143 | 11343 | 11543 |
| 11643 | 11843 | 12043 |
| 12143 | 12343 | 12543 |
| 12643 | 12843 | 13043 |
| 13143 | 13343 | 13543 |
| 13643 | 13843 | 14043 |
| 14143 | 14343 | 14543 |
| 14643 | 14843 | 15043 |
| 15143 | 15343 | 15543 |
| 15643 | 15843 | 16043 |
| 16143 | 16343 | 16543 |
| 16643 | 16843 | 17043 |
| 17143 | 17343 | 17543 |
| 17643 | 17843 | 18043 |
| 18143 | 18343 | 18543 |
| 18643 | 18843 | 19043 |
| 19143 | 19343 | 19543 |
| 19643 | 19843 | 19943 |

Payment will be made upon surrender of Notes together with all coupons maturing after the date fixed for redemption, at the offices of any of the Paying Agents as shown on the Notes. On and after January 9th, 1992, interest on the Notes will cease to accrue and unmaturing coupons will become void. Outstanding after January 9th, 1992 U.S.\$83,280,000.

4th December, 1991
By: Citibank, N.A. (Citi Dept)
London Principal Paying Agent

CITIBANK

Notice of Issue of Convertible Bonds

Tong Yang Cement Corporation

(Incorporated in the Republic of Korea with limited liability)

U.S. \$45,000,000

5% per cent. Bonds due 1996 with Warrants

NOTICE IS HEREBY GIVEN to the holders of above Bonds with Warrants that the Board of Directors Meeting of the Company, held on 29th and 30th October, 1991, respectively, resolved to issue domestic convertible bonds under the following terms and conditions.

| | Tranche 1 | Tranche 2 |
|-------------------------------|--------------------------------------|--------------------------------------|
| Issue Amount | 2,000,000,000 | 7,000,000,000 |
| Maturity | 1994.12.31 | 1993.12.31 |
| Coupon | 14.040 | 13.860 |
| Conversion Price | Non-voting shares in registered form | Non-voting shares in registered form |
| Form of Share | | |
| Number of Shares to be issued | 142,447 shares | 505,050 shares |

Adjustments to the subscription price for above U.S. \$45,000,000 Bonds with Warrants due 1996 is made from Korean Won 18,567 to Korean Won 18,430 in accordance with the formula described in the Clause 3(F) of Instrument.

Bankers' Trust
Company, London
Dated: 4th December, 1991

Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

Royal Bank of Canada earnings show slight rise

By Bernard Simon in Toronto

ROYAL Bank of Canada posted a small increase in fiscal 1991 earnings, with a slump in domestic business offset by higher interest payments from Third World borrowers, strong growth in currency and interest-rate swap fees and expanded corporate business in the US.

RBC, which is Canada's biggest financial institution, lifted net income to C\$983.5m (US\$870.3m) for the year to end-October from C\$964.9m in fiscal 1990. Per-share earnings dipped to C\$2.91 from C\$2.96.

Return on equity fell to 15.5 per cent from 17.5 per cent, and return on assets was down slightly to 0.76 per cent. The bank's assets rose 5 per cent to C\$132.4bn on October 31, with the bulk of the growth coming from residential mortgages.

Loan-loss provisions rose to

C\$605m from C\$420m and non-accrual loans to C\$23m from C\$1.7bn.

But there was a wide disparity between the performance of the bank's Canadian and international businesses. The unexpectedly severe recession in Canada pushed domestic income down by 19 per cent to C\$567m. Loan losses rose by 51 per cent and non-performing loans by 83 per cent.

By contrast, international income soared by 58 per cent to C\$416m. More than half the increase came from higher Third World interest payments, including an extra C\$55m from Brazil, and a C\$100m reversal in country-risk provisions.

In addition, RBC has reaped the benefits of a relatively low exposure to the troubled US real estate market and to

highly leveraged borrowers. Its ratio of international loan losses to assets - excluding LDC loans - was only 0.5 per cent, compared with 0.8 per cent on domestic business.

Operations outside Canada account for about one-fifth of the bank's assets, with US customers making up 40 per cent of international loans. Fee income, mainly from swaps, jumped by C\$65m, or 21 per cent.

The bank does not expect a significant improvement in its domestic business in the year ahead. Although the Canadian economy is in the early stages of recovery, the pick-up is likely to be slow and erratic. Loan losses and non-performing loans will probably remain roughly at present levels until a more robust upswing takes hold.

Pan Am bankruptcy hearing delayed

By Nikki Tait in New York

A US court hearing, which could see Pan Am re-emerge from Chapter 11 bankruptcy protection, was delayed yesterday as last-minute negotiations between the airline's creditors, management and potential investors continued.

The bankruptcy court hearing was originally scheduled to begin at 2pm in Manhattan. But, eleventh-hour discussions prompted the start to be postponed to 3pm by mid-morning.

The outline of Pan Am's reorganisation plan has been clear since mid-August, when the international carrier reached a deal with Delta Air

Lines, then number three in the US airline industry.

Delta agreed to buy Pan Am's East Coast Shuttle and its remaining trans-atlantic assets, and to take an equity stake of around 45 per cent in the reorganised Pan Am business. It also agreed to meet certain Pan Am liabilities, including some of the airline's operating losses. The reorganised Pan Am would then concentrate on running its Latin American service from a Miami hub.

Transfer of the Pan Am assets went ahead in the autumn. But the carrier's work-

ening operating situation prompted Delta to reopen negotiations over some aspects of its proposed investment in Pan Am.

Other parties with an interest in the Pan Am bankruptcy - ranging from employee representatives to the Pension Benefit Guaranty Corporation, a federal agency which underpins pension benefits - were also still in talks this week.

Pan Am filed for Chapter 11 bankruptcy protection in January after years of losses - partly stanching by asset sales - causing cash resources to dwindle to low levels.

IBM executive announces retirement

By Louise Kehoe in San Francisco

INTERNATIONAL Business Machines' top mainframe computer executive, Mr Carl Conti, is to retire at the end of the year.

Mr Conti, 54, is an IBM senior vice-president and member of the company's corporate management board. He has been responsible for IBM's key mainframe products division since 1988. An IBM veteran, he joined the company in 1959.

Mr Conti's sudden departure comes as IBM begins to implement a broad restructuring of its operations that is expected to lead to numerous management changes. IBM officials

said, however, that Mr Conti's retirement was not related to the company's reorganisation plans.

"Carl Conti has been associated with virtually every major advance in our large systems business since his first days with the company," said Mr J. E. Akers, chairman.

Mr Conti will be succeeded by Mr Nicholas M. Donofrio, president of IBM's data systems division and an IBM vice-president. Mr Donofrio will continue as DSD president, a position he has held since January. Previously, he was president of IBM's advanced work-

station division where he was responsible for the development of an important new range of computer workstation products.

Analysts noted that Mr Donofrio's appointment signals the growing influence within IBM of executives from outside the company's traditional mainframe computer power base.

Separately, IBM Canada said it intends to sell its securities industry services unit to Westbridge Computer. IBM Canada, which owns 27 per cent of Westbridge, said the division has revenue in excess of C\$25m (US\$22.12m) a year.

PepsiCo and Lipton form joint venture

PEPSICO has formed a joint venture with the Thomas J. Lipton Company, a subsidiary of Unilever, to develop and market tea-based drinks, and expand distribution of Lipton ready-to-drink products, Reuters reports from New York.

PepsiCo said the joint venture will begin operation in January, with product development beginning immediately.

Pepsi-Cola bottlers will phase in distribution of Lipton ready-to-drink products in 1993. PepsiCo said its Pepsi-Cola International unit and Unilever will explore international affiliations on a market by market basis.

The company said that it and Lipton annually sell more than \$11bn of beverages worldwide.

AT&T may face charge for retirement benefits

By Martin Dickson in New York

AMERICAN Telephone & Telegraph, the largest US telecommunications group, yesterday estimated that it expects to face a \$5.5bn to \$7.5bn after-tax and non-cash charge to comply with new standards of accounting for post-retirement health benefits for its employees.

The liability stems from a new rule from the Financial Accounting Standards Board which requires all US employers to accrue the cost of non-pension retirement benefits for employees over their working careers, rather than charge them against earnings when the payments are actually made. The rule comes into effect at the start of 1993.

Companies can either take the write-off as a single charge or amortise it over 20 years. AT&T said it expected to take

a one-time charge, probably in the first quarter of 1993.

It added that, based on current assumptions, the difference between accruing liabilities and operating the current pay-as-you-go system might mean no additional impact on earnings in future years, or at the most a \$100m a year reduction. Last year, the group earned \$3.1bn. It employs 325,000 people and has about 140,000 retirees.

AT&T is the latest of numerous leading companies to announce large charges in connection with the rule-change. However, its accumulated liability is well below that of General Motors, the car manufacturer, which probably faces the steepest charge of any US company, between \$16bn and \$24bn.

Digital launches personal workstation

By Louise Kehoe in San Francisco

DIGITAL Equipment yesterday announced an aggressively priced "personal workstation" in a drive to expand its share of the high-performance desktop computer market.

Digital's new entry-level Risc (reduced instruction set computing) workstation will sell in the US for \$3,995, undercutting the price of workstations with similar performance and also challenging comparable high-end IBM-compatible personal computers.

Demonstrating a prototype version of Microsoft's "Windows NT", next generation personal computer operating system running on its new workstations, Digital also sought to boost flagging confidence in the Ace consortium bid to create new hardware and software standards for desktop computing, challenging the established IBM-compatible standard.

Digital was one of the founding members of Ace, an industry group launched nine months ago. Ace aims to create new desktop computing standards based upon a new generation of Risc microprocessor chips from MIPS Computer and upon Microsoft's "Windows NT" operating system which is scheduled for introduction next year.

Ace's promise has been clouded recently by the disappointing financial performance of some key members of the group, including Compaq Computer, MIPS and the Santa Cruz Operation.

Digital is determined to maintain the momentum of the Ace initiative, which remains a key element of its strategy to expand its share of the desktop computer market. A big challenge facing Digital and other Ace members, however, is to bridge the gap between current products and those to be based upon Ace standards.

Digital's approach is to offer machines that can be upgraded to accommodate MIPS Computer's new R4000 Risc processor, when it becomes available some time next year, as well as demonstrating the ability to run Microsoft's NT, even before it reaches the market.

Meanwhile, Digital must compete with established workstation market leaders offering versions of the AT&T Unix operating system including Sun Microsystems, Hewlett-Packard and IBM.

Guaranty sells branches to buttress capital

HARD-PRESSED Central Guaranty Trustco has sold 48 branches in Quebec and Atlantic Canada to National Bank of Canada for more than C\$50m (US\$44.2m), writes Robert Gibbons in Montreal.

Guaranty said the cash will buttress its capital which has been variously eroded by a third-quarter loss of C\$11m. Guaranty now becomes the country's fifth largest trust company, down from fourth. It retains 110 branches and assets will be about C\$1.6bn. The third-quarter loss included C\$98.5m loan loss provision.

Guaranty also suspended preferred dividends and may make further disposals in view of expected fourth-quarter losses.

This advertisement is issued in compliance with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). It does not constitute an invitation to any person to subscribe for or purchase any securities in Aberdeen Smaller Companies Trust plc ("ASCoT"). The London Stock Exchange has agreed to admit to the Official List all of the "C" Shares and dealings will be conducted in accordance with Rule 3.2. The Company is an investment company investing in small U.K. quoted companies.

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Copies of the Listing Particulars relating to ASCoT containing details of the "C" Shares may be obtained during normal business hours up to and including 6 December 1991, for collection only, from the Company's Announcements Office of the London Stock Exchange, Exchange Tower, Capel Court entrance off Bartholomew Lane, London EC2A and on any weekday (Saturdays and public holidays excepted) up to and including 18 December 1991 from:

James Capel & Co. Limited, Aberforth Smaller Companies Trust plc
James Capel House, Trust plc
P.O. Box 551, 16 Chester Street, Edinburgh EH3 7RA.
6 Bevis Marks, London EC3A 7JQ.

Particulars will be included in the Companies Fitch Service available from Excel Financial Limited, 37-45 Paul Street, London EC2A 4PB from 2.00 p.m. on 5 December 1991.

4 December 1991

مكزامن النجف

Digital launches personal workstation

By Louise Kehoe in San Francisco

Digital Equipment Corporation announced an aggressive drive to expand its share of the high-performance desktop computer market. The new entry-level workstation, the VAX 4000, is designed to compete with the IBM PC-compatible personal computers. The VAX 4000 is a 32-bit machine with a price tag of \$10,000. It features a 100MHz VAX 4000 processor, 16MB of memory, and a hard disk. The workstation is designed for use in scientific and engineering applications. It is also suitable for use in business and government applications. The VAX 4000 is a powerful machine that can handle a wide range of tasks. It is a good choice for anyone who needs a high-performance workstation.

Digital's new workstation is designed to compete with the IBM PC-compatible personal computers. The VAX 4000 is a 32-bit machine with a price tag of \$10,000. It features a 100MHz VAX 4000 processor, 16MB of memory, and a hard disk. The workstation is designed for use in scientific and engineering applications. It is also suitable for use in business and government applications. The VAX 4000 is a powerful machine that can handle a wide range of tasks. It is a good choice for anyone who needs a high-performance workstation.

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INTERNATIONAL CAPITAL MARKETS

Sterling mortgage backed issues downgraded

By Simon London

FIFTEEN sterling mortgage backed issues totalling around £1.5bn have been downgraded by Standard & Poor's, the US credit rating agency, following a decline in the credit quality of the insurance companies which insured the issues. The downgrades were announced on Tuesday. The issues were issued by a number of insurance companies, including the London Mortgage Insurance Corporation, the National Mortgage Insurance Corporation, and the Scottish Mortgage Insurance Corporation. The downgrades were a result of a decline in the credit quality of these companies. Standard & Poor's has lowered the rating of the issues from AAA to AA-.

The other six issues were backed by Polaris Insurance, the US insurer, which was downgraded from triple-A to AA+ in July. The bond issues backed by Polaris, TMC Mortgage Securities Nos 5 to 10, have now been lowered to this level. Last week, S&P downgraded £1.5bn mortgage backed bonds following a decline in the claims paying ability of Sun Alliance.

Sabic set to borrow \$2bn for expansion

SAUDI Basic Industries Corporation (Sabic), the Saudi Arabian petrochemical group, will borrow up to \$2bn from domestic banks in 1992 to finance expansion plans, bankers in Riyadh said, Reuters reports.

They said a deal for the first credit, a syndicated \$500m loan for Sabic subsidiary Saudi Basic Industries Corporation (Sabic), would probably be signed this month. The eight-and-a-half-year loan, priced half a basis point over the London interbank offered rate, will help pay for new methyl tertiary butyl ether (MTBE) and polypropylene plants. Ibn Zaher is expected to spend around \$800m on the projects, part of plans by Sabic to boost its petrochemical and fertiliser production to 20m tonnes a year by 1995 from the current 13m.

Sabic, 70 per cent owned by the Saudi government, has not said how much the programme will cost. Ten of its 12 affiliates in the Jubail industrial complex are expanding, with completion due by 1992 or 1993. Bankers said negotiations had begun on a \$324m loan to build a 500,000-tonne-per-year MTBE plant at another Sabic subsidiary, the Saudi Methanol Company.

A \$500m to \$600m loan for a third subsidiary, the Saudi Eastern Petrochemical Company, was also being considered and would probably also be put to the market during the first quarter of 1992, they said. Bankers said Saudi Arabia's 12 commercial banks would have no problems in absorbing the loans.

Burdened by Gulf war costs, the Saudi government told its state-owned institutions to begin borrowing from commercial banks early this year. Terms on deals seen during the past few months have shown steady improvement, bankers said. Abdulaziz Abdullah al-Zamel, Sabic chairman and electricity minister, says the conglomerate will make its marketing network more international. Four Saudi banks, National Commercial Bank, Riyad Bank, Saudi American Bank, and Bank al-Saudi al-Farasi, are lead managers for the first \$500m loan for Ibn Zaher.

UK long gilts rally in line with continental sentiment

By Simon London in London and Karen Zagor in New York

UK GOVERNMENT bonds rallied strongly at the longer maturities yesterday in line with continental European markets, although gains at the shorter end were restricted by an overhang of unsold government tap stock. The March gilts futures contract on the London International Financial Futures Exchange, which took over from the December contract as the most heavily traded future this week, closed at 94.14 after opening at 94.00. Trading volume was a healthy 21,500 contracts. The benchmark 11 1/2 per cent gilt maturing 2007/2007 closed at 114 1/2 of a point on the day for a yield of 9.88 per cent.

However, at the short end gains were smaller. For example, the benchmark 10 per cent gilt maturing 1996 was up just 1/4 of a point on the day for a yield of 9.90 per cent.

Dealers said gains at the shorter end were capped by Treasury tap stock which has not been sold, while the longer maturities now remain free of new paper. Analysts said that, even at the long end, gains are likely to be limited ahead of the Bundesbank council meeting tomorrow, which could decide to raise German interest rates.

US TREASURY moved narrowly higher yesterday as hopes of an imminent easing in monetary policy filtered into the market. In late trading, the Treasury's benchmark 30-year bond gained 1/4 to 101 1/4, yielding 7.89 per cent, after losing ground in morning trading. Shorter-dated

US Treasury bonds were higher through most of the day on the back of expectations that monetary policy will be eased within weeks. The strength at the short end helped lift the long end of the yield curve. The Federal Reserve arranged \$2.5bn in customer repurchase agreements when Fed Funds were trading at 4 1/8 per cent. Economists had expected the move, which adds liquidity to the banking system, and there were no policy implications to the Fed's opening market operation.

Although there is growing speculation that the Fed will ease again this year, the bond market is unlikely to see much movement until the November employment figures are released on Friday. The October index of leading indicators came in as expected, with an advance of 0.1 per cent after easing 0.1 per cent in September. New single-family home sales grew 2.2 per cent in October. September's sales were revised to show a decline of 0.9 per cent from a previously

reported drop of 12.9 per cent. THE French government bond market bounced back after its recent slide, although observers remained divided about the extent to which this signalled a return by investors to take advantage of the widening spread against German bonds. The benchmark 9 1/2 per cent bond maturing 2001 was trading at 103 1/2 late in the day, for a yield of around 8.93 per cent. German government bonds, meanwhile, firmed by around a quarter of a point on the day in light trading.

JAPANESE government bonds traded quietly in a narrow range ahead of the publication today of third-quarter gross national product figures. The slight rebound in the Tokyo market after Monday's sharp fall also left the bond market marking time. The yield on the benchmark No 129 issue, which opened at 5.785 per cent, rose slightly to close at 5.79 per cent.

| BENCHMARK GOVERNMENT BONDS | | | | | | | | | |
|----------------------------|--------|-------|----------|--------|-------|-------|-------|--|--|
| | Coupon | Red | Price | Change | Yield | Week | Month | | |
| AUSTRALIA | 12.000 | 11/01 | 113.7032 | -0.003 | 9.81 | 8.81 | 8.85 | | |
| BELGIUM | 8.000 | 09/01 | 96.9500 | +0.050 | 9.16 | 9.13 | 9.18 | | |
| CANADA | 8.500 | 04/02 | 100.1500 | +0.010 | 8.48 | 8.51 | 8.54 | | |
| DENMARK | 8.000 | 11/00 | 96.4750 | -0.050 | 9.08 | 9.03 | 9.14 | | |
| FRANCE | 8.500 | 11/98 | 97.2153 | -0.150 | 8.21 | 9.11 | 8.93 | | |
| GERMANY | 8.500 | 01/01 | 103.4700 | +0.520 | 8.82 | 8.82 | 8.75 | | |
| ITALY | 8.25 | 09/01 | 99.5800 | +0.230 | 8.30 | 8.27 | 8.35 | | |
| JAPAN | 12.000 | 05/01 | 96.3300 | | 12.68 | 12.68 | 12.38 | | |
| NETHERLANDS | 8.500 | 03/01 | 97.9500 | +0.130 | 8.82 | 8.77 | 8.77 | | |
| SPAIN | 11.000 | 07/96 | 96.7000 | -0.100 | 11.93 | 11.87 | 11.58 | | |
| UK GILTS | 10.000 | 11/98 | 100.06 | +0.012 | 9.85 | 10.02 | 9.79 | | |
| | 10.000 | 02/01 | 100.19 | +0.032 | 9.80 | 9.88 | 9.78 | | |
| | 9.000 | 10/98 | 94.23 | +0.012 | 9.84 | 9.75 | 9.57 | | |
| US TREASURY | 7.500 | 11/01 | 101.17 | +0.032 | 7.86 | 7.44 | 7.44 | | |
| | 8.000 | 11/21 | 101.04 | +0.032 | 7.80 | 7.37 | 7.38 | | |

London closing. *New York closing. Yields: Local market standard. Prices: US, UK in \$2ds, others in decimal.

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| FT/AIBD INTERNATIONAL BOND SERVICE | | | | | | | | | |
|---|--------|-------|--------|--------|-------|-------|-------|--|--|
| Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on December 3 | | | | | | | | | |
| ISIN | Issued | Red | Price | Change | Yield | Week | Month | | |
| U.S. GOVERNMENT STRAIGHTS | | | | | | | | | |
| AMER 9 1/8 94 | 200 | 10/01 | 100.00 | | 9.88 | 9.88 | 9.85 | | |
| AMER 9 1/8 95 | 200 | 10/01 | 100.00 | | 9.88 | 9.88 | 9.85 | | |
| AUSTRIA 10 1/2 95 | 200 | 10/01 | 100.00 | | 10.50 | 10.50 | 10.45 | | |
| BANK OF CANADA 5 3/8 96 | 200 | 10/01 | 100.00 | | 5.38 | 5.38 | 5.35 | | |
| BELGIUM 8 1/2 95 | 200 | 10/01 | 100.00 | | 9.16 | 9.16 | 9.13 | | |
| BRITISH 8 1/2 95 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 95 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 96 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 97 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 98 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 99 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 00 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 01 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 02 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 03 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 04 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 05 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 06 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 07 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 08 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 09 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 10 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 11 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 12 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 13 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 14 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 15 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 16 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 17 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 18 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 19 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 20 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 21 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 22 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 23 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 24 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 25 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 26 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 27 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 28 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 29 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 30 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 31 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 32 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 33 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 34 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 35 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 36 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 37 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 38 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 39 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 40 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 41 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 42 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 43 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 44 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 45 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 46 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 47 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 48 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 49 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 50 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 51 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 52 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 53 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 54 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 55 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 56 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 57 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 58 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 59 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 60 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 61 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 62 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 63 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 64 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 65 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 66 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 67 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 68 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 69 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 70 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 71 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 72 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 73 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 74 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 75 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 76 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 77 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 78 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 79 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 80 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 81 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 82 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 83 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 84 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 85 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 86 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 87 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 88 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 89 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 90 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 91 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 92 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 93 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 94 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 95 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 96 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 97 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 98 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 99 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 00 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 01 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 02 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 03 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 04 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 05 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 06 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 07 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 08 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 09 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 10 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 11 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 12 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 13 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 14 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 15 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 16 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 17 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 18 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 19 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 20 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 21 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 22 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 23 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 24 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 25 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 26 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |
| CANADA 8 1/2 27 | 200 | 10/01 | 100.00 | | 8.50 | 8.50 | 8.48 | | |

INTERNATIONAL CAPITAL MARKETS

Spain plans to float off 20% of Banco Exterior

By Peter Bruce in Madrid

THE SPANISH government is planning to float off nearly 20 per cent of its largest public sector financial institution, Banco Exterior, next year in a bid to deal with growing pressure on the country's public sector deficit.

The state directly controls 89.7 per cent of Exterior, whose chairman, Mr Francisco Luzon, said yesterday a partial privatisation next year could reduce the state's holding to 51 per cent. At current prices, that could raise around Ptas100,000 (\$679.6m).

Mr Luzon's confirmation of persistent rumours surrounding Exterior, the country's fifth largest bank, comes hard on the heels of suggestions that Madrid is considering selling off a further large tranche of

the large public sector energy conglomerate, Repsol, next year as well.

Senior Finance Ministry officials have warned, however, the floatations will only take place if the stock markets can absorb the issues. The Spanish markets have been weak for most of this year, and projected inflation increases in early 1992 could weaken them further.

Nevertheless, the budget deficit planned for 1992 is 2.3 per cent of GDP, a sharp increase on the 0.9 per cent targeted - and missed - for 1991 and the government is urgently seeking ways to augment income.

The state has 66.5 per cent of Repsol, and suggestions by the company that this could fall to below 50 per cent in a flotation

next year imply income of at least Ptas120bn at current share prices. Madrid floated off a first tranche of Repsol in 1988 to raise nearly \$1bn.

Banco Exterior is the leading institution in the recently-created Corporación Bancaria de España, a pooling of all the state's financial institutions, which yesterday formally renamed itself Argentaria.

Its combined assets total Ptas4.4 trillion (million, million), making it the biggest bank in the country and pools, along with the recently-merged Banco Exterior and the Banco de Crédito Industrial, the post office savings bank, Caja postal, the state's mortgage bank, its municipal and agricultural lending institutions.

Executives attempt to stretch Swift's wings

Robert Corzine looks at the constraints on the money transmission system's ambitions

THE only sound associated with the electronic transfer of several trillion dollars a day around the world is the background hum of the high-speed computers at heavily-guarded centres in the Netherlands and the US run by Swift - the Society for Worldwide Interbank Financial Telecommunications. And, like the background sound of a ship's engines at sea, the time to worry is when it stops.

On June 4, a software 'bug' at the Dutch site brought Swift's global money transmission network to a sudden halt, and with it the up to 1.5m daily messages that facilitate virtually every international trade deal and many of the cross-border securities and foreign exchange transactions among the 73 countries covered by the system.

The technical trouble was identified, but the incident focused attention on a publicly-shy and security-sensitive institution, whose headquarters are hidden from public view on the sprawling grounds of Chateau La Hulpe outside Brussels.

It also added another burden to Swift's senior executives. They are trying to transform a bank-owned co-operative - set up some 20 years ago with the sole aim of providing its shareholders with a standardised, reliable and secure way of quickly transferring money into a broader commercial provider of electronic services to the financial sector.

Such a strategy seems logical given the threats to Swift's basic message traffic. These include:

- Emerging competitors such as national telecommunications carriers seeking higher value products for their existing infrastructure.
- A growing trend towards large bank mergers, which have the effect of reducing

their interests appear threatened was highlighted earlier this year when Swift's members rejected for the second time a recommendation that fund managers be allowed to participate directly in the system.

The stiff resistance which shareholders can put up when their interests appear threatened was highlighted earlier this year when Swift's members rejected for the second time a recommendation that fund managers be allowed to participate directly in the system.

Inter-bank communications; ● Increasing political concern in the European Community about the cost to consumers of low-value cross-border payments; and the longer-term prospect that a single European currency could lead to the loss of at least 40m messages annually.

The task of broadening Swift's participants and interests, however, has been compounded by often fierce shareholder resistance to changes proposed by management.

Mr Bessel Kok, Swift's outgoing chief executive, believes conflicts are "natural and inevitable" because of Swift's co-operative status. "Our 1,888 bank shareholders are also our main customers, and the larger ones are increasingly our main competitors."

The stiff resistance which shareholders can put up when

investment management institutions and to connect the banks' corporate customers directly to the network, says Mr Kok.

"It was the same syndrome as in the early 1980s when our original recommendation that stockbrokers be allowed in almost cost me my job. When they were finally admitted, and everyone saw there was no danger from the new participants, the shareholders wondered why it had taken so long."

Dealing with the sheer diversity of shareholders adds another dimension to managing a co-operative, says Kok, especially as Swift's voting procedure is only slightly weighted towards larger users.

"We're trying to marry two different worlds within Swift, with banks like Citibank,

which is an outright competitor, and, say, small regional savings banks in Italy. In addition the benefits of the co-operative will always be felt more by the smaller members," says Mr Kok.

So having moved financial communications out of the age of "dusty telexes", is Swift's

That Swift is now very profitable is evident from its stylish new headquarters, which locals have dubbed "the temple". The word "monopoly" is rarely heard in its spacious corridors, though "dominant market position" seems a somewhat modest description for an agency that handles about 95 per cent of its members' international financial information.

However, Swift's managers are paying a price for having achieved such size. Central banks are looking more closely at the organisation, which would be one of the main international paths along which systemic risk would be transmitted if a worldwide financial meltdown loomed in future.

Mr Kok admits that central banks now view Swift "as something more than a mere switching network. We want the central banks to know and understand us", he says, though it is clear that Swift's management wants to avoid any direct supervision from the Bank for International Settlements, the central bankers' club.

Mr Kok doesn't hide his disappointment at having failed to make Swift a more open organisation, but he has no regrets about trying.

"You have to take risks in a co-operative environment," he says. "You won't survive by saying 'yes, yes, yes' all the time. In private, many of the banks have said 'you should have taken the lead more often'."

Javelin succumbs to price war

By Richard Waters

JAVELIN Securities, one of three stockbrokers specialising in soft commissions in the UK, is to be sold, signalling the pressure that has built up on this fast-growing part of the broking industry since a fierce price war broke out over a year ago.

Javelin, set up only two years ago, is one of the smallest group of agency broking firms which deal on a soft commission basis - that is, they refunded a fixed proportion of

commissions they received by supplying their customers with services such as computer screens or subscriptions to specialist research houses.

The practice was formally sanctioned by the UK's Securities and Investments Board only last year, after prolonged debate about whether it should be allowed.

Specialist brokers generally refund 50 to 55 per cent of the commissions they receive. They have been under severe

pressure since Warburg Securities and other integrated securities firms launched a price war last year, offering to refund up to 83 per cent of commissions they receive.

Its existing controlling shareholder, Pinestreet, a venture capital company owned by American International Group, the US insurer, was not willing to put up extra capital, leading it to seek a new shareholder, it said.

NEW INTERNATIONAL BOND ISSUES

| Borrower | Amount m. | Coupon % | Price | Maturity | Fees | Book runner |
|-----------------------------|-----------|----------|--------|----------|-------------|---------------------|
| US DOLLARS | | | | | | |
| Tamco Corp(a) | 70 | 3 3/4 | 100 | 1996 | 2 1/4 (1/2) | Dalva Europe |
| Alpine Electronics(a) | 55 | 3 3/4 | 100 | 1995 | 2 1/4 (1/2) | Nomura Int |
| Chel Foods & Chemicals(d) | 30 | (3 3/4) | 100 | 2006 | - | Merrill Lynch |
| AUSTRALIAN DOLLARS | | | | | | |
| Guinness Finance Aust(a) | 75 | 10 | 102 | 1996 | 2 1/4 | Hambros Bank |
| FRENCH FRANCS | | | | | | |
| Compagnie Generale(a) | 1,250 | 1993 | 12 | 1993 | 100bp | CCF |
| Mitsui Mining & Smelting(a) | 360 | 1995 | 100 | 1995 | 2 1/4 (1/2) | Credit Lyonnais |
| D-MARKS | | | | | | |
| Euro Coal & Steel Comm(a) | 320 | 8 1/2 | 101.40 | 1996 | 1 1/2 (1/2) | Dresdner Bank |
| SWISS FRANCS | | | | | | |
| Tada Corp(a) | 50 | 8 1/2 | 100 | 1996 | - | Yamaichi Bk (Switz) |
| GUILLERDS | | | | | | |
| NMB Postbank Group(a) | 400 | 9 1/2 | 100.80 | 2002 | (c) | NMB Postbank |
| YEN | | | | | | |
| Kanemitsu Corp(a) | 200 | 6.45 | 101.80 | 2000 | 2 1/4 | Yamaichi Int. |

*Private placement. S=convertible. W=with equity warrants. F=floating rate note. Final terms. a) Non-callable. b) Bond pays coupon of 12% at redemption, so that yield offers a spread of 370bp over 1/8% (BTM). Fungible with existing FF1,250bn debt. c) Selling concession fee = 3/4%, no management or underwriting fee. Non-callable. d) Put option after 5 years to yield 8 1/2%.

Guinness raises A\$75m in seventh issue this year

By Simon London

GUINNESS, the UK drinks group, yesterday made its seventh international bond issue of the year, raising A\$75m five-year funds in a deal lead managed by Hambros Bank.

The deal brings to £800m equivalent

Guinness Finance Australia, will be used to provide funding for the company's Australian drinks and distribution businesses, including Bundaberg Rum, which were acquired a year ago.

The deal traded at less than 100 per cent coupon, and, according to the lead manager, were priced to yield 86 basis points more than comparable Australian government bonds. However, by taking a different benchmark government bond, some other firms put the yield spread at around 74 basis points.

On either basis the pricing was considered fair value by participants in the deal. Guinness carries a strong A2+/A- credit rating.

Yesterday's deal, in the name of Demand for Australian dollar paper

remains lacklustre. European retail investors once attracted by 15 per cent coupons in Australian dollars can pick up comparable yields in European currencies but with a lower currency risk. The deal traded at less than 100 per cent bid, just inside full fees of 2 per cent.

Elsewhere, the European Coal and Steel Community launched possibly its last international bond issue to be exempt from withholding tax in Italy. The Italian parliament is considering proposals to remove the exemption, granted to all supranational agencies of which Italy is a member.

Yesterday's DM300m five-year deal, lead managed by Dresdner Bank, was priced to yield 8 basis points less than

German government bonds of the same maturity. Assisted by demand from Italy, the deal traded at less than 100 per cent bid, comfortably inside fees of 1.625 per cent.

A flurry of equity linked deals included only the second French franc warrant bond issue by a Japanese company. The FF800m deal by Mitsui Mining and Smelting, lead managed by Credit Lyonnais, took advantage of a currency swap opportunity to give the issuer a low cost of yen funding.

However, investors showed little enthusiasm for the deal. The bonds traded at around the issue price of par on a day when comparable Eurodollar deals were trading up to 104 bid.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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| EQUITY GROUPS & SUB-SECTIONS | | | | | | | | | |
|-------------------------------------|--------------|---------------------|----------------------|-----------------------|------------------|---------|---------|---------|--------------------|
| Tuesday December 3 1991 | | | | | | | | | |
| Index | Day's Change | Est. Yield % (Div.) | Gross Yield % (Div.) | Est. P/E Ratio (Div.) | ad. adj. to date | Index | Index | Index | Year ago (approx.) |
| 1 CAPITAL GOODS (180) | 734.48 | -0.3 | 9.43 | 6.64 | 13.50 | 33.34 | 736.96 | 745.80 | 735.41 |
| 2 Building Materials (238) | 867.68 | -0.1 | 8.57 | 7.18 | 15.39 | 41.75 | 868.83 | 887.81 | 902.33 |
| 3 Consumer Goods (300) | 919.86 | -0.3 | 8.66 | 7.96 | 16.49 | 51.30 | 921.98 | 953.43 | 999.91 |
| 4 Electricals (10) | 1204.96 | -0.8 | 10.46 | 6.41 | 12.17 | 98.23 | 1205.52 | 1240.03 | 1278.62 |
| 5 Electronics (25) | 1409.51 | -0.8 | 11.03 | 5.93 | 11.03 | 52.97 | 1422.34 | 1467.59 | 1539.45 |
| 6 Engineering-Aerospace (8) | 326.03 | -0.1 | 17.19 | 7.96 | 7.02 | 18.52 | 327.71 | 324.25 | 325.45 |
| 7 Engineering-General (43) | 452.10 | -0.2 | 10.77 | 5.53 | 11.44 | 17.78 | 451.40 | 453.37 | 458.41 |
| 8 Metals and Metal Forming (9) | 308.96 | -0.6 | 2.13 | 11.40 | - | 25.21 | 310.87 | 312.59 | 317.77 |
| 9 Motors (12) | 289.73 | -0.1 | 8.33 | 8.31 | 14.86 | 17.56 | 289.96 | 290.67 | 300.36 |
| 10 Other Industrial Materials (20) | 1486.34 | -0.5 | 8.09 | 5.51 | 14.69 | 50.70 | 1493.20 | 1510.14 | 1520.97 |
| 21 CONSUMER GROUP (198) | 1536.72 | -0.9 | 7.52 | 3.66 | 16.45 | 38.15 | 1522.63 | 1523.04 | 1523.12 |
| 22 Breweries and Distillers (23) | 1860.50 | -0.3 | 8.36 | 3.64 | 14.54 | 39.79 | 1854.76 | 1860.36 | 1860.12 |
| 23 Food Manufacturing (19) | 1183.04 | -0.7 | 9.72 | 4.27 | 12.71 | 33.08 | 1175.35 | 1183.51 | 1179.20 |
| 24 Food Retailing (17) | 2283.71 | -0.7 | 9.72 | 3.47 | 13.36 | 38.56 | 2284.33 | 2400.89 | 2282.78 |
| 25 Health and Household (23) | 4054.03 | -0.4 | 3.08 | 22.62 | 72.62 | 2952.10 | 4011.45 | 3997.63 | 3986.59 |
| 26 Hotels and Leisure (24) | 1253.13 | -0.5 | 8.14 | 5.65 | 15.21 | 45.61 | 1259.32 | 1262.41 | 1267.91 |
| 27 Media (25) | 1423.25 | -0.2 | 7.30 | 4.99 | 17.96 | 47.66 | 1420.03 | 1436.77 | 1436.00 |
| 31 Packaging, Paper & Printing (17) | 738.89 | -0.4 | 7.31 | 4.50 | 16.59 | 24.43 | 735.89 | 739.91 | 741.77 |
| 34 Stores (32) | 970.21 | -0.6 | 7.72 | 3.82 | 16.96 | 26.74 | 964.11 | 972.51 | 976.53 |
| 35 Textiles (10) | 598.40 | -0.4 | 5.18 | 5.18 | 16.53 | 21.18 | 598.19 | 601.25 | 610.48 |
| 40 OTHER GROUPS (111) | 1181.24 | -0.4 | 10.12 | 5.55 | 12.47 | 38.39 | 1185.69 | 1193.22 | 1198.04 |
| 41 Business Services (12) | 1381.08 | -0.9 | 7.20 | 4.73 | 17.63 | 46.93 | 1384.72 | 1394.77 | 1373.62 |
| 42 Chemicals (21) | 1381.82 | -0.1 | 7.21 | 5.31 | 17.21 | 54.15 | 1379.77 | 1386.06 | 1381.36 |
| 43 Conglomerates (11) | 1326.99 | -2.5 | 10.93 | 7.90 | 11.17 | 38.95 | 1364.67 | 1374.26 | 1371.25 |
| 44 Transport (14) | 2198.27 | -0.2 | 5.82 | 5.15 | 22.66 | 79.12 | 2194.10 | 2200.96 | 2220.63 |
| 45 Electricity (16) | 1152.95 | -0.5 | 15.25 | 5.69 | 8.53 | 27.53 | 1152.60 | 1152.41 | 1158.08 |
| 46 Telecommunications (4) | 1420.75 | -0.3 | 11.05 | 4.41 | 11.82 | 28.34 | 1420.05 | 1433.42 | 1445.07 |
| 47 Water (10) | 1249.59 | -1.1 | 19.26 | 7.20 | 5.73 | 131.43 | 1249.59 | 1222.08 | 1222.08 |
| 48 Miscellaneous (23) | 1729.17 | -0.8 | 11.32 | 5.86 | 24.01 | 73.58 | 1745.90 | 1749.88 | 1735.94 |
| 49 INDUSTRIAL GROUP (482) | 1222.81 | -0.3 | 8.69 | 4.78 | 14.42 | 37.70 | 1218.28 | 1223.40 | 1227.62 |
| 51 Oil & Gas (19) | 1215.41 | -0.8 | 11.66 | 6.52 | 11.34 | 104.27 | 1218.28 | 1223.40 | 1227.62 |
| 52 500 SHARE INDEX (500) | 2306.42 | -0.2 | 9.03 | 4.96 | 13.99 | 42.97 | 2306.42 | 2306.42 | 2306.42 |
| 61 FINANCIAL GROUP (91) | 714.13 | -0.3 | 6.52 | 3.01 | 13.99 | 33.01 | 716.48 | 716.48 | 726.23 |
| 62 Banks (9) | 822.38 | -0.9 | 6.46 | 40.44 | 37.46 | 68.09 | 836.08 | 839.16 | 762.34 |
| 63 Insurance (Life) (7) | 1415.98 | -0.6 | - | - | - | 63.68 | 1425.21 | 1435.04 | 1451.66 |
| 64 Insurance (Non-life) (7) | 514.30 | -0.9 | - | - | - | 32.94 | 504.77 | 502.71 | 514.08 |
| 65 Insurance (Composite) (7) | 1326.99 | -2.5 | 10.93 | 7.90 | 11.17 | 38.95 | 1364.67 | 1374.26 | 1371.25 |
| 66 Insurance (Bancassurance) (10) | 1481.96 | -0.4 | 6.61 | 14.81 | 14.81 | 68.10 | 1481.96 | 1481.96 | 1481.96 |
| 67 Merchant Banks (7) | 466.86 | -0.3 | - | - | - | 93.92 | 466.86 | 466.86 | 466.86 |
| 68 Property (35) | 837.56 | -1.0 | 6.02 | 5.61 | 24.19 | 28.81 | 837.56 | 837.56 | 837.56 |
| 70 Other Financial (16) | 236.86 | -0.1 | 11.18 | 7.38 | 11.25 | 11.85 | 236.86 | 237.07 | 236.86 |
| 71 Investment Trusts (70) | 1139.13 | -0.2 | - | - | - | 30.42 | 1139.13 | 1139.13 | 1139.13 |
| 99 ALL-SHARE INDEX (661) | 1166.18 | -0.1 | - | - | - | 40.06 | 1166.18 | 1166.18 | 1174.63 |
| FT-SE 100 SHARE INDEX | 2420.21 | -0.5 | 2436.91 | 2396.91 | 2414.91 | 2420.21 | 2420.21 | 2447.51 | 2416.31 |

FIXED INTEREST

| PRICE INDICES | Tue Dec 3 | Day's change % | Mon Dec 2 | Accrued Interest | ad. adj. to date | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 | 32 | 33 | 34 | 35 | 36 | 37 | 38 | 39 | 40 | 41 | 42 | 43 | 44 | 45 | 46 | 47 | 48 | 49 | 50 | 51 | 52 | 53 | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 | 101 | 102 | 103 | 104 | 105 | 106 | 107 | 108 | 109 | 110 | 111 | 112 | 113 | 114 | 115 | 116 | 117 | 118 | 119 | 120 | 121 | 122 | 123 | 124 | 125 | 126 | 127 | 128 | 129 | 130 | 131 | 132 | 133 | 134 | 135 | 136 | 137 | 138 | 139 | 140 | 141 | 142 | 143 | 144 | 145 | 146 | 147 | 148 | 149 | 150 | 151 | 152 | 153 | 154 | 155 | 156 | 157 | 158 | 159 | 160 | 161 | 162 | 163 | 164 | 165 | 166 | 167 | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 28 |
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DECLINE OF THE MAXWELL EMPIRE

DTI was looking into MCC share deal in October

By Bronwen Maddox and Peter Martin

THE government was still considering complaints about dealings between Mr Robert Maxwell and Goldman Sachs one month after appointing the investment bank to head the US sale of shares in British Telecommunications.

On October 17 1991, Mr Peter Lilley, trade secretary, wrote a letter to a private investor who had complained about Robert Maxwell's sale of "put" option on the shares of Maxwell Communication Corporation to Goldman Sachs in August 1990.

The option gave Goldman Sachs the right to sell MCC shares to Mr Maxwell at a future date.

Mr Lilley's letter said: "The matters you raised remain under consideration by my officials."

The investment house was appointed to the BT sale in September 1991, replacing Salomon Brothers which had been dropped because of its manipulation of US Treasury bond auctions.

Before appointing Goldman Sachs, the Treasury demanded written assurances that it had never taken part in any action which could affect its ability to sell the BT shares.

The investor, who does not wish to be named, wrote to the DTI after complaining to the London Stock Exchange and the Securities and Futures Authority.

On April 26 1991, he was told by Mr GV Hucker, head of the SFA's Complaints Bureau, that "several departments of the Stock Exchange have looked, or are still looking, into, your complaint."

In a letter to Mr Lilley dated September 16, the investor asked if the DTI had passed information to the Treasury.

Mr Lilley's letter did not answer the question directly, but added: "I can tell you that the Treasury did undertake a thorough examination of all the firms being considered for the role of lead manager of the US part of the BT share sale. In the light of this examination and of wide-ranging assurances given by Goldman Sachs, the Treasury has no reason to doubt the appropriateness of the appointment."

Both the DTI and the Stock Exchange refused to comment. Last night Goldman said: "We don't know that the matter is under consideration, but we do know there is no investigation."

Goldman Sachs was an active market maker in MCC shares. The terms of the "put" option would have given the purchaser an incentive to buy MCC shares.

Goldman Sachs was, according to market traders, a consistent bidder for MCC shares at times when they were under pressure during 1990 and early 1991.

Goldman has said it already held a large stake in MCC when it bought the Maxwell put option in August 1990, and that buying options was a normal way of hedging a long position in a volatile stock.

Creditors shocked to hear restated valuation of private companies' assets and liabilities leaving an enormous black hole
Banks will stay their hand until Friday

By Robert Peston and Raymond Snoddy

MR KEVIN MAXWELL faced the barrage of cameras alone yesterday to announce his resignation as chairman of Maxwell Communication Corporation and to say that once again the banks had stayed their hand - at least until Friday.

Mr Maxwell, who has been chairman of MCC for virtually a month to the day since his father Robert was pulled from the sea off the Canary Islands, had come to the press conference from the latest meeting with the banks.

He had to tell them that the debts on the family's private interests, the Robert Maxwell Group, were significantly larger than expected. It was another small retreat for the man who has spent the past month working 18 hours a day.

Mr Kevin Maxwell said that he and his brother Ian had resigned from the MCC board because "it is evident that increasing conflicts of interest have arisen" and resignation was in the interests of both shareholders and employees.

"The shareholders and the board must not think that any inquiries into the company affairs will be impeded in any way by the obvious loyalty I feel to my late father," he said.

The potential conflicts also involved the interconnections of indebtedness between the private and public companies and any write-offs or provisions in the public companies

if the Robert Maxwell Group were to go into administration or receivership.

Mr Kevin Maxwell ended an air of fatalism yesterday. There were no "sacred cows" however much the family admired The European or the traditions of the Daily Mirror.

"When you are in a position where you require a standstill of your banks you cannot impose your wishes. What you can do responsibly is put forward commercial proposals to the banks which they consider and elect whether or not to take your advice," said Mr Maxwell, clearly relieved that there was at least a breathing space until Friday.

The bankers who met Mr Kevin Maxwell earlier in the morning had been shocked by what they had heard.

"When we were given the restated valuation of the private companies' assets and liabilities, there was an audible gasp," said a banker from one of the 30 banks with \$900m of loans to the private companies.

"Just over a week ago, we were told that the debt was about \$800m and the assets were worth \$1.4bn, on the basis of a preliminary examination by the accountants, Coopers & Lybrand, and the US Bankers Trust," he added.

"Now we are confronted by an enormous black hole. As you can imagine, there were a lot of angry bankers in that room."

The latest turn in the crisis began late on Friday, NM Rothschild, the merchant bank hired last week to advise the private companies, had requested detailed information from the companies on their debts. What the merchant bank was told, to its horror, was that the calculation of bank debt gave an incomplete picture of the private companies' liabilities.

The private companies owed about \$200m to the two Maxwell public companies, MCC and MGN. The bulk of this - about \$250m - had been borrowed, directly and indirectly, from MCC.

In addition, the private companies had borrowed between \$20m and \$40m worth of MCC and MGN shares from the pension funds of those two companies - though those figures are subject to revision, according to a banker. Those shares had then been used by the private companies to provide collateral on the private companies' bank loans.

There was in effect a "double hit" for the private companies, in the words of a banker. They owed money to the pension funds and the collateral provided to the banks was in question.

National Westminster Bank, the clearing bank co-ordinating the rescue of the private companies, and Credit Lyonnais,



Kevin Maxwell at a press conference yesterday, where he announced his resignation as chairman of MCC

the French bank which is lead banker to MCC, were informed about the newly uncovered liabilities.

Rothschild also informed Mr Pen Kent, a director of the Bank of England, that the chances of preventing Headington Investments and other Maxwell companies from going into administration had receded.

However, the Bank of England said that it had not had to intervene in negotiations between the Maxwell private companies and the banks.

When the banks to the private companies were told about these liabilities early yesterday, they were furious. Letters had been sent to them from the trustees of the public

companies' pension funds. These letters disputed the banks' rights to dispose of shares the banks thought they controlled as collateral.

In addition, the banks did not understand why they had not been informed earlier of the loans between the public and private companies. When Mr Robert Maxwell died a month ago, his sons, Mr Kevin and Mr Ian Maxwell, had said they would give a full and frank account of their companies' finances.

On the basis of this commitment the banks continued to support the private companies. "I do not understand why we were not told about the inter-company loans earlier," said a banker.

But it was not only the ability of the private companies to avoid receivership or administration that had been called into question. MCC's \$250m loan to the private companies put its viability in doubt.

Credit Lyonnais is co-arranger of two big MCC loans: a \$750m (\$425m) revolving credit, repayable next year, and a \$1.25bn term loan, due for repayment in 1994. So it called an emergency meeting of its bank syndicate on Monday, which was followed by another meeting yesterday.

Just under 40 banks were involved in the syndication of those loans. They are keenly interested in whether there is any possibility of the Maxwell private companies repaying

the \$250m owed to MCC. If that \$250m were written off, then the chances of MCC avoiding administration would also be reduced.

At yesterday's press conference it was true that he had been kept totally in the dark by his father.

That would not be right because they had been board colleagues for many years.

"Clearly we didn't know everything and clearly he had a style of business where probably you had a need to know rather than a sharing of information all the time," said Mr Kevin Maxwell, who yesterday repeated his promise that when the full facts are known they will be publicly revealed.

MGN fund's self-investment pattern raises questions

By Norma Cohen, Investments Correspondent

IF MIRROR Group Newspapers had simply invested some of its pensioners' money in other companies controlled by Mr Robert Maxwell, its late proprietor, it would have broken no law, pension experts said.

Of Mirror Group's 20 largest investments, totalling \$161m as of April 5 1990, roughly \$43m - about 10 per cent of the total fund - were in companies in which Mr Maxwell or his family had an interest. Any decline in the value of these investments which include a stake in MCC has not yet been reflected. The total assets of the fund were valued at \$431m in April 1990 - the last period for which accounts have been prepared.

Ironically, limits on self-investment, agreed in the Social Security Act of 1988, are to take effect for the first time only next year. The National Association of Pension Funds, the trade group for the industry, has urged trustees to avoid self-investment completely, saying it gives rise to charges of conflict of interest.

However, the pattern of investments, as revealed by the pension fund's latest accounts, also raises several questions about whether its trustees - and their investment advisers - exercised their legal obligation to be "prudent" with employees' funds.

While MGN's pension fund used five advisers, it was Bishopsgate Investment Management, a company controlled by Mr Maxwell, which managed over half the pension fund monies, according to the fund's 1990 annual report. Its property investment adviser is Pergamon Holdings Property Department, another Maxwell-related company.

First, the Mirror Group's 20 largest UK equity investments

are not in blue chip UK equities, but rather in a series of smaller companies and property. "I would say that would be highly unusual," said Mr John Rogers, investments director at the National Association of Pension Funds. "Personally, I've never heard of it."

Also, none of the fund's

by general UK Trust law which requires them to behave as "ordinary men of business" investing money prudently on behalf of others. That means that funds must be spread properly across a range of investments and in reasonably safe holdings.

Perhaps more unusual, pen-

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assets are invested in UK government bonds - the safest of all sterling securities - and a mere \$2m are in index-linked stock. Also, roughly 40 per cent of the fund's total investments are in overseas investments - unusual for a pension fund whose liabilities are exclusively in sterling.

Pension funds are expected to match assets with liabilities and to hedge significant non-sterling exposure to avoid currency losses. On average, UK pension funds have roughly 60 per cent of funds in quoted UK equities and no more than 20 per cent invested abroad.

However unusual the spread of investments may be, it is not clear that any law is violated by them, according to Mr Robin Ellison, partner at Ellison Westthorp, the pension lawyers.

There are currently very few rules governing pension fund investments. However, the trustees are required to abide

sions experts said, is the disclosure that MGN's pension fund has loaned stock to the Maxwell family's private companies and received no collateral for them - contravening basic stock lending practices.

There is nothing wrong with stock lending itself which is a time-honoured practice in the UK. Beginning in early 1991, UK pension funds were exempted from certain tax liabilities on stock lending, provided the lending occurred in a prescribed manner.

According to the Stock Exchange, which sets rules on stock lending, all transactions must be handled through money brokers who keep secret the identities of counterparties and act as an intermediary for the receipt of collateral, typically in the form of high-quality short term securities.

If the borrower fails to return the stocks, the lender may sell the collateral to recoup any losses.

Final autopsy report due today

By Peter Bruce in Madrid

A FINAL autopsy report on the death of Mr Robert Maxwell is expected to be passed to the investigating judge in Tenerife today following examination of tissue samples from his body by a toxicology laboratory in Madrid.

The report was sent to pathologists who first examined Mr Maxwell's corpse in Gran Canaria after his death at sea off the Canary Islands on November 5.

It was unclear yesterday whether the contents of the final autopsy would be made public in an effort to clear the flood of suspicion that surrounded his death. The Tenerife authorities are under no obligation to make the findings public.

The Gran Canaria pathologists, nevertheless, have been suggesting privately that their final report vindicates their original finding that Mr Maxwell suffered a heart attack on board his yacht before falling overboard and that he was already suffering from chronic heart disease.

Worldwide spread of interests

THE MAXWELL family's private interests run from newspapers in Kenya to helicopters in the North Sea and football teams in the UK.

By far the largest business is AGB International, the market research business Mr Robert Maxwell bought for \$134m in 1988.

Hit by heavy restructuring costs, AGB reported a loss in the second half of last year after earning \$24m of operating

profits in the previous 18 months.

Most famous of the Maxwells' foreign newspapers is the Daily News in New York, acquired in March.

In the City, the Maxwells control London & Bishopsgate Group which runs a collection of investment companies in the UK and abroad and offers

most of the pension funds of Maxwell companies which are now the subject of intense scrutiny by external auditors and regulators.

Bankers to the Maxwell private and public companies confirmed yesterday that some \$30m to \$40m of Mirror Group Newspapers and Maxwell Communication Corporation shares held by some of the pension funds had been borrowed by private Maxwell companies.

\$900m of revenues in the financial year to March 31, is a profitable company whose cash flow is quickly swept up by its debt-laden parent. "It is like Bloomingdale's, which made money, but was forced into bankruptcy because of the debt of its owner," said a senior rival publishing executive.

Macmillan's financial performance is hard to measure because it is included in overall UK group figures, but a clue can be found in MCC's statement last March that some 70 per cent of its assets - which are in North America - generated roughly 90 per cent of group operating profits.

That would suggest that Macmillan and OAG together accounted for more than \$250m of operating income. Macmillan, which was acquired by Mr Maxwell in 1988 for \$2.6bn, was ranked last year as the 11th largest US publisher, just above Mr Rupert Murdoch's Harper Collins. The company is thought by industry insiders to be doing well and has benefited in recent months from best sellers such as the original

Gone With the Wind, which has enjoyed renewed sales since the publication by Warner Books of Scarlet, the sequel.

Macmillan's most recent string of asset disposals, which began long before Mr Maxwell's death, has included the sale for \$86.5m of Macmillan's professional and business reference division and the sale for \$13.5m of the medical books operations, both in September. October saw the sale for \$146m of Macmillan's directory division and last month brought the announcement of a planned \$265m sale of a 55.6 per cent stake in Berlitz, the language schools unit.

The latest disposal was a \$157.5m sale in mid-November of Macmillan's computer publishing division: this price compared to a book value of \$189.4m.

With revenues for these disposals stripped out of Macmillan, the publisher's expected total turnover is estimated at about \$500m.

Mr Shaffer said OAG, acquired in 1988 for \$750m, is also not for sale.

In New York, meanwhile, the loss-making Daily News sought to distinguish itself from Macmillan and OAG because it is privately owned by the Maxwell family. Mr Maxwell received \$60m from the Tribune Company of Chicago last March when he took over the New York tabloid, but much of this is expected to go to cover 1991 losses.

Mr John Camp, a vice president of the newspaper, said he was confident that Mr Kevin Maxwell, chairman of the Daily News, would remain committed to the newspaper. Mr Maxwell made a one-day trip to New York shortly after his father's death.

Contrasting characters to take over

By Guy de Jonquieres and Nikki Tait

GREAT CONTRAST marks the pair of men chosen yesterday to take over the reins of Maxwell Communication Corporation, the deeply troubled UK-US publishing group, from Mr Kevin Maxwell.

Mr Peter Laister, the new British chairman, is known for his failure to couple his lively imagination for strategic initiatives with sound financial discipline.

Mr David Shaffer, the new American chief executive, has wide management experience in Macmillan and the Official Airline Guide, the two main US companies which form the heart of MCC.

Mr Laister's appointment marks an ironic reversal of fortune for a man who last hit the headlines six years ago when he was the chief executive of the UK's largest compact disc maker, and the formation of a joint venture between Nimbus and Philips, the Dutch electronics company, in advanced information systems.

Mr Laister has also acted as a company doctor to several troubled companies, including Océanics, an offshore services company, and Finance, Land and General Holdings, a hotel and property group.

When Mr Shaffer's company was bought by MCC in 1988, he probably never imagined becoming chief executive of the UK-based publishing empire within three years. Still less that he would catapulted into this role by a corporate banking crisis which Mr Maxwell's death had triggered.

Yet if there was any message which MCC's newly-appointed chief executive was trying to convey yesterday, it was "business as usual". No, he said emphatically, there were no assets within the pub-

lic company which were for sale.

"The sale programme started early this year and was completed with the disposal of Biarritz."

Had not there even been inquiries? "Not that I'm aware of," he responded.

Declining to discuss details of MCC's debts, Mr Shaffer did volunteer an equally sanguine view about the effect which the recent sequence of events had had on underlying business within the publishing group.

"I think," he remarked with almost British sang-froid, "that there's been very little impact on operations."

Mr Shaffer, 43, is a relative newcomer to the MCC empire. He first encountered the business when Dun & Bradstreet decided to sell its Official Airline Guide subsidiary to MCC for \$750m in 1988. Shaffer was president of OAG, the main business of which involves the collation and publication of worldwide airline scheduling and fare data.

At the time of the sale, OAG had revenues of about \$150m (\$102m) and was making profits of about \$65m. It also took in some \$9 offices in the US and where Mr Shaffer was vice-president.

On joining MCC, his responsibilities widened. He started to look after some of the businesses which MCC acquired as part of the Macmillan publishing empire, as well as some of MCC's businesses in the UK. As a result, he said, he has been juggling between the two countries for some time, although his home remains in New Canaan, Connecticut.

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David Shaffer, the new chief executive



Peter Laister, appointed the new chairman



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INVICTA SOUND PLC (Incorporated and registered in England No. 1798533) to be renamed SOUTHERN RADIO PLC

**Introduction
to
the Official List**
following the recommended merger of
Invicta Sound PLC and Southern Radio PLC

| Authorised | | Issued and to be | |
|------------|------------|------------------|------------|
| £ | Number | £ | Number |
| 3,500,000 | 35,000,000 | 2,834,261 | 28,342,608 |

Invicta Sound PLC operates independent radio stations broadcasting in Kent. Its principal subsidiary, Southern Radio PLC, operates independent radio stations broadcasting in Sussex, Hampshire and the Isle of Wight.

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4th December, 1991

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Arranged and led by
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In accordance with the provisions of the above Notes, notice is hereby given that for the six months from 29 November 1991 to 29 May 1992, the Notes will carry an interest rate of 5 1/4% per annum. The interest payable on each U.S.\$10,000 and U.S.\$250,000 Note on the relevant interest payment date, 29 May 1992, against Coupon No. 18 will be U.S.\$365.42 and U.S.\$9,135.42 respectively.

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EVANS OF LEEDS PLC

Property Investment Group

UNAUDITED RESULTS FOR THE SIX MONTHS
ENDED 30TH SEPTEMBER 1991

| | 6 months to 30.9.91 | 6 months to 30.9.90 |
|---|------------------------|------------------------|
| Total Revenue | 9,328 | 8,232 |
| Profit on Ordinary Activities after interest and other charges | 3,446 | 3,302 |
| Taxation | 854 | 1,105 |
| Profit attributable to shareholders | 2,592 | 2,197 |
| Earnings per share | 3.85p | 3.29p |
| Interim Dividend | 1.30p | 1.18p |

The current annual rent roll exceeds £10m.
The increased dividend will be paid on 3rd January 1992 to all shareholders on the register on 13th December 1991 and will absorb £261,435.

UK COMPANY NEWS

UniChem in £35m cash call and £27m pharmacy buy

By Peggy Hollinger

UNICHEM, the UK pharmaceutical wholesaler whose bid for MacCarthy has been referred to the Monopolies and Mergers Commission, is stepping up its move into retailing through a £35.1m rights issue and the separate £27m acquisition of E Moss, one of Britain's leading pharmacists.

The 1-for-4 rights issue at 148p per share was accompanied by a pre-tax profits forecast of £21m for 1991, compared with £16.4m last time. News of the cash call depressed the shares by 7p to 177p.

Mr Peter Dodd, chief executive said the group would pay £27m in cash and shares for Moss, which has 92 outlets mainly in the south east of England. After the deal, UniChem will own 131 stores of which 130 were purchased in the last 13 months.

UniChem intends to build up a franchise network using some Moss stores and its own existing outlets. Moss is expected to bring £25m in sales to UniChem's wholesaling business and £15m to retailing turnover. UniChem enjoys about 29 per cent of the UK wholesale market.

UniChem will issue 9.8m shares worth £17.2m to Moss vendors at a price of 176.16p, plus 28m cash. A final payment not expected to exceed £1.4m will be made after a review of Moss's accounts. About 67.4 per cent of Moss shareholders



Peter Dodd: talks on a possible buy in western Europe

have agreed to the offer. Moss's vendors will hold about 8 per cent of the enlarged group after the rights, for which they will not be eligible. UniChem is some 60 per cent owned by 4,400 pharmacists which are also the wholesaler's customers.

Proceeds from the rights will be used to fund further retail acquisitions in the UK and wholesaling businesses in continental Europe. Mr Dodd said the group was in talks on a possible purchase in western Europe, which could amount to between £2m and £10m.

UniChem's acquisition fol-

lows its thwarted attempt to take over MacCarthy, the drugs retailer and manufacturer. Mr Dodd said the group would re-examine its position on the bid when the commission announced its decision. "It depends what I would have to bid," he said. "I think there will be two to three players then."

Mr Dodd said he did not expect the Moss purchase to be referred as the retailer had distributed its own pharmaceuticals. "Having said that, I don't think anybody would be prepared to put money down on the OFT."

Leeds overcomes sales downturn to show profit rise

By Daniel Green

INCREASING DEMAND for smaller contracts meant higher margins on lower sales at Leeds Group, the textiles dyer and printer.

However, the rise in full-year profits was held back by a sharp increase in provisions at West Yorkshire Insurance, in which the group has a 35 per cent stake.

Turnover slipped to £31.4m (£33m), while pre-tax profits rose to £4.11m (£4.01m), including a £381,000 loss from the insurance company stake.

The shift to short-run contracts was a result of both the recession, as clothes manufacturers became reluctant to commit themselves to long print runs of fabrics, and a more flexible public taste for fashion.

Profits were also supported by the company's diversification away from apparel dyeing and printing to furniture fabrics and military camouflage. Leeds has won contracts from five defence ministries outside the UK.

It has meant that Leeds' larger machines have been operating at below capacity. "We have seen a very substantial downturn in the volume business," said Mr Robert Wade, the chairman and managing director.

The short run, fast delivery, contracts which took prece-

dence attracted higher prices, however. Mr Wade said that the change was a structural one for the industry. Retailers were increasingly likely to demand rapid response and keep stocks low.

The results included five months from Stripes Textiles, bought for £5.1m in March. The acquisition was made partly with new shares. With the costs of acquisition this meant a fall in earnings per share to 25p (25.2p), despite a lower tax charge.

A proposed final dividend of 6.75p lifts the total for the year to 9.75p (9.25p).

COMMENT
It is hard to find a textiles company that has weathered recession as well as Leeds. Granted, large chunks of the business have suffered, but to get premium prices while high street clothing sales have slumped is no mean feat.

Capital investment remains high, as it must do, to cope with rapidly changing patterns of demand. More acquisitions are in the pipeline and the City is disposed to look favourably on them when they come.

Profits for the current year could be as high as £4.8m and the unexpected p/e of about 11 means that there should be steady demand for the shares.

NEWS DIGEST

Anglo-Irish Bank calls for £26m

THE ANGLO-IRISH Bank Corporation is to raise £26.1m (£24.3m) through a 1-for-1 rights issue.

The issue, of 80.2m shares at 46p apiece, is underwritten by AIB Capital Markets; the bank has been advised by Goodbody Corporate Finance.

Anglo-Irish, formed 27 years ago out of the City of Dublin Bank, is the third largest bank in the Republic with assets of £17.65m. It is a niche-player specialising in commercial mortgages to high net worth individuals.

The rights issue means that its total capital base rises from £16.8m to £26.1m. This is the second time in less than three years that Anglo-Irish has gone to its shareholders for cash. In 1989 it raised £20m.

The bank said yesterday that it had no specific purpose in making the rights issue other than generating increased earnings per share. "We want to properly position ourselves to take advantage of opportunities on the market."

Its largest shareholder is Ensign Investment Trust which controls a 12.6 per cent stake.

Evans of Leeds edges higher

Evans of Leeds, the property investment and development group, continued its recent growth with a modest advance, from £3.3m to £3.45m, in pre-tax profits for the six months to end-September.

The rent roll improved to £18m against £17m at the

beginning of the year and £15.7m a year earlier.

The company said the increase was achieved in spite of continuing adverse conditions affecting the property investment industry.

Total revenue was 13 per cent higher at £9.33m (£8.23m). Earnings per share improved to 3.85p (3.29p) and the interim dividend is increased from 1.18p to 1.30p.

Rental income had shown a worthwhile increase, directors said, and the policy of developing only where pre-lets had been obtained was continuing.

Mid Southern Water at £3.9m

Mid Southern Water returned profits of £3.9m pre-tax for the half year to September 30 from turnover of £15.3m.

For the 15 months to March 31 1991 the company achieved taxable profits of £5.78m from turnover of £30.9m. Directors said, however, that the comparable figures were not meaningful because of the company's conversion to plc status in August 1991.

Earnings for the half year emerged at 105.3p. An interim dividend of 55.5p per ordinary and non-voting ordinary share is declared. In addition, a special 28.4p per ordinary and non-voting share is also being paid, representing an appropriate return to shareholders for the period since the implementation of the new regulatory arrangements introduced by the Water Act 1989.

Gestetner expands via Canadian buy

Gestetner Holdings, the international copier group, is paying £8.6m for Savin Canada, which sells and services own-label copiers and facsimile

machine, manufactured by Ricoh of Japan, throughout Canada.

In 1990, Savin Canada achieved taxable profits of £1.7m on sales of £36.7m. Net sales, excluding goodwill, amounted to £7.5m. The acquisition, which is subject to Canadian government approval, will give Gestetner some 8 per cent of Canadian copier placements.

Net assets rise at Northern Investors

Northern Investors Company, the Newcastle-based venture capital group, reported net asset value of 275.8p at September 30, compared with 255.6p at March 31 and 243p a year earlier.

During the six-month period the investment in Peter Vassallo, a Newcastle fish wholesaler, was sold for £2.1m making a total return of £2.5m, compared with an original cost of £300,000.

The pre-tax surplus was £282,000 (£179,000) with earnings per share coming out at 8.4p (3.6p). The interim dividend is raised to 3.5p (3p).

Syltone static at £1.17m

Profits of Syltone, the transport engineering services company, were virtually static at £1.17m pre-tax for the half year ended September 30.

The figure, up from £1.1m previously, was struck after taking account of a £70,000 decline in interest charges to £117,000. Turnover amounted to £16.9m (£16.3m).

Fully diluted earnings rose to 8.4p (7.8p) and the interim dividend is lifted to 3.15p (3p). Mr Tony Clegg, chairman, said: "Although the worst of the recession may well be over both here and in the US, the

remainder of the year will require careful monitoring to maintain existing levels of profitability."

Net assets ahead at Dundee & London

The net asset value of Dundee & London Investment Trust rose by some 11 per cent, from 250p to 277p per share, over the 12 months to October 31.

Attributable revenue, however, slipped to £1.5m (£2.03m) leaving earnings at 11.32p (12.08p) per share. Nevertheless, the final dividend is maintained at 8.2p for a same-again total of 12p.

Strong order book at Creighton's

Profits at Creighton's, the USM-traded toiletries and fragrances manufacturer, continued to recover in the six months to end-September.

Interim profits advanced to £565,000 which compared with £502,000 in last year's first half and £720,000 for the full 12 months.

Mr Richard Collard, chairman, said the increase reflected careful monitoring of operating costs. The period saw a further reduction in stock levels and an improved cash position. The order book to Christmas was "very strong" he stated.

Turnover declined to £5.23m (£5.57m). The interim dividend is raised from 1.5p to 2p, payable from earnings of 8.4p (7.2p) per share.

Dutch expansion at Wolstenholme Rink

Wolstenholme Rink, the Lancashire-based metal powders manufacturer, is to acquire Netherlands-based Douw Beheer, a specialty chemicals

concern which trades as PCO.

Initial consideration is £18.5m (£5.81m); a maximum deferred sum of £1.1m is also payable. The current year could be as high as £4.8m and the unexpected p/e of about 11 means that there should be steady demand for the shares.

News of Wolstenholme's purchase was accompanied by a forecast that its final dividend would be maintained at 10p, making a same-again 16.3p for the year.

Marginal fall at Jarvis Porter to £1m

Jarvis Porter, the specialist label printer, reported pre-tax profits down by 9 per cent to £1m in the six months to August 31.

The figure compared with £1.1m last time and came from turnover down from £14.2m to £13.3m. The interim dividend is maintained at 1.4p and is being paid from earnings per share down from 4.2p to 3.1p.

Mr Paul Jarvis, chairman, said the figures reflected the difficult trading conditions resulting from a destocking by the group's customers, particularly in the spirits industry which suffered in the early part of the year from the effects of the Gulf war.

The acquisition in June of Holmes McDougall had given the group a broader customer base, Mr Jarvis added.

The operations of the other Scottish plant, which was closed in July, had been transferred to Holmes McDougall. The long-term benefits expected to arise from combining the two production facilities were being assessed, the chairman said, and if the operational and financial advantages were confirmed, an exceptional provision not exceeding £500,000 would be created in the full year accounts.

Hunter Saphir warns on annual profits

By Peggy Hollinger

Hunter Saphir, the herb and spice, produce and food manufacturing group, yesterday warned that full-year results would be distorted by the termination of insurance payments on a spice factory which was destroyed by fire in 1989.

The warning came as the group announced a sharp fall in pre-tax profits from £3.51m to £1.82m for the six months to September 7.

Turnover rose £5.3m to £106.4m. Last year's results had been inflated, however, by an exceptional gain of £2.1m in insurance payments.

Like-for-like pre-tax profits rose by £400,000.

Mr Nicholas Saphir, chairman, said the British Spice & Pepper factory had contributed profits of £1m before the fire, which have been recovered through insurance payments since then.

Despite sharp gains in turnover as the factory has come back on stream, full recovery would take time, he said. "ES&P was expected to incur a loss in the full-year."

Mr Saphir said the group had made good gains in the fresh produce and other herbs and spices businesses.

Fully-diluted earnings per share plunged 70 per cent to 2.56p. The interim dividend is cut from 1.35p to 1p.

DIVIDENDS ANNOUNCED

| | Current payment | Date of payment | Corresponding dividend | Total for year | Total last year |
|----------------------------|-----------------|-----------------|------------------------|----------------|-----------------|
| Allied Colloids.....int | 0.88 | Feb 21 | 0.8 | - | 3.5 |
| Archimedes Int.....fin | 14.5 | Feb 18 | 12.25 | 26.5 | 20.5 |
| Brent Walker.....int | 5 | - | 5 | - | 5 |
| Creighton's.....int | 2 | Feb 11 | 1.8 | - | 6.2 |
| Dundee & London.....fin | 8.2 | Jan 24 | 8.2 | 12 | 12 |
| Edridge Pope &.....fin | 1.78 | Feb 7 | 2.25 | 2.84 | 4.1 |
| Evans of Leeds.....int | 1.3 | Jan 3 | 1.18 | - | 3.74 |
| Greene King.....int | 3.5 | Feb 7 | 3.3 | - | 10.8 |
| Hunter Saphir.....int | 1 | Feb 13 | 1.35 | - | 5.05 |
| Leeds.....fin | 6.75 | Jan 22 | 6.25 | 9.75 | 9.25 |
| Mid Sthn Water.....int | 83.24 | Dec 20 | 8.25 | - | - |
| Northern Investors.....int | 3.5 | Jan 17 | 3 | - | 7.5 |
| Seaboard.....int | 5 | Mar 23 | - | - | 10.36 |
| Syltone.....int | 3.15 | Feb 14 | 3 | - | 9 |
| Trailhouse House.....fin | 9.61 | Feb 14 | 9.6 | 18.4 | 18.4 |

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. †Includes special 28.4p.

BOARD MEETINGS

| | DATE |
|---|---------|
| The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the substantial shares below are based mainly on last year's timetable. | |
| Today | |
| Intertec - DTP, Cape, Drummond, East Midlands Electricity, Planning Int High Inc, General Electric, Latham (James), Marshallfield Brewery, Morris Ashby, Poma, Porter Child. | |
| Tomorrow | |
| Burns, Rowntree, Salvesen (Christian), Shanks & McIlwain, Sheehy, Tams (John), Yorkshire Water. | Dec. 10 |
| Hambleton, Aon, Roper, Hanson, Murray Enterprise Int Trust, Wharfedale. | Dec. 11 |
| Electronic Data. | Dec. 16 |
| Granada. | Dec. 11 |
| Turkey Trust. | Dec. 11 |

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Data source: BMRC 1990

FT SURVEYS

UK COMPANY NEWS

Heavy costs leave Brent Walker with £134m loss

By Robert Peston

BRENT WALKER yesterday disclosed that it paid £43m for advice from lawyers, accountants and merchant banks in its attempt to avoid receivership.

The troubled leisure company gave details of these restructuring costs along with news of losses of £134m before tax in the 26 weeks to July 14. Figures for the comparable period were not available. New management believed that profits disclosed last year were "materially overstated" and that no attempt had been made to calculate what they should have been.

Mr John Leach, finance director, pointed out that Brent Walker's core divisions - public houses and brewing, together with betting services - had made a profit before interest of £34m. These are the businesses that the company would be concentrating on if

its restructuring plans were to be put into effect.

However, the interest charge of £118m was £1m more than that paid for the whole of 1990. Mr Leach said there were two main reasons for the increase: ● The group had reduced its work on property development, which meant that under UK accounting conventions it was less able to capitalise interest in its balance sheet rather than taking it through the profit and loss account.

● It was paying a higher interest rate than last year because its banks had insisted on receiving a wider margin on loans to the group when they agreed to an interim refinancing of debt last year.

There were also exceptional charges of £51m. Of these, £34m represented a provision against the fall in value of development properties and other assets. The rest, £16.8m,

were refinancing costs - mostly fees to lawyers, accountants and merchant bankers.

However, total restructuring costs since the autumn of 1990, when the group first ran into difficulties, amounted to £43m - about £750,000 a week.

Mr Leach said the biggest recipients of fees had been two firms of solicitors, Simmons and Simmons, which is giving advice to the company, and Theodore Goddard, advising the banks. In addition, two accountancy firms, KPMG Peat Marwick McLintock and Touche Ross, had received big payments.

Net bank borrowings in the middle of July were £1.5bn, up from £1.22bn at end-1990. If the rescheduling and restructuring of debt takes place in the new year a further £500m would be added to bank debt, which is interest accrued but unpaid during the year.

Good sales growth helps Seaboard

By Juliet Sycharva

SEABOARD, the electricity supplier for the south east of England, yesterday reported pre-tax profits of £8m for the half year to September 30, compared with a pre-tax loss of £7.6m the previous year.

Earnings per share were 3.5p, compared with losses of 4.2p last time. The interim dividend is 5p, compared with a nominal 4.4p. This increase of 13.6 per cent is above the 12-13 per cent range expected for most regional companies and confirmed City expectations.

Seaboard was floated on a lower yield than most regional electricity companies, to dampen local share demand.

Operating profit rose to £6.5m from a loss of £2.3m. About £6m of the improvement was due to volume increases in sales, and about £3m to improved margins, the company said. Turnover was up 12 per cent.

● COMMENT

The strongest point in Seaboard's results was, as expected, good sales growth. The City received the announcement that Sir Keith Stuart, formerly a non-executive director of Seaboard, and chairman of Associated British Ports, would take over as chairman next September with Mr Jim Ellis, Seaboard's commercial director, as chief executive, with little interest. The company has not made striking statements about cost cuts, or communicated a sense of its grip on future supply costs. But while not making obvious cuts, Seaboard has, like many other regional companies this season, kept a weather eye on the regulator, telling analysts that it believed its high dividend cover, but relatively low rate of return on assets, could offer it protection from a regulatory clampdown on companies that give more away to shareholders than customers. Forecasts reflected the fact that many analysts believe the company's underlying business more than offsets its often weak presentation. They were in a wide range from 236m to £104m, putting the company on prospective p/e's of between 5.5 and 7.

A game of bluff and counter-bluff

Hugo Dixon on the complications of fixing the BT share sale price

THE PRICING of shares in the £5bn BT sale has turned into a complicated game of bluff and counter-bluff between the government's advisers and institutional investors.

Retail investors must have their applications in by 10 o'clock this morning. But the price at which the shares will be sold - the strike price - will only be decided at the weekend once the final bids by institutions have been made.

The shares are to be paid for in three instalments. The first and second instalments have been set at 125p and 120p in the institutional offer. Retail investors will pay 15p less on each instalment.

They will also get a 15p discount compared with the price paid by institutions on the third instalment if they hold shares until March 1992. But the price institutions will pay in the third instalment - and so the total strike price - has yet to be determined.

The accepted wisdom has been that the strike price will be around the price at which existing BT shares are already trading, currently 349p.

This is based on the fact that the government revealed last week that most institutional bids were around the market price.

The conclusion drawn was that the new partly paid shares would shoot to a large premium when trading begins on Monday. This is because the value of deferring the payment of new shares over three instalments has been calculated at about 20p.

By Monday evening, this 20p gap is almost certain to be closed somehow - if only by arbitrageurs selling the fully paid shares, buying the cheaper partly paid ones and so turning a profit.

The view that the partly paid shares will shoot to a premium is reflected in the price of 136p quoted in the "grey market" by IG index, the financial bookmakers. This implies an 11p premium for institutional investors and a 20p premium for retail investors.

A big premium, however, may not materialise given that government advisers said yesterday that they want to avoid accusations that they have sold public assets on the cheap.

They are therefore aiming for a small premium, by setting a higher strike price.

SG Warburg, the government's lead financial adviser, is said to be asking institutions to bid for shares at a 10p-15p premium to the market price and to be suggesting that the strike price would be 5p above the market price.

One theory, favoured by government advisers, is that institutions have so far bid deliberately low in the hope of forcing the government to sell the shares cheaply. But, with the deadline nearing, they will have to increase their bids or face the prospect of not receiving any shares in the sale.

However, there is an alternative way in which the 20p arbitrage gap could be closed - by the price of fully paid shares falling on Monday. The immediate objection to this is that, if the price were going to fall on Monday, why has it not fallen already?

The answer is that the price being quoted in the market may not be a true reflection of market sentiment because of

the way that the government has deferred institutions from "dumping" shares in advance of the sale. Institutions have been threatened that they may not be allocated shares in the offer if they are caught doing this.

According to this theory, institutions which are unable to sell shares in the market have been registering what they think the shares are really worth by bidding low in the offer. Effectively, the tail has been wagging the dog.

The evidence for this theory is that the volume of trading in BT shares in recent weeks has been rather lower than usual. Last week customer trading volume was 14.2m shares - 0.74 per cent of the market total - compared with average weekly trading volumes during 1991 of 19.2m shares, or 1.23 per cent of the market total.

Government advisers, however, say they have not artificially boosted the share price, merely counteracted a tendency for institutions to depress it artificially. The proof of which theory is correct will only be known on Monday.

Expanding Allied Colloids rises to £21m

By Paul Abrahams

Allied Colloids, the Bradford-based specialty chemicals group, yesterday reported pre-tax profits up from £19.4m to £21.1m for the half year to September 28.

Mr Gordon Senior, finance director, said: "In the circumstances the results aren't bad - which means they're quite good. We are satisfied but not complacent."

Lack of dependence upon the UK market had allowed the company to sustain volume growth, he said. Turnover, up 10 per cent, from £118.2m to £124.6m, had increased in all regions except the UK. Only 15 per cent of the group's turnover is in Britain.

The company simultaneously announced it had bought Hydrolabs, a specialty group dedicated mostly to the US textile industry, for £18m (£10.1m), representing its largest ever acquisition.

Earnings per share rose from 4.85p to 5.17p. The interim dividend goes up to 0.88p (0.8p).

Board shake-up and job losses at Mortgage Corp

By David Sarchard

THE MORTGAGE Corporation, one of the largest centralised mortgage lenders set up in the 1980s, is to make 50 of its 400 staff redundant and close its offices in Edinburgh and Birmingham.

At the same time, four managing directors, covering most of the group's operations, have been replaced. Mr Ray Pierce, chief executive, resigned six weeks ago but his departure is understood to have been voluntary.

The managing directors who have lost their jobs are Mr Martin Augier, head of operations, Mr Allan Gallant, head of mortgage information systems, Mr John Boyle, finance director, and Mr Chris Herbert, sales and marketing director.

The cutbacks are the latest in a series of retrenchment operations by mortgage companies which have been hit harder than other types of lender by the depression in the UK housing market.

Mr LeRoy Rothe, a mortgage banker from Salomon, TMC's parent company in New York,

was this week brought in as the company's new chief executive.

Yesterday TMC signalled that despite the cutback it was not withdrawing from the market and still hoped to stage a comeback when the housing market recovers.

It has a 1 per cent share of the UK mortgage market and a mortgage book of £2.8bn. It also administers over £1.2bn of mortgages from other institutions.

"We believe the UK mortgage market will continue to be depressed during most of the next year and we have restructured our organisation to focus on providing business to our existing customers," said Mr David Jarvis, chairman.

He said that the decision to make the cutbacks had not been easy but was necessary to maintain the viability. TMC hopes to remain a strong UK mortgage lender in the longer term. The sales force is to be slimmed down and will operate only out of its national head office.

Eldridge Pope takes a 'solid step' to recovery

By Philip Rawstorne

ELDRIDGE POPE, the USM-quoted brewer, has taken a "solid step" towards recovery after last year's losses of more than £8m on its hotel and computing interests.

The Dorset-based group yesterday reported pre-tax profits of £1.1m for the year to September 30 compared with a loss last time of £1.78m.

A significantly better performance from the core pub retailing and brewing business was laying a firm foundation for full-scale recovery over a period, said Mr Christopher Pope, chairman.

There was a final extraordinary charge of £250,000 on the Highcliff hotel in Bourne-mouth, now half-owned and managed by Vaux, which was partially offset by a £100,000 write-back on disposal of the Realstream computing business.

The accounts also included an exceptional £475,000 as the group's share of the hotel's

£950,000 loss, after interest, on the year. The hotel had made an operating profit of £500,000, Mr Pope reported.

The Highcliff loss and a reorganisation provision of £250,000 were balanced by exceptional profits of £440,000 on property sales and £291,000 on the sale of the group's shares in Taunton Cider.

Operating profits, driven by the pub division, rose strongly from £539,000 to £3.11m while interest charges fell from £2.94m to £2.01m as borrowings were reduced to £18m by the year end.

Overall beer volumes were down slightly but sales of cash-conditioned ales were 60 per cent higher. Wine volume sales were also up in a declining national market.

Earnings per share dropped from 8.01p to 5.53p. A final dividend of 1.75p (3.5p) is proposed, making a total of 2.64p against last year's 4.1p.

Bad debts and interest charges trim Greene King

By Philip Rawstorne

BAD DEBTS and increased interest charges contributed to a marginal decline, from £11m to £10.9m, in pre-tax profits at Greene King in the six months to November 3.

Interest payable by the Suffolk-based brewer rose from £1.84m to £3m as a result of the write-off of Big R Leisure and the acquisition of 87 pubs.

Debt now stands at £45m to £50m, about 25 per cent of shareholders' funds.

Bad free trade debts continued to cause some concern in the present difficult trading conditions and depressed property market, said Mr Simon Redman, chairman.

A £460,000 provision had been made in the accounts, and the final cost could be similar to last year's £1m write-off.

The results also included a £28,000 loss on the brewer's interest in Butterfly Hotels but Mr Redman said that asset

cover for Greene King's £10m loan guarantees was "comfortable".

Brewing and pub retailing weathered the recession with some success. Trading profit increased 11 per cent to £12.5m (£11.3m) on turnover ahead 5 per cent at £65.6m (£62.2m). Profit margins rose by one percentage point to 19.1 per cent in spite of an increasingly competitive market.

Abbot and IPA, the group's premium cask ales, continued their volume growth in the guest beer market.

Terms had been agreed on the acquisition of a further 14 pubs in Kent, strengthening the company's position in that trading area, he added.

The interim dividend goes up to 3.5p (3.3p), payable from earnings of 19.2p (18.6p) per share.

Analysts scaled down their full year forecasts slightly to £22.5m.

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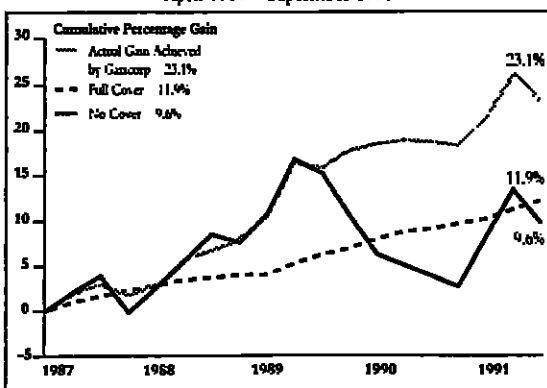
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COMMODITIES AND AGRICULTURE

LME acts to ease the squeeze on copper

Kenneth Gooding analyses the reasons behind yesterday's dramatic intervention

THE LONDON Metal Exchange yesterday took formal action to calm the turmoil which was threatening to get out of hand in its "flagship" copper market.

The market has been in the grip of a severe technical squeeze, which traders suggest has been caused by the Sumitomo Corporation of Japan taking control of much of the LME's copper stocks (see below).

Mr David King, the exchange's chief executive, walked on to the trading floor just before noon to announce that a limit of \$25 a tonne a day was being imposed on the backwardation - the premium paid for copper for immediate delivery compared with metal for delivery in three months.

This should alleviate the worst impact of the squeeze which some consumers complain has held copper prices at artificially high levels for months.

However, it is widely expected the squeeze will end today, because Sumitomo is likely to change its tactics and the price will subside.

Last week, some consumers issued an unprecedented public rebuke, urging the LME to "investigate with urgency the apparent distortions in the market and to take all necessary steps to ensure that an orderly and true market prevails."

Acting through the International Wrought Copper Council, an organisation which represents all sections of the industry, the consumers pointed out that the present state of the exchange's copper market "appears to have no connection with the background of the fundamental situation in the metal, where demand is relatively weak and supplies are plentiful."

As the LME's copper contract is the reference point for deals the world over, the IWCC suggested that "this situation is causing damage to the copper market."

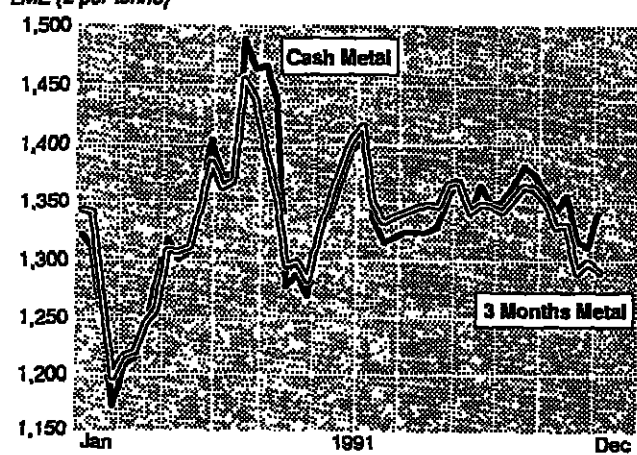
Sumitomo is one of the world's leading traders of physical copper, as distinct from the "paper" variety on futures exchanges.

It handles 450,000 to 500,000 tonnes a year for clients, mainly in Asia and the Far East.

Like many other Japanese corporations, Sumitomo is forbidden to speculate in commodities markets.

Copper

LME (\$ per tonne)



Source: Datastream

per fabricating industry, many parts of which are already having to cope with the effects of an economic recession."

Resentment and frustration had been building up among consumers, particularly because the LME's copper market has remained in backwardation when it would seem more logical that, as there was no shortage of metal, the market should be in contango - where future prices are at a premium over the spot price to reflect the cost of financing, freight and insurance involved in physical delivery.

The IWCC letter was made public last Thursday and was timed to influence the LME board members, who had been called to an emergency meeting to discuss the copper market.

Ring traders were very much aware of the meeting, taking place in the boardroom behind a glass screen above the trading floor. The impact of the letter and the meeting was immediate. In one five-minute LME ring-trading session, the backwardation, which had widened to \$130 a tonne, narrowed to \$50. By the close that day it was down to only \$16.

However, it has been widening again this week until the LME executive intervened. Yesterday morning this limited the backwardation to \$25 a tonne a day.

The LME also said that those with short positions in copper contracts falling due today and succeeding prompt dates (the dates by which contracts must be settled) would pay a \$25 a tonne penalty per market day if they were unable to make physical delivery and/or were unable to borrow cash metal at or less than \$25 a tonne.

"Those with long positions originally seeking to take physical delivery shall be similarly compensated," Mr King ruled.

What has caused all this turmoil? Traders say that Sumitomo, possibly with five other Japanese trading houses, has taken control of a big part of the LME's copper stock - estimates range from 30 per cent to 60 per cent.

Sumitomo has been using this position of influence to force the "shorts" (those who have sold metal they do not own in the expectation of being able to buy it later at a lower

price) to cover their positions. They do this by "borrowing" metal, which in LME terms means they buy spot metal while arranging to sell it again at a future date.

The widening backwardation has been caused by dealers wanting to hold on to copper until the LME December options are declared today. The "open position" for today shows that in theory, 494,000 tonnes of physical copper might have to be delivered - compared with 308,250 tonnes held in LME warehouses.

The IWCC letter made holders of metal nervous because, as was demonstrated yesterday, the LME has the power to limit the size of the backwardation or can take other action to ensure that the market does not become "disorderly."

Holders therefore released some copper, lending it to the market (that is, they sold spot metal with an undertaking to buy it back at a later date) and the backwardation narrowed.

Mr Philip Crowson, senior economic adviser to the RTZ Corporation, the world's biggest mining group, describes the present state of the LME copper market.

"Whatever their motivation, it appears that one dominant merchant or group of merchants owns or controls most or all of the LME's warranted metal."

"In effect, a form of unofficial buffer stockpile appears to be in operation without transgressing any of the LME's rules and regulations."

"As surplus metal flows into warehouses, it is being absorbed by the buffer stock. Unless the operators have made a colossal miscalculation and are playing an expensive game of 'double or quits', these operations are presumably profitable."

"As long as any surplus between supply and demand does not increase suddenly or uncontrollably, the managers

of this stockpile can presumably continue to operate."

The LME executive has been watching its copper market closely for some time, and would have preferred not to have intervened as overtly as it did yesterday. It had hoped to rely instead on gentle, behind-the-scenes persuasion.

The turmoil raises questions about whether the exchange needs to change its rules or introduce new ones to give consumers a better deal.

The LME is reluctant to do so, because it feels that too many rules and regulations prevent a free market working properly.

Mr Simon Payton, the secretary-general of the IWCC, suggests that the LME might solve some of the problems by opening more copper warehouses outside Europe - so far, only Singapore is on the list.

Expanding the warehouse system would take time, because the Japanese have so far not welcomed the idea of adding copper to the present aluminium warehouses, while in the US the LME has excluded copper from its warehouses because it does not wish to disturb its relationship with Comex (the New York Commodity Exchange).

Meanwhile, traders suggest that, once today's options declaration is out of the way, the copper price might well be "allowed" to fall back because it must be costing the Japanese substantial sums to finance all the stock they control.

However, a period of extreme price volatility might be in prospect as the market finds its new level.

Norsk Hydro to contest US dumping charge

By Robert Gibbens in Montreal

NORSK HYDRO, one of the world's two largest producers of magnesium metal, says it will continue shipping to US customers while it contests a US Commerce Department preliminary charge of "dumping."

Norsk has already halved output at its new Cansolm (2048.7m) plant near Montreal, to 20,000 tonnes annually, because of weak North American markets.

The US said risk-sharing power contracts with Hydro-Quebec and certain federal-provincial grants for the plant amounted to subsidisation and allowed Norsk to sell magnesium in the US below true production cost.

The Commerce Department's preliminary finding was based on a complaint by Magnesium Corp of America, which supplied about 20 per cent of the US market.

Norsk and Hydro-Quebec say the power contracts are designed to help major industries compete when prices are low.

The power discounts are repaid by companies when prices return to normal levels.

However, Norsk must pay a 33 per cent provisional countervailing duty on its magnesium moving south while the case goes on to full investigation, and possibly an international Trade Commission decision on whether US producers have been injured.

Magnesium is used mainly in car, aircraft and appliance parts, and also in aluminium alloys.

New investment deal for Australian coal

By Kevin Brown in Sydney

AUSTRALIA'S coal industry is to receive an injection of A\$248.5m (\$110.4m) in new investment as part of a deal struck between the federal government and a group of coal producers led by BHP, the country's largest company.

The deal provides for the abolition of coal export duties, together with reform of the Joint Coal Board, a statutory authority which has extensive powers over coal fields in New South Wales.

In return, the coal companies will invest A\$248.5m over five years in a group of six open-cut coal mines in central Queensland, all of which are operated by BHP.

Mr Simon Crean, primary industries minister, said the deal followed three months of "intensive" negotiations over the future of the inequitable and potentially distortionary coal duty.

"A healthy coal industry is a key to our industrial competitiveness, export income and [prospects for] expanding job opportunities."

"The measures we are announcing... are aimed at keeping it that way," Mr Crean said.

Mr Bob Flew, general manager of BHP's Australian coal division, said the abolition of the coal duty was "an important step in addressing micro-economic reform in the mining industry."

However, other miners said the government had failed to take the opportunity to reform freight charges on the state-owned railways, which the industry says are higher than in other coal exporting countries.

The coal export duty was imposed by Mr Gough Whitlam's Labor government in 1975, as a tax on "windfall" profits following a big increase in prices for coal exported to Japan.

The duty originally applied to all coal exports, but has gradually been reduced in size and scope and is now levied only on exports from the six Queensland mines managed by BHP.

Abolition of the duty will save the owners of the mines about A\$48m a year, roughly equivalent in cash flow terms to the cost of the proposed new investment.

The main elements of the investment plan include spending A\$122.5m on expansion, creating at least 120 jobs; A\$85m on research and development; and A\$50m on accelerated mine rehabilitation.

The coal companies have also agreed to spend A\$88m on a feasibility study of mine development opportunities, which could lead to further investment of A\$600m.

Reform of the NSW Joint Coal Board will remove its powers over the opening and closing of mines, which were imposed during a period of strict rationing after the second world war.

The board, which is jointly sponsored by the federal government and the NSW state government, will be reorganised to focus on occupational health and safety issues, including monitoring of dust levels.

The federal government also said it would give increased prominence to attempts to increase trade in coal through the negotiations in the Uruguay Round of talks on reform of the General Agreement on Tariffs and Trade.

Ministry orders seven Japanese exchanges to merge

JAPAN has instructed seven of the country's 12 farm-related commodity exchanges to merge into two large regional exchanges, one near Tokyo and the other near Osaka, the agriculture ministry said, Reuters reports from Tokyo.

"The instruction was aimed at making the exchanges more competitive internationally, in line with revisions in Japan's commodity exchange law in 1990," a ministry official said.

Under the proposal for the Tokyo area, Maebashi Dried Cocoon Exchange will be included in a merger between the Tokyo Sugar and Grain Exchanges, which reached a basic agreement to merge last week.

The Osaka Sugar Exchange, the Osaka Grain Exchange, and the Kobe Grain Exchange were instructed to merge near Osaka, the official said.

The ministry also urged the Yokohama Raw Silk Exchange, near Tokyo, and the Toyohashi Dried Cocoon Exchange, near Nagoya, to decide on partners for a merger by the end of next February.

The Yokohama Raw Silk Exchange has been refusing to merge, saying it wants to remain independent.

Under the proposal for the Osaka area, Maebashi Dried Cocoon Exchange will be included in a merger between the Tokyo Sugar and Grain Exchanges, which reached a basic agreement to merge last week.

The Osaka Sugar Exchange, the Osaka Grain Exchange, and the Kobe Grain Exchange were instructed to merge near Osaka, the official said.

The ministry also urged the Yokohama Raw Silk Exchange, near Tokyo, and the Toyohashi Dried Cocoon Exchange, near Nagoya, to decide on partners for a merger by the end of next February.

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MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets)

ANTIMONY: European free market, 99.5 per cent, \$ per lb, in warehouse, 25.50-27.50 (25.00-28.00).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 1.640-1.680 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1.65-2.10 (1.70-2.20).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 25.50-27.50 (25.00-28.00).

MERCURY: European free market, min. 99.99 per cent, \$ per 75 lb flask, in warehouse, 95-115 (85-105).

MOLYBDENUM: European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 2.14-2.17 (same).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.80-5.40.

TUNGSTEN ORE: European free market, standard min. 95 per cent, \$ per tonne unit (10 kg) WO₃, cif. 50-57 (same).

VANADIUM: European free market, min. 98 per cent, \$ a lb V₂O₅, cif. 2.30-2.45 (same).

URANIUM: Niureco exchange value, \$ per lb U₃O₈, 7.25 (same).

Sumitomo: 'We have to keep customers happy and make money'

YASUO Hamanaka, the senior Sumitomo Corporation manager described by some London Metal Exchange traders as the single most powerful man in the copper market, said yesterday: "It is not our intention to squeeze or manipulate the market but we have to keep our customers happy and at the same time make money."

He acknowledged that Sumitomo had control of a big part of the LME's copper stocks. Traders suggest this resulted in a substantial backwardation in the copper price, or premium for metal for immediate delivery compared with metal for delivery in three months.

phone interview from his home in Tokyo that Sumitomo's net position was "short" - in other words, at the bottom line it had sold forward more copper than it would own in the expectation that the price would fall and the metal could then be bought more cheaply.

Sumitomo is one of the world's leading traders of physical copper, as distinct from the "paper" variety on futures exchanges.

It handles 450,000 to 500,000 tonnes a year for clients, mainly in Asia and the Far East.

Like many other Japanese corporations, Sumitomo is forbidden to speculate in commodities markets.

However, it does hedge its copper market dealings by trading futures and options: a future is a contract to buy or sell a set quantity of a commodity at a specified date in the future, while an option gives its holder the right, but not the obligation, to do so.

By trading a combination of futures, options and physical copper for immediate delivery, Sumitomo exerts enormous influence on the market.

Mr Hamanaka explained that Sumitomo was not trading copper merely in order to make profits.

Ultimately, it earned its money by supplying copper to customers. Sumitomo must guarantee a smooth supply of the metal to its customers with a type of "just in time" system designed to minimise stocks and risks, regardless of price or supply disruptions.

Sumitomo had been buying copper because it had received a very large order from its biggest Japanese customer as well as orders from an important Thai customer and from China. "We cannot neglect them," Mr Hamanaka pointed out.

Last week, after copper consumers complained publicly to the LME about the state of the market, Mr David King, chief executive of the exchange, had persuaded Sumitomo to release metal to help alleviate the squeeze, Mr Hamanaka revealed.

However, he questioned whether all copper consumers were equally concerned and suggested that Japanese smelters welcomed the premium for spot metal, "because they have a lot of selling to do in December."

Discussing the LME's action yesterday to limit the backwardation on copper to \$25 a tonne, Mr Hamanaka said it would be better if there was no limit. But he could understand the exchange's position and, in the circumstances, its action was "reasonable."

He said: "We need a stable and sound LME. We don't want it to be like Comex (the New York Commodity Exchange)."

Kenneth Gooding

WORLD COMMODITIES PRICES

MARKET REPORT

Gold closed down sharply on the London bullion market yesterday after long liquidation sparked by Monday's over-extended rally and a perceived turnaround in equity market sentiment. But dealers said the outlook remains positive so long as support holds at \$362 a troy ounce. The US economy still looks weak and the political situation in the USSR is deteriorating, they added. "I think we'll see gold consolidate and claw its way back up to the \$365-\$366 area by the end of the week," one dealer said. Platinum and silver prices also dipped. On the LME a rise of almost 20,000 tonnes in warehouse stocks of aluminium pushed the market to

fresh lows. A sharp rise in nickel stocks to the highest level since December 1984 depressed prices. Zinc closed just ahead of its morning news that Belgium's ACEC-Union Minière is to shut its Overpelt zinc smelter, taking 100,000 tonnes of production off the market. Analysts said the cut, although substantial, would not put the market into balance unless demand improves. It would need further cuts if the market's fundamentals were not to drag prices back down again. In Chicago wheat futures opened near limit up following the offer of \$275m of wheat export credit guarantees to the Soviet Union. Compiled from Reuters

London Markets

| SPOT MARKETS | | |
|-----------------------------------|--------------|-------|
| Crude oil (per barrel FOB) | | |
| Dubai | \$18.20-4.40 | -0.55 |
| Brent Blend (dated) | \$19.20-4.30 | -0.75 |
| West Texas (Jan) | \$19.40-4.40 | -0.50 |
| W.T.I. (1 pm est) | \$20.75-4.75 | -0.25 |
| Oil products | | |
| Oil prompt delivery per tonne CIF | | |
| Premium Gasoline | \$22.25-24 | -1 |
| Gas Oil | \$18.15-16 | -0.2 |
| Heavy Fuel Oil | \$17.75-14 | -0.4 |
| Naphtha | \$19.10-12 | -0.5 |
| Petroleum Average Estimates | | |
| Other | | |
| Gold (per troy oz) | \$359.75 | -4.50 |
| Silver (per troy oz) | \$40.50 | -0.50 |
| Platinum (per troy oz) | \$569.50 | -6.00 |
| Palladium (per troy oz) | \$383.15 | -1.10 |
| Copper (US Producer) | 108.0c | |
| Lead (US Producer) | 97.0c | |
| Tin (Kuala Lumpur market) | \$14.25 | +0.05 |
| Tin (New York) | \$20.25 | |
| Zinc (US Prime Western) | \$2.00 | |
| Cattle (live weight) | 104.60 | +1.07 |
| Sheep (head weight) | 158.00 | +1.81 |
| Pigs (live weight) | 82.45 | -2.40 |
| London daily sugar (raw) | \$229.50 | +2.5 |
| London daily sugar (white) | \$279.25 | +0.7 |
| Tate and Lyle export price | \$237.5 | +2.0 |
| Barley (English feed) | \$121.5 | |
| Maize (US No. 3 yellow) | \$148.00 | +0.5 |
| Wheat (US Dark Northern) | \$140.00 | |
| Rubber (Jan) | \$1.00 | |
| Rubber (Feb) | \$1.25 | |
| Rubber (Mar) | \$1.50 | |
| Rubber (Apr) | \$1.75 | |
| Rubber (May) | \$2.00 | |
| Rubber (Jun) | \$2.25 | |
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| Rubber (Dec) | \$90.75 | |
| Rubber (Jan) | \$91.00 | |
| Rubber (Feb) | \$91.25 | |
| Rubber (Mar) | \$91.50 | |
| Rubber (Apr) | \$91.75 | |
| Rubber (May) | \$92.00 | |
| Rubber (Jun) | \$92.25 | |
| Rubber (Jul) | \$92.50 | |
| Rubber (Aug) | \$92.75 | |
| Rubber (Sep) | \$93.00 | |
| Rubber (Oct) | \$93.25 | |
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| Rubber (Sep) | \$99.00 | |
| Rubber (Oct) | \$99.25 | |
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DISTRIBUTION SERVICES

Wednesday December 4 1991

Why 1992 will not be rushed

In many industries, efficient logistics can serve as the means of achieving that management maxim of the moment: to think globally and act locally. But there are both dangers and drawbacks from concentrating production at a limited number of sites. John Thornhill reports

It is only a little more than a year before the dawn of 1992 but it will be many years before the concept of the single European market will become a reality. Nowhere is this clearer than in the field of distribution services.

Although the concept of a pan-European market for such services has long been avidly discussed in boardrooms and at conferences across the continent, it has not yet materialised. Some doubt it ever will - at least in the form originally envisaged.

The experience of companies in the air express sector such as Federal Express, UPS, TNT and DHL - which have invested heavily in creating pan-European networks but which are losing money at the rate of \$500m a year - has acted as a warning of the dangers of moving too fast and too far ahead of the customer base.

1992 cannot be rushed; there are still considerable regulatory and physical obstacles in place in Europe which will hinder the full implementation of the single market programme. There is a growing realisation that although logistics can influence the development of the European single market they are also crucially influenced by it.

On the one hand, the process of deregulation throughout Europe has encouraged the growth of competition and has changed the cost equation of distributing goods.

For example, haulage operators facing fewer cross-border administrative obstacles and tariffs will be able to extend the distance over which they can economically carry

goods, allowing manufacturers to penetrate new markets.

It has been estimated that the speed of international truck movements in Europe is less than 16kph and costs anything between 1 and 3 per cent more than in the US.

The removal of restrictions will allow a larger number of small operators to take advantage of the lower overhead costs that will result from the simpler administrative environment. The example of the US, after the removal of inter-state restrictions, suggests there is likely to be a greater role for smaller operators performing simple haulage functions. The economics of running an independent owner-operator haulage business in non-recessionary times are hard to match.

On the other hand, however, competition among the bigger logistics companies is likely to intensify although they will be able to benefit more from the economic changes that the creation of the internal market is producing in other markets.

Companies all over Europe are increasingly concentrating their production sites to achieve greater efficiency and are contracting out warehousing and distribution responsibilities to third-party contractors.

Mr James Cooper, co-author of a recent book on European logistics, says: "The concept of 1992 has acted as a spur to the rationalisation of both production and storage, leading to a concentration of facilities and greater transport needs."

Distribution companies have been able to wait for manufacturers to extend their European operations



Companies in the air express sector such as Federal Express, UPS, TNT and DHL have invested heavily in creating pan-European networks

before piggy-backing on top of them. Frans Maas, the Dutch group, for example, has grown to European scale largely on the back of Philips and Rank Xerox, which have been busy rationalising their manufacturing and warehousing facilities on a pan-European basis.

Philips has been slimming down the number of warehouses it operates across Europe from the 75 it used to run. Xerox has been focusing its spare part services for the whole of Europe from a single central warehouse at Venray in the Netherlands.

The consolidation of European industry has been particularly notable in the electronics, automotive and chemicals sectors. But in the computer industry, companies such as DEC and Apple have also been establishing themselves on a European basis while in the food and consumer products industries, Procter & Gamble, Jacobs Suchard, Kellogg and Unilever have been accelerating down that route.

In all these industries, efficient logistics can serve as the means of achieving that management maxim of the moment - to think globally and act locally.

But there are dangers and drawbacks from concentrating production at a limited number of sites. The

more concentrated the facilities, the greater the risks and the more vital the effective running of those plants becomes. Reliability and quality of service become just as important as price for winning Just-In-Time delivery contracts for manufacturers or Quick Response supply chain management systems for retailers.

For companies operating in these areas, "intelligent" logistics functions such as collating and analysing electronic information will become more important than the "dumb logistics" functions of shifting boxes from point A to destination B.

Japanese manufacturing companies entering the European market are also likely to play a significant role. Many have been developing greenfield sites which have allowed them to make the most rational use of logistics networks, giving them a tremendous competitive advantage against indigenous producers. Japanese distribution companies such as NYK, Nichirei, and Mitsui are also being set up in Europe with the clear intention of satisfying their companies' logistics needs.

"In five years time, I think the Japanese will account for a fairly large slug of the European industry," says Mr Martin White of Coopers & Lybrand Deloitte, the management consultants.

The Japanese have realised faster than most that effective logistics management can be used as a means of achieving competitive advantage. The quicker and more efficient use of stock can significantly reduce costs and release the productive potential of manufacturing facilities.

It has been estimated that the amount of capital tied up in inventory in the UK annually amounts to more than £80bn, representing about 20 per cent of the value of manufacturing output. In Japan, the corresponding figure is 10.5 per cent.

Ironically, in many respects Britain has led the way in the field of logistics - at least in the retailing sector. In terms of return on sales, UK transport companies accounted for seven of the top 10 European companies according to a recent survey in Motor Transport magazine. In terms of supply chain management, they have developed some of the most effective systems in the world in conjunction with Britain's formula food retailing groups.

But although the deregulation of the European telephone and distribution markets has been good for the logistics industry as a whole there is a threat that increasing regulation in other fields will impinge upon its growth.

"Green" logistics will become an

increasingly important theme for Europe's distribution companies. Future environmental legislation may well conflict with developments in the industry.

"The nightmare scenario for some companies will be for them to have developed single plant production and centralised inventory, only to face severe restrictions on the movement of goods between factory and warehouse and from warehouse to customer," says Mr Cooper.

The growing importance of green logistics may provide a great opportunity for rail to re-establish itself as an attractive method of distribution. The loosening of state-run railway and postal networks may also allow them to develop greater links with private sector organisations.

Red Star, the distribution arm of British Rail, has already forged trading links with some of its European counterparts and has recently reached an agreement with British Airways for international parcel deliveries.

The creation of the GD Net network among several European postal services with TNT, the Australian group, has also sketched the outlines of the shape of the industry to come. *European Logistics, James Cooper, Michael Brown, Melvyn Peters, Blackwell Publishers*

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■ **Eastern Europe:** There are great possibilities for western companies to help develop the distribution infrastructure in eastern Europe. Vision, patience and determination will be needed. Page 2



Managers are predicting a business explosion just as dramatic as the early days of the courier express industry itself. Page 3

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■ **Postal services:** Private couriers throughout the EC are nervously awaiting a green paper next month on the development of the single market for postal services. Page 4

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DISTRIBUTION SERVICES 2

John Thornhill looks at eastern Europe

Great possibilities



DHL runs a fleet of Ladas for its Moscow express service

THE WONDERS of efficient modern distribution systems are perhaps only fully appreciated in their absence.

This is manifestly the case in large areas of central and eastern Europe where over several decades the rudimentary means of distributing goods have become clogged by inefficiency, wastefulness and corruption.

In the new era of renaissance capitalism, the various countries in the region are trying to create alternative networks for moving goods from the point of manufacture to the end consumer. It is likely to be a long and painful process.

The situation is perhaps at its most acute in the Soviet Union where for more than 70 years the whole economy has been production-driven rather than market-led. Goods and services have been pushed up the supply chain from the factories and farms to the consumer rather than being pulled there by way of retailers and wholesalers.

This emphasis has in part been responsible for the distorted structure of the Soviet economy. For example, the Soviets produce twice as much steel as the west but use only 3 per cent of the amount of corrugated boxes; they run an advanced space programme but their road infrastructure is barely bigger than that of France.

Even the Soviet State Scientific and Research Institute of Automobile Transport candidly admits that the country's distribution network is "30 to 50 years behind that of the west".

Many of the country's specific distribution problems have been highlighted by a team of UK experts that visited the Soviet Union in September under the aegis of the government's know-how fund programme.

They discovered a country that was "logistically crippled". The primitive state of transport, storage and distribution had given rise to wastage of "horrible proportions" with almost 40 per cent of all produce being squandered.

Mr George Hazle, of Exel Logistics, the UK distribution group, who was part of the team, said their principal discovery was that there had been a fall in agricultural production but that effective aid would still be dependent on improving the distribution network.

Some of the proposed remedies were relatively modest. Better feeds and livestock strains would help improve agricultural production. Basic parts for tractors and trucks would reduce the dreadful waste of resources which resulted in 40 per cent of equipment lying idle for need of repair.

In terms of distribution, the team identified a need for heavier vehicles, greater vehicle security and more efficient loading systems. More sophisticated techniques

such as the containerisation of goods and the computerisation of warehousing would have to wait until the basic infrastructure was improved.

But the most urgent need is arguably for greater training. The British know-how fund, in conjunction with Exel Logistics, looks set to sponsor a training programme for 2,000 Russian transport managers in the UK.

Another encouraging sign has been the recent formation of a Swedish consortium - consisting of the Axel Johnson trading group, the Tetra Pak Alfa-Laval food processing and packaging company, and Sweden's farmers' federation, the LRF - which is aiming to invest SKr1bn over the next three to five years in developing model food production, distribution and retail projects.

But as well as the sheer physical problems of dealing with distribution in the Soviet Union, there is also a host of political complications. There is now no unitary body responsible for transport - each of the union's former 15 republics has taken on responsibility for their own region and overall co-ordination is plagued by political dissension.

Some western companies which have set up operations in the Soviet Union have had to create an entire distribution network to ensure that their needs are reliably met. MacDonalds, the US fast food chain which has opened an outlet in Moscow, has established an integrated supply chain from farm to restaurant to satisfy the security of its supplies.

Many other western goods companies are following a similar route in the countries of central Europe. In Hungary, for example, companies such as Procter & Gamble, Unilever and Heinz are all establishing their own distribution networks to sell their products to the highly fragmented retail industry which has about 50,000 retail outlets.

Countries such as Hungary, Czechoslovakia and Poland have already moved a lot further down the road of economic liberalisation than the Soviet Union but even they are struggling to create viable alternative distribution systems.

New private distribution networks are emerging to replace the crumbling state-owned organisations but they are not yet sufficiently strong to bear the full weight of the market. And some of their facilities are still primitive - one consultant recently returned from Budapest recalls his horror at seeing chicken sheds being used as warehouses.

In Hungary, the 10 state distribution networks, known as *fuvarok*, are in the process of being privatised or sold off. The first of them, Duna Fuvarok, has been sold to the Belgian retail group Louis Delhaize, which has begun to set up its own discount supermarket chain in the country under the *Profi* name.

But perhaps a more easily accessible area of the distribution market is for courier and express services. DHL, the international courier group, and TNY, the Australian company, have been rapidly establishing their operations in eastern Europe although it seems more a question of sticking flags in maps at the moment than conducting a vast amount of business.

There are clearly great possibilities for western companies to help develop the distribution infrastructure in eastern Europe. For those with sufficient vision, patience and determination, an enormous and unprecedented business opportunity awaits.

Michael Terry on the prospect of a single European market

Chicken and egg argument

WITHOUT a satisfactory physical distribution system, it is difficult to imagine how the single European market can work.

Yet in contrast to their previously high hopes, managers of Europe's leading distribution contractors fear that they may not be in a position to set up pan-European logistics networks in time for the start of the market in 1993.

Mainly they blame European legislators for being too slow in setting up the necessary legal framework. But they also claim that their future customers, the multinational manufacturers, are being slower than expected at putting in place their rationalised pan-European sourcing arrangements.

At the same time, in what has clearly become a "chicken and egg" argument, certain manufacturers are openly criticising the distributors for being ill prepared for the new opportunities.

The slowness with which European legislation has so far been handed means it is unlikely that we will have the necessary framework for setting up the common standards of service, common procedures, common tariff structures and common communications systems that are essential to a truly pan-European distribution network.

Mr Brotherton, in charge of logistics and distribution at the LEP Group, says: "LEP is one of the world's largest transport groups, with freight forwarding, warehousing and road distribution operations in nearly 40 countries, including partnerships with Daimler Benz and Volkswagen for JIT parts distribution in Germany."

Mr Brotherton refers to Germany where the road transport market is still highly regulated and, in his view, likely to remain so for some years to come. He compares it with the fully deregulated regime in the UK and the partly deregulated one in France.

He points out that Europe is still a long way from agreeing harmonised arrangements for fuel and vehicle taxes. He criticises the new Alpine transit arrangements which he says allow unnecessarily strict restrictions on lorry movements between Germany and Italy.

"There are all sorts of complexities which we were promised would be removed by January 1, 1993, but which are not going to happen," he claims. "Meanwhile there are those of us who accepted the promises at face value and have spent lots of money trying to build up pan-European capabilities."

Eagle Star

In the FT survey on courier and express services, which appeared on July 24 1991, reference was wrongly made to Eagle Star Express. The reference should have been to Eagle Express, which has no connection with the Eagle Star group.

Mr Theo Weitenberg, managing director of Nedlloyd Distribution International, a subsidiary of the Royal Nedlloyd Group, felt that few manufacturers were yet organised for the single market.

"A lot of companies are still taking distribution decisions at a local, country, level rather than a European one. Furthermore I don't think there will ever be a distribution company who can have the whole of Europe in its working area, especially those smaller countries who are on the edge of Europe. A major constraint is setting up organisations and motivating people who have localised loyalties," he said.

Nedlloyd Distribution International specialises in common user warehousing and has 29 sites in Europe. It provides storage, order picking and delivery services for companies such as multinational computer manufacturers Digital, IBM and German department store Kaufhaus.

Next January, it opens a dedicated warehouse for IBM at Amsterdam to carry out European deliveries of computers, including localised customising of the product.

Exel Logistics, the distribution arm of Britain's employee-owned NFC group, has a five-year plan to become a leading European logistics company. The plan is to offer dedicated warehousing solutions to manufacturers and retailers, both food and non-food, through

acquiring the management expertise and customers of local companies.

It first entered Europe by managing a centralised distribution service for Marks and Spencer's store in Paris. It uses local hauliers to carry out the deliveries.

Now it has acquired companies in Spain, Germany, France and Holland at a total cost of £25m. In the past year it has put forward some 20 proposals to would-be clients.

Mr Mark Bedeman, in charge of European development at Exel, agreed that the regulatory framework for the distribution industry would not be in place by the end of next year. "We'll see January 1, 1993 as a deadline so much as a station along the route," he said.

Mr Bill Shippley, managing director of United Transport Logistics Europe, has spent the past two years engaged in what amounts to a commercial act of faith.

From company headquarters in Paris he and his sales team have been trying to spread the gospel of pan-European logistics to sceptical, multinational industrial conglomerates.

"We're still talking with the same people who a year ago had begun to look at material flows. Very little has happened since then. Our customers admit that it's taking longer than they expected to get pan-European systems in place and decide on the relationship

between corporate direction and local interest," he says.

Mr Shippley admits to not being paid for the time taken to develop and present proposals to the likes of BP Chemicals, Neste, Dow Chemicals and Fischer Price.

"Most of these people are existing customers. In other areas and we are trying to extend our services to help them with solutions," he said.

"They are asking how they should be structuring their European operations; how they should be distributing to their European customers; how they should be servicing various businesses and whether they should be holding stock."

Mr Ted Burnside, international technical manager for Reckitt & Colman, claimed that the distribution industry was not yet geared up for pan-European services.

His complaints resulted from a search for a distributor to support Reckitt & Colman's restructured manufacturing system.

"Few if any hauliers had the organisation to allow them to treat our contract as a total concept. They were organised along national lines with each national business responsible for its profit. With Reckitt & Colman it was the total profitability, not the individual route, which was important," he said.

The author is editor of *European Freight Management*, a Financial Times newsletter.

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DISTRIBUTION SERVICES 3

Concorde courier — for a day



AS we descended from 66,000ft and the golden rows of Manhattan's twinkling street lights emerged from the darkness, Concorde flight BA003 was 10 minutes ahead of schedule for landing at New York's Kennedy Airport, writes Michael Terry.

It was good news for the American banks, credit companies and commercial organisations whose paperwork for thousands of dollars of European cash transactions had been put in my personal care for the past 3½ hours.

Because of the Concorde phenomenon of arriving in New York some 1½ hours — local time — before the take-off from London, the British Airways Speedbird courier service would comfortably meet its daily commitment to same-day deliveries to New York offices before they close.

And because extremely high interest rates and cash flows valued at millions of dollars are involved, the airport-to-airport service has become critical for transatlantic commerce.

Customs clearance at JFK, clearly explained in BA's instruction note, was straight-

forward. A representative from the New York Air Courier Company (NYACC), licensed by the US Customs Service to handle customs clearance on behalf of courier services, was at the prearranged rendezvous just beyond passport control. On completion of clearance, he alerts the local courier companies that the goods are ready for collection.

The NYACC agent took the pouch of customs documents for the 24 sacks of shipments that had been stored in the aircraft hold in my name and in a separate building checked the consignments were all present and correct.

Fifteen minutes later, he handed back the customs clearance document for me to present to the customs inspector. If the inspector had wanted to check the load, he would have had to do so in my presence.

By being "accompanied", commercial consignments in the care of a courier — about 65 per cent are documents — are treated by customs as if they are personal baggage. It is far quicker than normal air freight formalities.

LEADING operators in Europe's struggling air express industry, said to be losing \$500m a year, are frantically developing their courier services into global logistics and distribution systems.

By adding further value to their express delivery operations, they are seeking to escape the costly trap of low charges which intensify competition during the previous decade had forced upon them.

Managements from companies such as TNT, Federal Express, UPS and DHL are discussing with leading multinational enterprises ways in which they can tailor their express services to develop and enhance global supply lines between factories and with customers.

They are investing millions of pounds in warehouses, electronic data processing systems, aircraft and trucks in readiness for a business explosion they are predicting will be as dramatic as the early days of the courier express industry itself.

They have wholly-owned subsidiaries, joint ventures agreements or agency arrangements in all the leading west European countries.

"Eighty per cent of multinationals in Europe are looking to radically change their European logistics systems," said Mr Tony Heating, European logistics director for UPS, a company which has set up specialist logistic groups in each of its six global regions.

"All of us see this as the major market opportunity. It offers the big contracts we are all after. UPS has identified 300

companies in Europe with potential annual earnings for it of more than \$1m each. It is currently negotiating with 55 of them."

Mr Heating would not name the companies, but it is thought likely they include IBM, Honeywell and Motorola, companies with which UPS already has courier contracts.

The express operators are

This summer's merger was aimed at offering an integrated international express delivery service

only too aware that the current investments are taking place against a recessionary background where the 30 per cent growth rates of the 1980s have given way to a price war.

"Some of the biggest companies in this market are losing serious money. The main four integrators have invested \$300-\$400m in Europe alone over the last three to four years," claimed Mr Paul Moorhouse,

chief operating officer of TNT Express Worldwide, whose parent company announced a first-quarter loss for 1991-92 of \$150,000 (\$119,000), albeit an improvement on the previous

COURIER AND EXPRESS

Frantic developments

quarter's loss of \$869m.

"The industry needs to charge about 10 per cent more than it does at present in order to break even. We need to make profits in order to provide the best possible service."

This summer's merger of TNT's former Skypak, Mailfast and Express Europe divisions under the umbrella of TNT Express Worldwide was aimed at offering an integrated international express delivery service.

Already it dominates a niche market for emergency deliveries by air of automotive components for car assembly lines. It expects annually to fly some 6,000 tonnes of products, including gearboxes, transmissions, axles, door panels and even foam rubber, across Europe for Ford, General Motors and Volvo.

Mr Moorhouse said TNT had contracts for supply chain management with more than 50 multinationals engaged in the manufacture of pharmaceuticals and medical and high-tech equipment, including contracts between Asia and Europe.

This summer, UPS, the last of the express delivery operators to enter Europe and the holder of an 8 per cent share of the European market, has now opened a bonded European dis-

tribution warehouse on the outskirts of Amsterdam for Poquet Computers, part of Fujitsu. The dedicated unit is manned by UPS which operates a computerised inventory control system that electronically receives orders and product shipment data from Poquet's headquarters in Santa Clara, California.

Completed units are flown into Schiphol airport by UPS which arranges European distribution to customers, half by air and half by road.

According to Mr Chris Hing, marketing director of DHL UK, one strength of the express operators — integrators as they are now known — is that they own aircraft, trucks and vans rather than contracting out. It gives flexibility and ensures reliability, he said.

By persuading clothes manufacturer Coats Viyella's branded menswear division to switch to air express, DHL has been able to reduce transit times by more than 50 per cent for shirt fabric samples imported from east Asia.

It gives the Coats Viyella salesforce extra time to sell to retailers ahead of production and enables the factory to accurately deploy the workforce and pre-schedule machinery rotas.

To ensure reliability, Fedex

Business Logistics prefers to make use of the 400 aircraft and 35,000 road vehicles which Federal Express, its parent company, owns worldwide.

Business Logistics' latest addition to its growing European parts bank operation is a common user warehouse facility at Amsterdam. The operation allows manufacturers to store spare parts locally for

UPU, the United Nations world grouping of postal authorities, is defending its corner

speedy call-up either for assembly-line use or delivery to customers. Clients include medical equipment supplier Varion and mainframe supplier Cray Computers.

In Britain it has begun to operate a dedicated warehouse and distribution system for Sanyo's brown consumer goods products.

Meanwhile as the express industry concentrates its efforts on developing its logistics capabilities, controversy continues to surround its initial *raison d'être*: express delivery of documents and parcels.

At a time when the industry

has been taking a defensively firm line in its submissions to the European Commission's much delayed green paper on postal monopolies, it was caught unawares by TNT's sudden announcement last July of the intention to form an international courier-express joint venture with five postal authorities.

The post offices joining the GD Net holding company are those of Germany, France, the Netherlands, Sweden and Canada. The Commission is now vetting the plan for its implications to the free market. Competitors, who claim the move was aimed at helping TNT fill empty aircraft, doubt whether the scheme will meet its planned start date of next January.

UPU, the United Nations world grouping of postal authorities, is defending its corner energetically on the grounds that the proposed new enterprise will cream off the profitable traffic and leave the postal administrations with only loss-making business.

However, the word is that several other administrations are considering the idea although they are said to be fearful of reprisals by other UPU members.

But TNT's choice of bed mates is especially interesting. One of them, the German Post Office, has in the past taken legal action against TNT. France and the Netherlands are currently at the receiving end of litigation to which TNT is said to be party.

Michael Terry

WAREHOUSING

Technological revolution

IN recent years, businesses have become increasingly aware of the cost factor involved in distributing their goods. Recent surveys indicate that between 25 per cent and 30 per cent of a company's profits can be associated with logistics, be it warehousing, transport or some other element in the total supply chain.

Because of this, many companies are currently reviewing their logistic systems with a view to making them more efficient and cost effective. One important part of this review is the warehouse.

The image of the traditional warehouse, where a mass of components are stored in a disorganised manner and retrieving them is a protracted process, is long gone. The warehouse has been hit by a technology revolution which has completely changed the efficiency and operating patterns.

In reviewing their logistics systems, companies find that one of the vital factors highlighted is that the supply chain must include efficient warehouse operations. This generally warrants a sizeable investment.

In information technology so that as goods are sold off the shelf at the end of the chain the request for more stock is automatically passed to the warehouse and on to the manufacturing plant to ensure a constant supply of products, especially if a "just-in-time" (JIT) system is being worked.

A fit system does not necessarily imply speed but just a regular flow of parts to the manufacturing line on a pre-determined basis. To achieve this an efficient communications package linking all parts of the chain is crucial. The warehouse is the hub of such a system. A failure is often costly and very time consuming.

However, such is the pace of technological advancement in this area that the facility can rapidly become out of date. A recent survey among logistics operating managers revealed that 27 per cent of warehouses were considered to be out of date within two years of opening and 50 per cent after four years of operating.

The revolution in warehouse operation started in the mid-1960s when the first automated storage and retrieval machine was installed. This operated from rails fixed to the top of the storage rack and was equipped with twin hanging masts which had a pair of forks to handle the pallet unit load. Since that time more than 1,000 automated warehouses have come on stream throughout Europe.

In an automated warehouse, the movement of products into the storage area, their positioning and subsequent retrieval is performed by mechanical devices which are controlled by electrical processors. Warehouse automation is less

sophisticated and aims to combine manual input with automation such as through the use of fork lift trucks to move goods rather than them being pushed or pulled by hand.

Apart from the actual building and interior racking which are common to both types of facility, the automated warehouse can include an impressive, and costly, range of equipment including automated guided vehicles, picking carousels, sorting devices, conveyors and stacking cranes.

The strategy for any warehouse must be based on efficient operation. The investment may be substantial but it should reduce manpower to a minimum and help to optimising storage capacity and providing a high throughput.

Such an operating pattern is essential for a facility such as a retail outlet's central distribution facility where the objective is to minimise the time between the product arriving at the distribution centre and leaving the shelf in the customer's shopping bag.

Retailers do not want the burden of heavy inventory costs although a distribution centre servicing a number of stores in one region owned by a chain retailer will inevitably have to accommodate a range of fast-moving lines as well as some slower moving ones. Overall, the objective is to retain stock in the warehouse for the shortest time possible.

In the UK, several of the leading retail chains, such as J. Sainsbury, Tesco and Waitrose, have contracted out their distribution requirements to specialist operators who, as part of the deal, will take over existing warehouses or provide a dedicated facility designed to meet the requirements of the particular customer.

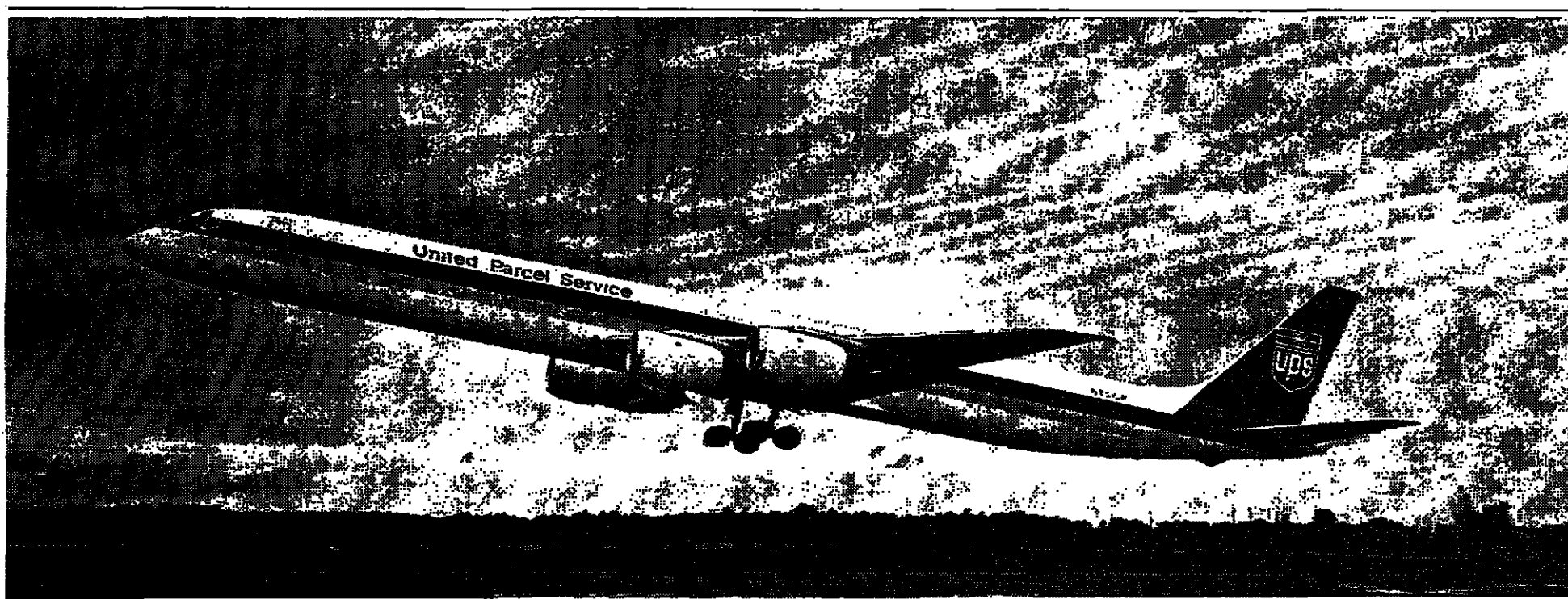
Such facilities can serve as many as 15 or 20 stores with a total or particular range of goods. Within these dedicated contracts, the operator will collect goods from manufacturers, transport them to the central distribution facility, store until required and then despatch to the store when needed.

By comparison, such systems in Europe are rare and it is anticipated that under the single market there will be a move towards centralising distribution facilities.

In developing or reviewing their logistic requirements, companies need to carefully assess the level of automation within the warehouse as it must relate the cost involved to throughput and storage capacity but also leave a margin to allow a flexible response to changes in market conditions and consumer buying patterns. It must also fit in with the rest of the supply chain capacity unless the warehouse is being utilised for other purposes.

David Robinson

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DISTRIBUTION SERVICES 4

Phillip Hastings takes a look at developments in the air cargo industry

A tough year for traditional operators

TRADE recession in the main markets, additional security requirements and growing competition from express companies have all made 1991 a tough year for traditional air cargo service operators such as airlines and forwarders.

On the trade front, for example, airline cargo traffic in the important transatlantic market noticeably failed to pick up as expected after its usual summer season decline. Even the previously buoyant Japan-Europe airfreight market has recently seen airline cargo volumes down by 25-30 per cent.

Airfreight forwarders have been equally hard hit. "Recession has made our market even more intensively competitive," says Mr Roger Curry, president and chief executive officer of US-based forwarder Emery Worldwide. "There is no balance between the value of the service we provide and the price people are paying for that service."

Meanwhile, the air cargo industry as a whole has been under strong pressure to

tighten up security. The UK Department of Transport, for example, has issued several circulars on the subject. As a result, airlines have had to invest heavily in new security equipment and systems, while forwarders have had to reorganise their cargo-handling procedures.

Adding to the problems of both airlines and forwarders is the increasing competition for traditional air cargo business from express companies such as TNT, Federal Express, DHL and United Parcel Service. In many cases, the express companies now use their own aircraft. UPS, for example, has just introduced a five-times-a-week DC8 freighter operation between Stansted, England and Newark in the US.

However, even with the increased competition and other problems, leading airlines are still continuing to increase their air cargo business. British Airways, for example, last month announced that cargo revenues for the half-year April-September 1991 rose by 2 per cent on the same six months of 1990, to just on £200m.

A key factor for airlines seeking to develop a role in current and future distribution chain activities will be their ability to provide a fast, reliable electronic exchange of information, both between each other and with shippers.

In that context, the airline cargo industry is increasingly concentrating on the development of community systems,

particularly of a "neutral" kind, which can be used by a broad range of parties worldwide and also interface with other systems in a true EDI (electronic data interchange) manner.

Mr Lew Llewellyn, senior manager commercial services for BA Cargo, makes the point that it is no longer sufficient for airlines simply to service core airport-to-airport cargo business over a closed international communications network.

"These systems will have to be replaced using the very latest technology. That will enable an airline to provide the openness that EDI will demand with the sort of 'pipeline visibility' that the customer will expect, and have more of a

focus on distribution. Systems will need to be easy to use, very flexible and above all, cost effective," he says.

One of BA Cargo's answers to those requirements is Carat (Cargo Agents Reservations Air waybill issuance and Tracking system). The system is already on line at some 90 forwarding company locations in the UK. Now, in conjunction with electronics industry company Ferranti and Dutch airline KLM, BA has developed a facility which will enable forwarders all over the world to dial up the Carat system.

Neutrality is very much to the fore in the thinking of Swiss airline Swissair which has developed a cargo industry electronic information network known as CCS-CH (Cargo Com-

munity System Switzerland). The system, which is a pilot project for IATA (International Air Transport Association), should become fully operational next spring.

"CCS-CH is a neutral air cargo system which will be available to all parties, including forwarders, airlines, postal authorities, customs and private customers," says Mr Robert Wagner, general manager marketing cargo and mail for Swissair.

To further highlight the "neutral" nature of the system, Swissair plans soon to transform the CCS-CH organisation into a limited company with a wide range of shareholders. Air France and Lufthansa of Germany have already moved in that direction with the estab-

lishment earlier this year of a company called GLS Europe (Global Logistics System) "to provide a link between partners in the logistics chain".

Airfreight forwarders, too, are investing heavily in new information technology. US-based Air Express International (AEI) says it is currently spending some \$12m a year on the operation and development of its Logis (Logistics Information System) system.

AEI has established a two-way computer-to-computer link with BA to provide instant information about the status of its shipments anywhere on the carrier's global network. Similar links have since been put in place with United Airlines, Federal Express and KLM.

However, forwarders and airlines agree that in order to meet the increasingly sophisticated needs of distribution service users, their co-operation needs to be extended well beyond information technology links.

Mr Tom Stack, the vice-president and managing director of AEI (UK), says airlines should,

for example, take a more business-like attitude towards rate increases. "In order that forwarders and shippers can plan ahead, we need to know impending airline rate increases two or three months in advance," he says.

Mr Stack says there will also be greater demand for service quality and he criticises his own industry, the forwarding sector, for sometimes lacking "proper measured standards". He says shippers should demand higher quality services from their forwarders. "The best forwarders will respond with the service levels needed and demand it from the airlines," he adds.

The pressure on the air cargo industry to improve service quality standards is also being seen in a number of other areas.

The cargo division of Virgin Atlantic Airways, for example, recently drew up a charter making ground-handling companies working for the airline accountable for the service levels they provided.

Explaining that move, Ms Jane Spanton, Virgin's director of cargo operations, comments: "Handling companies must realise that we as an airline aim to give 100 per cent service to our clients. That means that we, in turn, expect 100 per cent service and commitment from our handling companies."

POSTAL SERVICES

Stakes are high

PRIVATE couriers throughout the European Community are nervously awaiting the EC's green paper on the development of the single market for postal services.

The stakes are high for groups such as Federal Express of the US, the international courier DHL and the Australian-based delivery company TNT. They have spent millions of pounds to set up pan-European distribution networks; failure to secure liberalisation would end their hopes of capturing the increased business volumes needed to earn a return on investment.

In a submission to the European Commission, the European Express Organisation (EEO), an association of European private delivery services, says that liberalisation of postal services would lead to highly competitive private express and parcel delivery services.

There is some evidence to support this: in the more liberalised US, postal traffic grew 46 per cent from 1981 to 1988 and there is a postal service to every address in the country.

A few European post offices believe more competition is no bad thing. Britain and the Netherlands have already made changes ahead of the EC green paper, expected next month.

The Royal Mail is proposing to allow private couriers to use part of its service for the final delivery of letters in areas which they do not cover, such as remote villages. The Netherlands is trying to prise business away from more conservative countries by offering lower charges for bulk mail from the rest of Europe to destinations outside the EC.

However, most post offices, which together employ 1.55m people, are fighting to preserve the status quo. They fear wholesale reform threatens the continuation of a universal postal system guaranteeing regular deliveries to EC citizens in the outposts of the Community. Stripped of their monopoly rights in the more densely-populated areas, the post offices warn they could not afford to maintain services in remote regions.

Even advocates of reform - such as Dr Robert Albon, a senior lecturer in economics at the Australian National University who is visiting the University of Birmingham - agree that competition could adversely affect rural services by raising prices.

In a report for Aims for Industry, the UK industrial pressure group, he says urban householders would benefit at the expense of rural ones.

The battle between the private couriers and national post offices is reflected within the European Commission. Its telecommunications directorate,

which is formally in charge of the green paper, has until recently supported the national post offices' main arguments against wholesale liberalisation.

However, Dr Pieter Weltevreden, director of telecommunications, last month told a Financial Times conference on postal services that the "application of the free market should be the norm". He said that some services should be regulated, but that their aims should be clearly defined.

With the competition directorate pressing for greater competition, the Commission's green paper is expected to require post offices to stop anti-competitive cross-subsidies. If a post office proposes its parcels division, for example, by using revenue from its letters monopoly, it is clearly frustrating competition within that business by charging arti-

The Commission should address the problem

ficially low prices.

The Commission appears to have accepted arguments by some private operators that post office rules on cross-subsidy violate EC competition laws.

In the past, the Commission has not been afraid to tackle national post offices' anti-competitive measures by forcing member states such as Italy to lift restrictions on international couriers.

SFEL, the French private courier association, has complained that indirect subsidies of more than \$150m from monopoly revenues have been given to Chronopost, its semi-state rival.

The Commission should address that problem by preventing the most obvious forms of cross-funding. The Commission also appears to have sided with private courier companies over their demands for a more liberal postal service within the Community.

It is expected to argue that the system of charging between national postal administrations for delivering each others' mail, known as terminal dues, should be reformed to reflect true costs. The Commission also appears to have sided with private courier companies over their demands for a more liberal postal service within the Community.

But the telecommunications directorate has ensured the final version will not be seen to back total liberalisation. As one EC official put it: "We are not in the business of allowing a private courier firm to cream off the most lucrative areas in the community."

Roland Rudd



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LONDON STOCK EXCHANGE

Erratic trade leaves shares steadier

By Terry Byland, UK Stock Market Editor

A RANGE of domestic and international uncertainties was reflected in an erratic performance by the UK stock market yesterday. Equities closed firmer on the day but UK analysts put little faith in share prices which moved with extreme volatility as investors responded to widespread uncertainty in global markets as well as to new problems on the home front. The cautious trend was emphasised by further stress on the UK corporate sector, underlined by developments at the Maxwell family companies and by concern ahead of tomorrow's meeting of the Bundesbank council to discuss German interest rates. The lead from the FT-SE futures contract had considerable effect on a stock market which opened 22 Footsie points

| Account Opening Dates | | |
|-----------------------|--------|--------|
| First Opening | Dec 5 | Dec 20 |
| Second Opening | Dec 12 | Dec 27 |
| Third Opening | Dec 19 | Jan 3 |
| Fourth Opening | Dec 26 | Jan 10 |

higher and then plunged a net 18 down before rallying sharply as Wall Street opened positively to show a 4.70 dip in UK trading hours. The final reading put the FT-SE index at 2,420.2, a net gain on the day of 5.3 points. The Footsie 2,420 level is regarded as important by some analysts. Mr Richard Lake, chart specialist at Hoare Govett, the London securities house, warned yesterday that,

with Footsie 2,400 broken twice this week, a "medium term target" of 2,350 becomes "increasingly more likely".

Mr Nicholas Knight, who has taken an increasingly bearish view at Nomura Research Institute, said that "further sharp falls must be anticipated", and the market is unlikely to find genuine support until at least 2,300.

However, early trading saw the market bounce successfully at Footsie 2,396.9, raising hopes that the 2,400 mark may yet prove a support level.

The early strength of the UK market was easily justified in terms of the recovery of 40.7 on the Dow Industrial Average overnight, backed up by a firmer trend in Tokyo. With sterling still steady, the stage was set for a rally in the equity

market as bearishers continued to buy stock in London.

But the initial buying came mostly from the market making houses and was fuelled by a strong rise in the FT-SE futures contract. Euphoria was quickly undermined by trading results from Trafalgar House, the construction conglomerate, where the board raised doubts about the interim dividend.

The outlook for dividend payments is particularly significant at present for a UK stock market which is in part supported by dividend yield considerations. The building and construction sector, already hurt by last week's bad news from Y.J. Lovell, the house-builder, was adversely affected by Trafalgar's statement.

Sellers returned immediately and, with the bearishers out of the way, the market fell swiftly. Traders said that there were still substantial selling orders in the wings. The downturn was strengthened by weakness in the stock index futures market where the premium on the December contract was eroded rapidly.

Genuine investment interest in equities remained fairly uninspiring, however, fuelling concerns that there may be further staff cutbacks at stock market firms before Christmas. Seaq volume totalled 454.7m shares yesterday, against 400.6m in the previous session. Stock Exchange data confirmed that retail, or customer business, continues to fall below the £1bn daily figure regarded as the minimum for a healthy London-based securities industry.

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| FINANCIAL TIMES STOCK INDICES | | | | | | | | | | | |
|-------------------------------|---------|---------|---------|---------|---------|--------|---------|---------|---------|---------|---------|
| | Dec 3 | Dec 2 | Nov 29 | Nov 28 | Nov 27 | Nov 26 | Nov 25 | Nov 24 | Nov 23 | Nov 22 | Nov 21 |
| Government Secs | 85.98 | 85.90 | 86.04 | 85.70 | 85.75 | 85.58 | 87.04 | 82.17 | 127.4 | 49.18 | 50.53 |
| Fixed Interest | 95.84 | 95.78 | 95.68 | 95.47 | 95.44 | 90.13 | 97.17 | 90.29 | 105.4 | 50.53 | 50.53 |
| Ordinary Shares | 1836.3 | 1831.5 | 1840.1 | 1856.4 | 1867.9 | 1881.6 | 2108.3 | 2108.3 | 2108.3 | 2108.3 | 2108.3 |
| Gold Mines | 168.9 | 170.9 | 171.4 | 171.2 | 170.6 | 152.3 | 222.8 | 170.7 | 734.7 | 43.4 | 43.4 |
| FT-SE 100 Share | 2420.2 | 2414.9 | 2420.2 | 2428.6 | 2447.5 | 2148.3 | 2673.6 | 2673.6 | 2673.6 | 2673.6 | 2673.6 |
| FT-SE Eurotrack 200 | 1101.80 | 1083.18 | 1107.23 | 1111.78 | 1114.19 | - | 1198.60 | 1198.60 | 1198.60 | 1198.60 | 1198.60 |

| GILT EDGED ACTIVITY | | | | | | | | | | | |
|----------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | Dec 3 | Dec 2 | Nov 29 | Nov 28 | Nov 27 | Nov 26 | Nov 25 | Nov 24 | Nov 23 | Nov 22 | Nov 21 |
| Ord. Div. Yield | 5.03 | 5.05 | 5.04 | 5.01 | 4.98 | 5.72 | 5.72 | 5.72 | 5.72 | 5.72 | 5.72 |
| Earning Yld (full) | 7.48 | 7.52 | 7.49 | 7.45 | 7.38 | 11.87 | 11.87 | 11.87 | 11.87 | 11.87 | 11.87 |
| P/E Ratio (Nov) | 16.79 | 16.72 | 16.77 | 16.86 | 17.03 | 10.09 | 10.09 | 10.09 | 10.09 | 10.09 | 10.09 |
| SEAG Bargains 4.50pm | 23.570 | 23.180 | 23.237 | 20.304 | 21.996 | 22.457 | 22.457 | 22.457 | 22.457 | 22.457 | 22.457 |
| Equity Turnover (m) | 637.50 | 570.25 | 965.33 | 978.32 | 965.60 | - | - | - | - | - | - |
| Equity Bargains (m) | 22.454 | 22.185 | 19.856 | 20.772 | 21.029 | - | - | - | - | - | - |
| Shares Traded (m) | 307.5 | 440.4 | 477.8 | 417.9 | 414.0 | - | - | - | - | - | - |

| GILT EDGED ACTIVITY | | | | | | | | | | | |
|---------------------------------|-------------------|------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | Dec 3 | Dec 2 | Nov 29 | Nov 28 | Nov 27 | Nov 26 | Nov 25 | Nov 24 | Nov 23 | Nov 22 | Nov 21 |
| Ordinary Shares, Hourly changes | Day's High 1948.0 | Day's Low 1816.7 | - | - | - | - | - | - | - | - | - |
| Open | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 |
| Close | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 |

| TRADING VOLUME IN MAJOR STOCKS | | | | | | | | | | | |
|--------------------------------|-------|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | Dec 3 | Dec 2 | Nov 29 | Nov 28 | Nov 27 | Nov 26 | Nov 25 | Nov 24 | Nov 23 | Nov 22 | Nov 21 |
| AAV Group | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| ABBA Group | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Admiral | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Admiral | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Admiral | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |

Trafalgar House tumbles

FEARS THAT Trafalgar House, one of the market's most

favoured yield stocks, may cut its interim dividend yesterday in its biggest one-day setback since the market crash of 1987.

The full-year figures, down 19 per cent at £12.4m, were in line with market expectations and it was the accompanying statement from the chairman that prompted the share slide.

He said: "The timing and strength of any prospective economic recovery and the level of advance corporation tax write-off will figure on the board's consideration of the level of interim dividend."

Dealers, supported by analysts' advice that the statement signalled a dividend warning, rushed to sell the shares and the day's worst stock was down 38 at 170p. However, later steadied and the shares closed a net 25 down at 177p on turnover of 14m.

Mr James Ritchie at UBS Phillips & Drew said the chairman's statement signalled a dividend cut, adding that "the market is in no mood to take on uncertainty over the company's anti-ulcer drug Zantac ahead of its annual research and development presentation to analysts next Monday."

However, some analysts are beginning to voice doubts. Nomura Research argues that Glaxo's present rating "leaves little room for doubt or disappointment on Zantac", and it has a sell stance on the pharmaceutical group.

Sliding metal prices and worries about their effect on the UK's leading mining/metals group triggered a big fall in RTZ and Lonrho, among the world's biggest metal mining companies.

Lloyds, in spite of the bank's relatively large exposure to the Maxwell group, performed exceptionally well, closing unchanged at 364p, having fallen to 355p early on.

Ultramar dropped 30 to 290p on exceptionally heavy turnover of 7.2m, while Lasso weakened 14 to 262p on almost 3m traded, with dealers saying the bid situation was finely balanced.

Specialists said the oil sector was in disarray after the altered terms from Lasso. The latter's share price was said by dealers to have reflected the fact that the company could suffer if the bid succeeds or not. "The company needs to expand to succeed, which says

its previous philosophy has

failed, but if the bid is unsuccessful then there are fears it will launch another, possibly dilutive bid.

He also pointed to Ultramar's dismal performance, and said that if no other bidder emerges then Lasso shares would fall even further, along with other oil shares as asset valuations were reduced.

Glaxo advances

UK dealers were active in Glaxo following recent good news, hopes of more to come, and strong buying in the US. The shares held up against the morning drop in the FT-SE index and closed 30 ahead at 808p. The rise represents more than 6% points on the Footsie.

The stock was marked up sharply at the start of trading after strong buying in the US. It stood at 797p at the official opening but was held back for some time by a line of 1.2m shares taken on at 780p by one securities house. The placing of those shares, and the start of the new Wall Street session, prompted a further rally and the stock closed at 808p.

Observers said the shares, which have doubled since early January, were responding to approval in Italy for Glaxo's anti-migraine drug Imigran, and enthusiastic comment in the US. They also benefited from optimism over the company's anti-ulcer drug Zantac ahead of its annual research and development presentation to analysts next Monday.

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However, some analysts are beginning to voice doubts. Nomura Research argues that Glaxo's present rating "leaves little room for doubt or disappointment on Zantac", and it has a sell stance on the pharmaceutical group.

Sliding metal prices and worries about their effect on the UK's leading mining/metals group triggered a big fall in RTZ and Lonrho, among the world's biggest metal mining companies.

Lloyds, in spite of the bank's relatively large exposure to the Maxwell group, performed exceptionally well, closing unchanged at 364p, having fallen to 355p early on.

Ultramar dropped 30 to 290p on exceptionally heavy turnover of 7.2m, while Lasso weakened 14 to 262p on almost 3m traded, with dealers saying the bid situation was finely balanced.

Specialists said the oil sector was in disarray after the altered terms from Lasso. The latter's share price was said by dealers to have reflected the fact that the company could suffer if the bid succeeds or not. "The company needs to expand to succeed, which says

its previous philosophy has failed, but if the bid is unsuccessful then there are fears it will launch another, possibly dilutive bid.

He also pointed to Ultramar's dismal performance, and said that if no other bidder emerges then Lasso shares would fall even further, along with other oil shares as asset valuations were reduced.

FT-A All-Share Index



Equity Shares Traded



Turnover by volume (million)



Source: Datastream

Lonrho was among the

weakest performers in the Footsie, dropping 20 to 200p, amid reports that a leading agency broker was talking the shares lower after steep falls in specialist metal prices.

Turnover in Lonrho was a heavier than usual 5.2m. The big fall in Lonrho also impacted on RTZ shares, which retreated 13 to 450p on turnover of 2m.

Worries about the Maxwell empire's debts and the huge problems facing the high street banks caused another flurry of selling in the banking sector.

NatWest, said to have the biggest exposure to the Maxwell empire, was the most heavily traded stock and the shares retreated 10 to 275p on 5.9m, while Barclays declined 7 to 356p on 4.1m and Midland 3 to 265p.

Lloyds, in spite of the bank's relatively large exposure to the Maxwell group, performed exceptionally well, closing unchanged at 364p, having fallen to 355p early on.

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He also pointed to Ultramar's dismal performance, and said that if no other bidder emerges then Lasso shares would fall even further, along with other oil shares as asset valuations were reduced.

Glaxo advances

UK dealers were active in Glaxo following recent good news, hopes of more to come, and strong buying in the US. The shares held up against the morning drop in the FT-SE index and closed 30 ahead at 808p. The rise represents more than 6% points on the Footsie.

The stock was marked up sharply at the start of trading after strong buying in the US. It stood at 797p at the official opening but was held back for some time by a line of 1.2m shares taken on at 780p by one securities house. The placing of those shares, and the start of the new Wall Street session, prompted a further rally and the stock closed at 808p.

Observers said the shares, which have doubled since early January, were responding to approval in Italy for Glaxo's anti-migraine drug Imigran, and enthusiastic comment in the US. They also benefited from optimism over the company's anti-ulcer drug Zantac ahead of its annual research and development presentation to analysts next Monday.

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its previous philosophy has failed, but if the bid is unsuccessful then there are fears it will launch another, possibly dilutive bid.

Switching from the high

street banks benefited Abbey National, which rose to 275p. However, TSB remained friendless, easing 2% to 117 1/4p, the lowest level since September last year. It was still depressed by the poor profits outlook and disappointment that the link-up with Cariplo, the Italian savings bank, did not involve the Italian bank buying a share stake in TSB.

Standard Chartered forged ahead 17 to 407p following heavy buying by Paribas, the French-owned stockbroker, and support from Hoare Govett. The UK broker is thought to have published a strong buy recommendation on Standard yesterday.

Royal Insurance bore the brunt of some large-scale selling of the composite insurers, with the shares closing 4 off at 283p, the lowest level for over five years. Guardian Royal rated 4 to 140p with a hefty 5.7m shares traded.

SmithKline Beecham continued to gain ground on news of its new anti-ulcer drug and added 20 at 780p. Sentiment was also helped by the imminent listing of the shares in Tokyo.

A number of securities houses took the red pencil to their profits estimates for ICI following the forecast cut by Smith New Court on Monday and gloom emanating from German chemical companies. The general drift in sentiment prompted the shares to slide 16 to 1136p, well below the price Hanson paid for its 2.8 per cent stake of 20m shares in the company.

Among the houses to lower their figures was Nikko Europe, which reduced its 1991 estimate by £25m to £87m and that for 1992 by £100m to £1.1bn.

Suggestions of imminent asset sales, after the recent series of visits by oil sector analysts, saw Bursnah Castrol dip 8 to 539p, while worries about the non-appearance of counter-bidders for Ultramar had an unsettling effect on other oil issues such as Ennervise, which fell 13 to 483p.

High street retailer W.H. Smith celebrated its official entry into the Footsie list of 300 top shares by moving up strongly to close 14 1/2 higher at 469 1/2p. The launch by Reuters yesterday of a Japanese-language news and information service for the money and capital markets was received well by the market and the shares strengthened 9 to 502p.

Hanson hovered in front of full-year results scheduled for today, closing just a penny off at 197p after 8.6m shares traded. Analysts are expecting the conglomerate to announce

a profit in excess of £1.3bn but

are concentrating on the statement.

A positive message from Yorkshire Chemicals at a lunch for institutional investors helped the shares to jump 32 to 575p.

Interim profits above market expectations benefited Allied Colloids and the shares gained 14 to 180p.

Bass eased 4 to 923p ahead of full-year results due today. Analysts are expecting profits to be in the region of £480m to £510m but there are fears over possible provisions for bad debts.

Granada Group receded 5 to 175p ahead of next week's full-year results, while there was continued weakness in Rank Organisation, which fell 18 to 601p in busy trading of 1.3m.

The troubled Brent Walker Group slipped a penny to 15 1/4p as the leisure company predicted a "substantial" loss for its full year.

Profit-taking continued for a second day in Airtronic, the high-flying package holiday group, which closed 25 down at 830p.

Heavy trading in British Land left the stock a penny easier at 280p. Other property issues did not fare so lightly.

MARKET REPORTERS: Peter John, Joel Kibazo, Christopher Price, Steve Thompson.

Other market statistics, including the FT-Actuaries Share Index and London Traded Options, Page 24.

LONDON SHARE SERVICE

| BRITISH FUNDS | | | | | | | | | | | |
|-------------------------------|------|------|------|------|------|------|------|------|------|------|------|
| | 1991 | 1990 | 1989 | 1988 | 1987 | 1986 | 1985 | 1984 | 1983 | 1982 | 1981 |
| "Shoebus" (Lloyds) up to 170p | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 |
| 12 1/2 p 1990/91 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | | | |

LONDON SHARE SERVICE

AMERICANS

| Notes | Price | 1991 | 1990 | 1989 | 1988 | 1987 | 1986 | 1985 | 1984 | 1983 | 1982 | 1981 | 1980 | 1979 | 1978 | 1977 | 1976 | 1975 | 1974 | 1973 | 1972 | 1971 | 1970 | 1969 | 1968 | 1967 | 1966 | 1965 | 1964 | 1963 | 1962 | 1961 | 1960 | 1959 | 1958 | 1957 | 1956 | 1955 | 1954 | 1953 | 1952 | 1951 | 1950 | 1949 | 1948 | 1947 | 1946 | 1945 | 1944 | 1943 | 1942 | 1941 | 1940 | 1939 | 1938 | 1937 | 1936 | 1935 | 1934 | 1933 | 1932 | 1931 | 1930 | 1929 | 1928 | 1927 | 1926 | 1925 | 1924 | 1923 | 1922 | 1921 | 1920 | 1919 | 1918 | 1917 | 1916 | 1915 | 1914 | 1913 | 1912 | 1911 | 1910 | 1909 | 1908 | 1907 | 1906 | 1905 | 1904 | 1903 | 1902 | 1901 | 1900 | 1899 | 1898 | 1897 | 1896 | 1895 | 1894 | 1893 | 1892 | 1891 | 1890 | 1889 | 1888 | 1887 | 1886 | 1885 | 1884 | 1883 | 1882 | 1881 | 1880 | 1879 | 1878 | 1877 | 1876 | 1875 | 1874 | 1873 | 1872 | 1871 | 1870 | 1869 | 1868 | 1867 | 1866 | 1865 | 1864 | 1863 | 1862 | 1861 | 1860 | 1859 | 1858 | 1857 | 1856 | 1855 | 1854 | 1853 | 1852 | 1851 | 1850 | 1849 | 1848 | 1847 | 1846 | 1845 | 1844 | 1843 | 1842 | 1841 | 1840 | 1839 | 1838 | 1837 | 1836 | 1835 | 1834 | 1833 | 1832 | 1831 | 1830 | 1829 | 1828 | 1827 | 1826 | 1825 | 1824 | 1823 | 1822 | 1821 | 1820 | 1819 | 1818 | 1817 | 1816 | 1815 | 1814 | 1813 | 1812 | 1811 | 1810 | 1809 | 1808 | 1807 | 1806 | 1805 | 1804 | 1803 | 1802 | 1801 | 1800 | 1799 | 1798 | 1797 | 1796 | 1795 | 1794 | 1793 | 1792 | 1791 | 1790 | 1789 | 1788 | 1787 | 1786 | 1785 | 1784 | 1783 | 1782 | 1781 | 1780 | 1779 | 1778 | 1777 | 1776 | 1775 | 1774 | 1773 | 1772 | 1771 | 1770 | 1769 | 1768 | 1767 | 1766 | 1765 | 1764 | 1763 | 1762 | 1761 | 1760 | 1759 | 1758 | 1757 | 1756 | 1755 | 1754 | 1753 | 1752 | 1751 | 1750 | 1749 | 1748 | 1747 | 1746 | 1745 | 1744 | 1743 | 1742 | 1741 | 1740 | 1739 | 1738 | 1737 | 1736 | 1735 | 1734 | 1733 | 1732 | 1731 | 1730 | 1729 | 1728 | 1727 | 1726 | 1725 | 1724 | 1723 | 1722 | 1721 | 1720 | 1719 | 1718 | 1717 | 1716 | 1715 | 1714 | 1713 | 1712 | 1711 | 1710 | 1709 | 1708 | 1707 | 1706 | 1705 | 1704 | 1703 | 1702 | 1701 | 1700 | 1699 | 1698 | 1697 | 1696 | 1695 | 1694 | 1693 | 1692 | 1691 | 1690 | 1689 | 1688 | 1687 | 1686 | 1685 | 1684 | 1683 | 1682 | 1681 | 1680 | 1679 | 1678 | 1677 | 1676 | 1675 | 1674 | 1673 | 1672 | 1671 | 1670 | 1669 | 1668 | 1667 | 1666 | 1665 | 1664 | 1663 | 1662 | 1661 | 1660 | 1659 | 1658 | 1657 | 1656 | 1655 | 1654 | 1653 | 1652 | 1651 | 1650 | 1649 | 1648 | 1647 | 1646 | 1645 | 1644 | 1643 | 1642 | 1641 | 1640 | 1639 | 1638 | 1637 | 1636 | 1635 | 1634 | 1633 | 1632 | 1631 | 1630 | 1629 | 1628 | 1627 | 1626 | 1625 | 1624 | 1623 | 1622 | 1621 | 1620 | 1619 | 1618 | 1617 | 1616 | 1615 | 1614 | 1613 | 1612 | 1611 | 1610 | 1609 | 1608 | 1607 | 1606 | 1605 | 1604 | 1603 | 1602 | 1601 | 1600 | 1599 | 1598 | 1597 | 1596 | 1595 | 1594 | 1593 | 1592 | 1591 | 1590 | 1589 | 1588 | 1587 | 1586 | 1585 | 1584 | 1583 | 1582 | 1581 | 1580 | 1579 | 1578 | 1577 | 1576 | 1575 | 1574 | 1573 | 1572 | 1571 | 1570 | 1569 | 1568 | 1567 | 1566 | 1565 | 1564 | 1563 | 1562 | 1561 | 1560 | 1559 | 1558 | 1557 | 1556 | 1555 | 1554 | 1553 | 1552 | 1551 | 1550 | 1549 | 1548 | 1547 | 1546 | 1545 | 1544 | 1543 | 1542 | 1541 | 1540 | 1539 | 1538 | 1537 | 1536 | 1535 | 1534 | 1533 | 1532 | 1531 | 1530 | 1529 | 1528 | 1527 | 1526 | 1525 | 1524 | 1523 | 1522 | 1521 | 1520 | 1519 | 1518 | 1517 | 1516 | 1515 | 1514 | 1513 | 1512 | 1511 | 1510 | 1509 | 1508 | 1507 | 1506 | 1505 | 1504 | 1503 | 1502 | 1501 | 1500 | 1499 | 1498 | 1497 | 1496 | 1495 | 1494 | 1493 | 1492 | 1491 | 1490 | 1489 | 1488 | 1487 | 1486 | 1485 | 1484 | 1483 | 1482 | 1481 | 1480 | 1479 | 1478 | 1477 | 1476 | 1475 | 1474 | 1473 | 1472 | 1471 | 1470 | 1469 | 1468 | 1467 | 1466 | 1465 | 1464 | 1463 | 1462 | 1461 | 1460 | 1459 | 1458 | 1457 | 1456 | 1455 | 1454 | 1453 | 1452 | 1451 | 1450 | 1449 | 1448 | 1447 | 1446 | 1445 | 1444 | 1443 | 1442 | 1441 | 1440 | 1439 | 1438 | 1437 | 1436 | 1435 | 1434 | 1433 | 1432 | 1431 | 1430 | 1429 | 1428 | 1427 | 1426 | 1425 | 1424 | 1423 | 1422 | 1421 | 1420 | 1419 | 1418 | 1417 | 1416 | 1415 | 1414 | 1413 | 1412 | 1411 | 1410 | 1409 | 1408 | 1407 | 1406 | 1405 | 1404 | 1403 | 1402 | 1401 | 1400 | 1399 | 1398 | 1397 | 1396 | 1395 | 1394 | 1393 | 1392 | 1391 | 1390 | 1389 | 1388 | 1387 | 1386 | 1385 | 1384 | 1383 | 1382 | 1381 | 1380 | 1379 | 1378 | 1377 | 1376 | 1375 | 1374 | 1373 | 1372 | 1371 | 1370 | 1369 | 1368 | 1367 | 1366 | 1365 | 1364 | 1363 | 1362 | 1361 | 1360 | 1359 | 1358 | 1357 | 1356 | 1355 | 1354 | 1353 | 1352 | 1351 | 1350 | 1349 | 1348 | 1347 | 1346 | 1345 | 1344 | 1343 | 1342 | 1341 | 1340 | 1339 | 1338 | 1337 | 1336 | 1335 | 1334 | 1333 | 1332 | 1331 | 1330 | 1329 | 1328 | 1327 | 1326 | 1325 | 1324 | 1323 | 1322 | 1321 | 1320 | 1319 | 1318 | 1317 | 1316 | 1315 | 1314 | 1313 | 1312 | 1311 | 1310 | 1309 | 1308 | 1307 | 1306 | 1305 | 1304 | 1303 | 1302 | 1301 | 1300 | 1299 | 1298 | 1297 | 1296 | 1295 | 1294 | 1293 | 1292 | 1291 | 1290 | 1289 | 1288 | 1287 | 1286 | 1285 | 1284 | 1283 | 1282 | 1281 | 1280 | 1279 | 1278 | 1277 | 1276 | 1275 | 1274 | 1273 | 1272 | 1271 | 1270 | 1269 | 1268 | 1267 | 1266 | 1265 | 1264 | 1263 | 1262 | 1261 | 1260 | 1259 | 1258 | 1257 | 1256 | 1255 | 1254 | 1253 | 1252 | 1251 | 1250 | 1249 | 1248 | 1247 | 1246 | 1245 | 1244 | 1243 | 1242 | 1241 | 1240 | 1239 | 1238 | 1237 | 1236 | 1235 | 1234 | 1233 | 1232 | 1231 | 1230 | 1229 | 1228 | 1227 | 1226 | 1225 | 1224 | 1223 | 1222 | 1221 | 1220 | 1219 | 1218 | 1217 | 1216 | 1215 | 1214 | 1213 | 1212 | 1211 | 1210 | 1209 | 1208 | 1207 | 1206 | 1205 | 1204 | 1203 | 1202 | 1201 | 1200 | 1199 | 1198 | 1197 | 1196 | 1195 | 1194 | 1193 | 1192 | 1191 | 1190 | 1189 | 1188 | 1187 | 1186 | 1185 | 1184 | 1183 | 1182 | 1181 | 1180 | 1179 | 1178 | 1177 | 1176 | 1175 | 1174 | 1173 | 1172 | 1171 | 1170 | 1169 | 1168 | 1167 | 1166 | 1165 | 1164 | 1163 | 1162 | 1161 | 1160 | 1159 | 1158 | 1157 | 1156 | 1155 | 1154 | 1153 | 1152 | 1151 | 1150 | 1149 | 1148 | 1147 | 1146 | 1145 | 1144 | 1143 | 1142 | 1141 | 1140 | 1139 | 1138 | 1137 | 1136 | 1135 | 1134 | 1133 | 1132 | 1131 | 1130 | 1129 | 1128 | 1127 | 1126 | 1125 | 1124 | 1123 | 1122 | 1121 | 1120 | 1119 | 1118 | 1117 | 1116 | 1115 | 1114 | 1113 | 1112 | 1111 | 1110 | 1109 | 1108 | 1107 | 1106 | 1105 | 1104 | 1103 | 1102 | 1101 | 1100 | 1099 | 1098 | 1097 | 1096 | 1095 | 1094 | 1093 | 1092 | 1091 | 1090 | 1089 | 1088 | 1087 | 1086 | 1085 | 1084 | 1083 | 1082 | 1081 | 1080 | 1079 | 1078 | 1077 | 1076 | 1075 | 1074 | 1073 | 1072 | 1071 | 1070 | 1069 | 1068 | 1067 | 1066 | 1065 | 1064 | 1063 | 1062 | 1061 | 1060 | 1059 | 1058 | 1057 | 1056 | 1055 | 1054 | 1053 | 1052 | 1051 | 1050 | 1049 | 1048 | 1047 | 1046 | 1045 | 1044 | 1043 | 1042 | 1041 | 1040 | 1039 | 1038 | 1037 | 1036 | 1035 | 1034 | 1033 | 1032 | 1031 | 1030 | 1029 | 1028 | 1027 | 1026 | 1025 | 1024 | 1023 | 1022 | 1021 | 1020 | 1019 | 1018 | 1017 | 1016 | 1015 | 1014 | 1013 | 1012 | 1011 | 1010 | 1009 | 1008 | 1007 | 1006 | 1005 | 1004 | 1003 | 1002 | 1001 | 1000 | 999 | 998 | 997 | 996 | 995 | 994 | 993 | 992 | 991 | 990 | 989 | 988 | 987 | 986 | 985 | 984 | 983 | 982 | 981 | 980 | 979 | 978 | 977 | 976 | 975 | 974 | 973 | 972 | 971 | 970 | 969 | 968 | 967 | 966 | 965 | 964 | 963 | 962 | 961 | 960 | 959 | 958 | 957 | 956 | 955 | 954 | 953 | 952 | 951 | 950 | 949 | 948 | 947 | 946 | 945 | 944 | 943 | 942 | 941 | 940 | 939 | 938 | 937 | 936 | 935 | 934 | 933 | 932 | 931 | 930 | 929 | 928 | 927 | 926 | 925 | 924 | 923 | 922 | 921 | 920 | 919 | 918 | 917 | 916 | 915 | 914 | 913 | 912 | 911 | 910 | 909 | 908 | 907 | 906 | 905 | 904 | 903 | 902 | 901 | 900 | 899 | 898 | 897 | 896 | 895 | 894 | 893 | 892 | 891 | 890 | 889 | 888 | 887 | 886 | 885 | 884 | 883 | 882 | 881 | 880 | 879 | 878 | 877 | 876 | 875 | 874 | 873 | 872 | 871 | 870 | 869 | 868 | 867 | 866 | 865 | 864 | 863 | 862 | 861 | 860 | 859 | 858 | 857 | 856 | 855 | 854 | 853 | 852 | 851 | 850 | 849 | 848 | 847 | 846 | 845 | 844 | 843 | 842 | 841 | 840 | 839 | 838 | 837 | 836 | 835 | 834 | 833 | 832 | 831 | 830 | 829 | 828 | 827 | 826 | 825 | 824 | 823 | 822 | 821 | 820 | 819 | 818 | 817 | 816 | 815 | 814 | 813 | 812 | 811 | 810 | 809 | 808 | 807 | 806 | 805 | 804 | 803 | 802 | 801 | 800 | 799 | 798 | 797 | 796 | 795 | 794 | 793 | 792 | 791 | 790 | 789 | 788 | 787 | 786 | 785 | 784 | 783 | 782 | 781 | 780 | 779 | 778 | 777 | 776 | 775 | 774 | 773 | 772 | 771 | 770 | 769 | 768 | 767 | 766 | 765 | 764 | 763 | 762 | 761 | 760 | 759 | 758 | 757 | 756 | 755 | 754 | 753 | 752 | 751 | 750 | 749 | 748 | 747 | 746 | 745 | 744 | 743 | 742 | 741 | 740 | 739 | 738 | 737 | 736 | 735 | 734 | 733 | 732 | 731 | 730 | 729 | 728 | 727 | 726 | 725 | 724 | 723 | 722 | 721 | 720 | 719 | 718 | 717 | 716 | 715 | 714 | 713 | 712 | 711 | 710 | 709 | 708 | 707 | 706 | 705 | 704 | 703 | 702 | 701 | 700 | 699 | 698 | 697 | 696 | 695 | 694 | 693 | 692 | 691 | 690 | 689 | 688 | 687 | 686 | 685 | 684 | 683 | 682 | 681 | 680 | 679 | 678 | 677 | 676 | 675 | 674 | 673 | 672 | 671 | 670 | 669 | 668 | 667 | 666 | 665 | 664 | 663 | 662 | 661 | 660 | 659 | 658 | 657 | 656 | 655 | 654 | 653 | 652 | 651 | 650 | 649 | 648 | 647 | 646 | 645 | 644 | 643 | 642 | 641 | 640 | 639 | 638 | 637 | 636 | 635 | 634 | 633 | 632 | 631 | 630 | 629 | 628 | 627 | 626 | 625 | 624 | 623 | 622 | 621 | 620 | 619 | 618 | 617 | 616 | 615 | 614 | 613 | 612 | 611 | 610 | 609 | 608 | 607 | 606 | 605 | 604 | 603 | 602 | 601 | 600 | 599 | 598 | 597 | 596 | 595 | 594 | 593 | 592 | 591 | 590 | 589 | 588 | 5 |
|-------|-------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------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LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

| Notes | Price | 1991 | 1990 | 1989 | 1988 | 1987 | 1986 | 1985 | 1984 | 1983 | 1982 | 1981 | 1980 | 1979 | 1978 | 1977 | 1976 | 1975 | 1974 | 1973 | 1972 | 1971 | 1970 | 1969 | 1968 | 1967 | 1966 | 1965 | 1964 | 1963 | 1962 | 1961 | 1960 | 1959 | 1958 | 1957 | 1956 | 1955 | 1954 | 1953 | 1952 | 1951 | 1950 | 1949 | 1948 | 1947 | 1946 | 1945 | 1944 | 1943 | 1942 | 1941 | 1940 | 1939 | 1938 | 1937 | 1936 | 1935 | 1934 | 1933 | 1932 | 1931 | 1930 | 1929 | 1928 | 1927 | 1926 | 1925 | 1924 | 1923 | 1922 | 1921 | 1920 | 1919 | 1918 | 1917 | 1916 | 1915 | 1914 | 1913 | 1912 | 1911 | 1910 | 1909 | 1908 | 1907 | 1906 | 1905 | 1904 | 1903 | 1902 | 1901 | 1900 | 1899 | 1898 | 1897 | 1896 | 1895 | 1894 | 1893 | 1892 | 1891 | 1890 | 1889 | 1888 | 1887 | 1886 | 1885 | 1884 | 1883 | 1882 | 1881 | 1880 | 1879 | 1878 | 1877 | 1876 | 1875 | 1874 | 1873 | 1872 | 1871 | 1870 | 1869 | 1868 | 1867 | 1866 | 1865 | 1864 | 1863 | 1862 | 1861 | 1860 | 1859 | 1858 | 1857 | 1856 | 1855 | 1854 | 1853 | 1852 | 1851 | 1850 | 1849 | 1848 | 1847 | 1846 | 1845 | 1844 | 1843 | 1842 | 1841 | 1840 | 1839 | 1838 | 1837 | 1836 | 1835 | 1834 | 1833 | 1832 | 1831 | 1830 | 1829 | 1828 | 1827 | 1826 | 1825 | 1824 | 1823 | 1822 | 1821 | 1820 | 1819 | 1818 | 1817 | 1816 | 1815 | 1814 | 1813 | 1812 | 1811 | 1810 | 1809 | 1808 | 1807 | 1806 | 1805 | 1804 | 1803 | 1802 | 1801 | 1800 | 1799 | 1798 | 1797 | 1796 | 1795 | 1794 | 1793 | 1792 | 1791 | 1790 | 1789 | 1788 | 1787 | 1786 | 1785 | 1784 | 1783 | 1782 | 1781 | 1780 | 1779 | 1778 | 1777 | 1776 | 1775 | 1774 | 1773 | 1772 | 1771 | 1770 | 1769 | 1768 | 1767 | 1766 | 1765 | 1764 | 1763 | 1762 | 1761 | 1760 | 1759 | 1758 | 1757 | 1756 | 1755 | 1754 | 1753 | 1752 | 1751 | 1750 | 1749 | 1748 | 1747 | 1746 | 1745 | 1744 | 1743 | 1742 | 1741 | 1740 | 1739 | 1738 | 1737 | 1736 | 1735 | 1734 | 1733 | 1732 | 1731 | 1730 | 1729 | 1728 | 1727 | 1726 | 1725 | 1724 | 1723 | 1722 | 1721 | 1720 | 1719 | 1718 | 1717 | 1716 | 1715 | 1714 | 1713 | 1712 | 1711 | 1710 | 1709 | 1708 | 1707 | 1706 | 1705 | 1704 | 1703 | 1702 | 1701 | 1700 | 1699 | 1698 | 1697 | 1696 | 1695 | 1694 | 1693 | 1692 | 1691 | 1690 | 1689 | 1688 | 1687 | 1686 | 1685 | 1684 | 1683 | 1682 | 1681 | 1680 | 1679 | 1678 | 1677 | 1676 | 1675 | 1674 | 1673 | 1672 | 1671 | 1670 | 1669 | 1668 | 1667 | 1666 | 1665 | 1664 | 1663 | 1662 | 1661 | 1660 | 1659 | 1658 | 1657 | 1656 | 1655 | 1654 | 1653 | 1652 | 1651 | 1650 | 1649 | 1648 | 1647 | 1646 | 1645 | 1644 | 1643 | 1642 | 1641 | 1640 | 1639 | 1638 | 1637 | 1636 | 1635 | 1634 | 1633 | 1632 | 1631 | 1630 | 1629 | 1628 | 1627 | 1626 | 1625 | 1624 | 1623 | 1622 | 1621 | 1620 | 1619 | 1618 | 1617 | 1616 | 1615 | 1614 | 1613 | 1612 | 1611 | 1610 | 1609 | 1608 | 1607 | 1606 | 1605 | 1604 | 1603 | 1602 | 1601 | 1600 | 1599 | 1598 | 1597 | 1596 | 1595 | 1594 | 1593 | 1592 | 1591 | 1590 | 1589 | 1588 | 1587 | 1586 | 1585 | 1584 | 1583 | 1582 | 1581 | 1580 | 1579 | 1578 | 1577 | 1576 | 1575 | 1574 | 1573 | 1572 | 1571 | 1570 | 1569 | 1568 | 1567 | 1566 | 1565 | 1564 | 1563 | 1562 | 1561 | 1560 | 1559 | 1558 | 1557 | 1556 | 1555 | 1554 | 1553 | 1552 | 1551 | 1550 | 1549 | 1548 | 1547 | 1546 | 1545 | 1544 | 1543 | 1542 | 1541 | 1540 | 1539 | 1538 | 1537 | 1536 | 1535 | 1534 | 1533 | 1532 | 1531 | 1530 | 1529 | 1528 | 1527 | 1526 | 1525 | 1524 | 1523 | 1522 | 1521 | 1520 | 1519 | 1518 | 1517 | 1516 | 1515 | 1514 | 1513 | 1512 | 1511 | 1510 | 1509 | 1508 | 1507 | 1506 | 1505 | 1504 | 1503 | 1502 | 1501 | 1500 | 1499 | 1498 | 1497 | 1496 | 1495 | 1494 | 1493 | 1492 | 1491 | 1490 | 1489 | 1488 | 1487 | 1486 | 1485 | 1484 | 1483 | 1482 | 1481 | 1480 | 1479 | 1478 | 1477 | 1476 | 1475 | 1474 | 1473 | 1472 | 1471 | 1470 | 1469 | 1468 | 1467 | 1466 | 1465 | 1464 | 1463 | 1462 | 1461 | 1460 | 1459 | 1458 | 1457 | 1456 | 1455 | 1454 | 1453 | 1452 | 1451 | 1450 | 1449 | 1448 | 1447 | 1446 | 1445 | 1444 | 1443 | 1442 | 1441 | 1440 | 1439 | 1438 | 1437 | 1436 | 1435 | 1434 | 1433 | 1432 | 1431 | 1430 | 1429 | 1428 | 1427 | 1426 | 1425 | 1424 | 1423 | 1422 | 1421 | 1420 | 1419 | 1418 | 1417 | 1416 | 1415 | 1414 | 1413 | 1412 | 1411 | 1410 | 1409 | 1408 | 1407 | 1406 | 1405 | 1404 | 1403 | 1402 | 1401 | 1400 | 1399 | 1398 | 1397 | 1396 | 1395 | 1394 | 1393 | 1392 | 1391 | 1390 | 1389 | 1388 | 1387 | 1386 | 1385 | 1384 | 1383 | 1382 | 1381 | 1380 | 1379 | 1378 | 1377 | 1376 | 1375 | 1374 | 1373 | 1372 | 1371 | 1370 | 1369 | 1368 | 1367 | 1366 | 1365 | 1364 | 1363 | 1362 | 1361 | 1360 | 1359 | 1358 | 1357 | 1356 | 1355 | 1354 | 1353 | 1352 | 1351 | 1350 | 1349 | 1348 | 1347 | 1346 | 1345 | 1344 | 1343 | 1342 | 1341 | 1340 | 1339 | 1338 | 1337 | 1336 | 1335 | 1334 | 1333 | 1332 | 1331 | 1330 | 1329 | 1328 | 1327 | 1326 | 1325 | 1324 | 1323 | 1322 | 1321 | 1320 | 1319 | 1318 | 1317 | 1316 | 1315 | 1314 | 1313 | 1312 | 1311 | 1310 | 1309 | 1308 | 1307 | 1306 | 1305 | 1304 | 1303 | 1302 | 1301 | 1300 | 1299 | 1298 | 1297 | 1296 | 1295 | 1294 | 1293 | 1292 | 1291 | 1290 | 1289 | 1288 | 1287 | 1286 | 1285 | 1284 | 1283 | 1282 | 1281 | 1280 | 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992 | 991 | 990 | 989 | 988 | 987 | 986 | 985 | 984 | 983 | 982 | 981 | 980 | 979 | 978 | 977 | 976 | 975 | 974 | 973 | 972 | 971 | 970 | 969 | 968 | 967 | 966 | 965 | 964 | 963 | 962 | 961 | 960 | 959 | 958 | 957 | 956 | 955 | 954 | 953 | 952 | 951 | 950 | 949 | 948 | 947 | 946 | 945 | 944 | 943 | 942 | 941 | 940 | 939 | 938 | 937 | 936 | 935 | 934 | 933 | 932 | 931 | 930 | 929 | 928 | 927 | 926 | 925 | 924 | 923 | 922 | 921 | 920 | 919 | 918 | 917 | 916 | 915 | 914 | 913 | 912 | 911 | 910 | 909 | 908 | 907 | 906 | 905 | 904 | 903 | 902 | 901 | 900 | 899 | 898 | 897 | 896 | 895 | 894 | 893 | 892 | 891 | 890 | 889 | 888 | 887 | 886 | 885 | 884 | 883 | 882 | 881 | 880 | 879 | 878 | 877 | 876 | 875 | 874 | 873 | 872 | 871 | 870 | 869 | 868 | 867 | 866 | 865 | 864 | 863 | 862 | 861 | 860 | 859 | 858 | 857 | 856 | 855 | 854 | 853 | 852 | 851 | 850 | 849 | 848 | 847 | 846 | 845 | 844 | 843 | 842 | 841 | 840 | 839 | 838 | 837 | 836 | 835 | 834 | 833 | 832 | 831 | 830 | 829 | 828 | 827 | 826 | 825 | 824 | 823 | 822 | 821 | 820 | 819 | 818 | 817 | 816 | 815 | 814 | 813 | 812 | 811 | 810 | 809 | 808 | 807 | 806 | 805 | 804 | 803 | 802 | 801 | 800 | 799 | 798 | 797 | 796 | 795 | 794 | 793 | 792 | 791 | 790 | 789 | 788 | 787 | 786 | 785 | 784 | 783 | 782 | 781 | 780 | 779 | 778 | 777 | 776 | 775 | 774 | 773 | 772 | 771 | 770 | 769 | 768 | 767 | 766 | 765 | 764 | 763 | 762 | 761 | 760 | 759 | 758 | 757 | 756 | 755 | 754 | 753 | 752 | 751 | 750 | 749 | 748 | 747 | 746 | 745 | 744 | 743 | 742 | 741 | 740 | 739 | 738 | 737 | 736 | 735 | 734 | 733 | 732 | 731 | 730 | 729 | 728 | 727 | 726 | 725 | 724 | 723 | 722 | 721 | 720 | 719 | 718 | 717 | 716 | 715 | 714 | 713 | 712 | 711 | 710 | 709 | 708 | 707 | 706 | 705 | 704 | 703 | 702 | 701 | 700 | 699 | 698 | 697 | 696 | 695 | 694 | 693 | 692 | 691 | 690 | 689 | 688 | 687 | 686 | 685 | 684 | 683 | 682 | 681 | 680 | 679 | 678 | 677 | 676 | 675 | 674 | 673 | 672 | 671 | 670 | 669 | 668 | 667 | 666 | 665 | 664 | 663 | 662 | 661 | 660 | 659 | 658 | 657 | 656 | 655 | 654 | 653 | 652 | 651 | 650 | 649 | 648 | 647 | 646 | 645 | 644 | 643 | 642 | 641 | 640 | 639 | 638 | 637 | 636 | 635 | 634 | 633 | 632 | 631 | 630 | 629 | 628 | 627 | 626 | 625 | 624 | 623 | 622 | 621 | 620 | 619 | 618 | 617 | 616 | 615 | 614 | 613 | 612 | 611 | 610 | 609 | 608 | 607 | 606 | 605 | 604 | 603 | 602 | 601 | 600 | 599 | 598 | 597 | 596 | 595 | 594 | 593 | 59 |
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Data source: Professional Investment

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4:00 pm prices December 3

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FINANCIAL TIMES
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